

Australia	202.2	Japan	100.0	Portugal	200.0	Spain	100.0
Belgium	100.0	Italy	100.0	S. Africa	100.0	Switzerland	100.0
Canada	100.0	UK	100.0	USA	100.0	West Germany	100.0
Cyprus	100.0	France	100.0	Yugoslavia	100.0		
Denmark	100.0	GR	100.0				
Egypt	100.0	IRE	100.0				
Finland	100.0	ISRAEL	100.0				
France	100.0	JAPAN	100.0				
Germany	100.0	UK	100.0				
Greece	100.0	USA	100.0				
Hong Kong	100.0						
India	100.0						

## World News

### Avalanche kills 7 at Austrian ski resort

Five Swedish tourists and two Austrians were killed when an avalanche of snow smashed into hotels in the Austrian ski resort of St Anton.

Police said 10 people were buried when the huge wall of snow smashed into a group of 15 hotels and guest houses 500 metres from the town centre early yesterday morning. Four people were rescued alive.

In northern Italy, avalanches killed three people, bringing to six the number of weekend deaths in the region.

### Angola peace plan

Angola and Cuba have presented proposals to the US for a southern African peace accord including a timetable for the withdrawal of Cuban troops from the south of Angola. This is conditional on South Africa withdrawing its troops and a halt to US and South African aid to the Angolan rebel movement UNITA.

### Spanish protestors hurt

Several people were injured in clashes between Spanish riot police and anti-NATO protestors who marched to a US airbase near Madrid. Police said they fired tear gas and rubber bullets after demonstrators threw stones.

### Tehran bombed

Iraq said it had fired a missile at Tehran in retaliation for Iran's shelling of civilian areas in its north-eastern province, in defiance of Friday's war of the cities truce. Iran said clashes at a health centre in Jabalya on Saturday.

### S African restrictions

More restrictions were put on South African anti-apartheid groups at the weekend as the Government shaped up for an attack on church leaders. Page 4

### Palestinians killed

Two Palestinian guerrillas of Yasser Arafat's al-Fatah group were killed in an Israeli air strike on five military positions near Sidon, Lebanon. In the Gaza Strip, relief workers said 58 Palestinians were treated for wounds after clashes at a health centre in Jabalya on Saturday.

### Briton freed in Libya

Engineer James Abra, the last British prisoner held in a Libyan jail, was set free. He had served three years of a life sentence for alleged spying.

### 30 drown on ferry

Thirty people drowned when a ferry overturned on a reservoir in central India.

### Moscow protest

Several hundred Armenians gathered in Moscow's Armenian cemetery demanding action by the authorities to resolve the dispute over the region of Azerbaijan. Page 3

### Vienna Jews mourn

Viennese Jews gathered at the site of the city's former Gestapo headquarters to mourn the 50th anniversary of Hitler's takeover of Austria and proclaim they would never again be threatened. Page 2

### Vassiliou visit

President Vassiliou of Cyprus arrived in Athens for a five-day official visit marking his foreign policy debut after he was elected last month. Page 3

### Pakistan decision

Pakistan Prime Minister Mohammad Khan Junejo said the country would take a final decision today on whether to sign a UN-mediated Afghan peace accord in Geneva.

### UK, Russia in TV link

Britons and Russians discussed politics, poetry and lifestyles on Sunday in a live television programme, the first of a series, linking Moscow and London by satellite. An estimated 300m Russian viewers watched the programme.

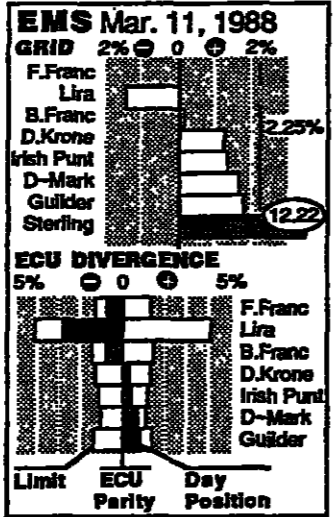
## Business Summary

### Cocoa talks break up as price falls further

CRISIS TALKS at the International Cocoa Organisation broke up with no agreement on further measures to halt the slide in cocoa prices. The price of the benchmark second position futures contract closed in London on Friday at \$95 (\$1,757) a tonne, the lowest closing level since September 1982 and a fall of \$48 since the talks started. Page 22

EUROPEAN Monetary System: A sharp fall in the French franc undermined some of the weaker currencies last week and revived fears of a realignment. A sudden move out of the franc and into D-Marks took most traders by surprise, and the uncertainty was compounded by the absence of any strong response from the Bank of France.

Although currencies were still trading within their divergence limits, the market was clearly unsettled by the lack of a firm response from central banks.



The chart shows the two constraints on European Monetary System Exchange rates. The upper limit is based on the market currency in the system, defines the cross-rates from which no currency (except the lira) may move by more than 2% per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), itself derived from a basket of European currencies.

PRESIDENT Ronald Reagan warned that the Omnibus Trade Bill before Congress still contained features that he would feel compelled to veto, but he added that he was "encouraged" by the progress of congressional negotiations on the bill. Page 22

SALESGITTER: West German state-owned engineering group, increased profits to DM65m (\$29m) for 1986-87. Page 23

JACOBS SUCHARD, Swiss coffee, food and confectionery maker, reported a sharp increase in 1987 profits and turnover, helped by a string of acquisitions including E.J. Brach of the US and Cote d'Or of Belgium. Page 24

LONG ISLAND Lighting Company is taking a \$1.35bn write-down on its investments in three nuclear power stations. Page 24

MICHAEL HERNANDEZ, managing director and head of the public finance department at First Boston, the Wall Street investment bank, has left the firm to pursue other interests. Page 24

BAT INDUSTRIES, British tobacco-based multinational, said it would "rigorously pursue" its \$2.5bn (\$250m) offer for Farmers Group despite rejection by the US insurer's board. Page 26

MORGAN STANLEY, US investment bank, announced that Timothy Holquist will take over in April as head of its London office following Archibald Cox's resignation. Page 24

WARDLEY INVESTMENT Services, investment management arm of Hongkong and Shanghai Banking Group, has become the first UK fund management group to penetrate the Swedish investment market. Page 16

CHINA'S four economic zones had an industrial output of \$2.7bn (\$1.45bn) and exports of \$2.1bn last year, the People's Daily newspaper said.

## Illinois primary crucial to Dole's White House hopes

SENATOR Robert Dole of Kansas is expected to suspend his presidential election campaign if he fails convincingly to defeat Vice-President George Bush in the Republican Party's primary in Illinois tomorrow.

Some extraordinary and unanticipated development, such as a decision by Mr Dole, tantamount to his withdrawal from the race, would leave the Vice-President with a clear path to the Republican Party's presidential nomination in New Orleans in August.

Following his sweep of the 17 "Super Tuesday" primaries and caucuses last week, Mr Bush now commands the support of an estimated 705 of the 1,132 delegates needed to nominate the Party's

BY STEWART FLEMING, US EDITOR, IN CHICAGO

presidential candidate in August. Another 92 delegates are at stake on Tuesday.

Last night, Mr Dole said in a television interview he would stay in the race even if he loses against Mr Bush in Illinois. His new campaign slogan would be "On Wisconsin," Mr Dole said, referring to the next presidential primary there on April 5.

But Mr Dole's prospects of salvaging his campaign in Illinois after his dismal showing on Super Tuesday are not rated highly.

Mr Bush, who has the active support of much of the leadership of the Republican party in the

State, is looking strong in all sections of the electorate.

A poll by the Chicago Tribune last week gave him an apparently overwhelming lead with 62 per cent of voters polled saying they supported his candidacy. Mr Dole found favour with only 20 per cent of those surveyed.

Polling data has been unreliable in predicting the outcomes of close races, but so wide a margin suggests only an extraordinary upset can deny Mr Bush victory.

Mr Dole, insisting that he is an underdog but not a quitter, has launched an all-out advertising campaign in the state in a last-ditch attempt to stop the

Vice-President.

Pointing out that surveys suggest that a bare majority of Republicans in the state do not want the nomination struggle to end here, even though they support Mr Bush, Mr Dole again tried to present himself as a stronger leader than Mr Bush and as the candidate better equipped to defeat the Democratic nominee in November's presidential election.

On the Democratic side Senator Paul Simon of Illinois, who skipped the Super Tuesday primaries, also says that he must secure his first primary victory to get back into the race.

Continued on Back Page



Robert Dole: campaign doubts

## Shultz and Shamir set for battle of wills on Mideast peace plan

BY LIONEL BARBER IN WASHINGTON AND ANDREW WHITLEY IN JERUSALEM

MR YITZHAK SHAMIR, the Israeli Prime Minister, is due to arrive in Washington today for four days of talks with the Reagan Administration that could determine the fate of the new US proposals for a Middle East peace settlement.

Mr Shamir, who strongly opposes the peace plan, is to hold several rounds of talks with its author, Mr George Shultz, US Secretary of State, in what is being billed as a battle of wills between the two men. Both are to meet President Ronald Reagan on Wednesday.

### Arab police in mass resignation

THE Israeli authorities have offered additional pay and protection from intimidation to members of the Arab police force working in the occupied territories in a bid to stem a flow of police resignations.

Nearly half the Arab police force in the occupied West Bank and Gaza Strip resigned over the weekend, in the most potent example so far of a civil disobedience campaign beginning to gather pace. Page 3

### Lawson seeks to dispel sterling policy confusion

BY PHILIP STEPHENS AND MICHAEL CASSELL IN LONDON

MR NIGEL LAWSON, the British Chancellor of the Exchequer, will seek in his Budget tomorrow to remove the confusion created by his differences with Mrs Margaret Thatcher, Prime Minister, over exchange rate policy. He will reaffirm his commitment to a stable pound.

Both the Treasury and Prime Minister's office yesterday insisted that their apparent conflict in the wake of last week's decision to allow sterling to rise above DM3.00 had been greatly exaggerated.

## Leipzig fair struggles to promote East-West trade links

BY DAVID GOODHART IN LEIPZIG

WHEN EVEN the Port of London Authority's promotional literature is carried away in large bundles by spotty youths you know you must be the wrong side of the Iron Curtain.

However, at least the annual trade fair in Leipzig, East Germany, is a fair worthy of the name.

The Eastern bloc's industrial showcase may be a frustrating business for the many Western companies displaying their wares, but for the people of Leipzig - and far beyond - it provides a most diverting Sunday outing.

## Lawson seeks to dispel sterling policy confusion

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THE talks take place against a background of widespread violence in the Israeli-occupied territories of the West Bank and Gaza. The unrest has heightened unease within the American Jewish community and created an unusually strong consensus in the Administration and US Congress in favour of the Shultz initiative.

Mr Shamir left for Washington cheered on by tens of thousands of right-wing supporters in sympathy with his refusal to budge to US pressure over the Shultz peace plan. The demonstration brought together for the first time the entire spectrum of the Israeli right, from Shamir's own Likud to the religious parties and the Jewish settlement movement in the occupied territories.

Mr Shamir is expected to offer an alternative to the US plan which calls for an international conference as a framework for bilateral talks between Israel and a joint Jordanian-Palestinian delegation. US officials have

sought to lower expectations for this week's talks, hinting that they might be prepared to extend Wednesday's deadline for replies to the US plan from Israel and Jordan providing the parties showed some positive commitment to its principle of "trading land for peace."

US officials said the Administration would not pressure Mr Shamir.

Threats to reduce US aid to Israel amounting to \$2bn a year were "absolutely not on the cards," said one official, who said Mr Shamir would never use all his powers of persuasion.

of intervention or interest rates to prevent unsustainable shifts in the pound's exchange rate.

The officials drew attention to Mr Lawson's remark in the House of Commons on Thursday that "any further significant rise in the exchange rate against the D-Mark would be unlikely to be sustainable."

The Chancellor plans to repeat these views in his Budget speech, which is understood to include a sizeable section on the Government's monetary policy.

One official close to the decision to allow the pound to rise said that subsequent reporting of events had "enormously exaggerated" the conflict between Mr Lawson and Mrs Thatcher.

At times there may have been a degree of personal friction between the two, but there was no question of the Prime Minister overruling the Chancellor.

Mr Lawson had agreed - although reluctantly - that holding the pound below DM3.00 in the face of massive foreign inflows might have seriously damaged the credibility of his anti-inflation policy only a few days before the Budget.

However, US officials have

Despite Mr Lujan's defiance, last week the trade union bureaucracy, managed to persuade less

than 400 people to march against US meddling in Panama and in defence of the 1977 Panama Canal Treaties.

Even more eloquent and shocking evidence of Gen Noriega's isolation are the frequently heard calls for a US invasion by the few demonstrators brave enough to face the military, until now restrained, anti-riot squads.

The group that claims to be co-ordinating the feeble protests, the Chamber of Commerce-led Civic Crusade, has virtually ceased trying to disguise that its strategy is to rely on Washington to get rid of Noriega, while it creates a bit of offstage noise.

Meanwhile, the Government's efforts to dig itself out look doomed. Best indications are that it has failed to come up with any aid or credit internationally, while two attempts to generate liquidity by selling off part of the state savings bank portfolio and Panama Canal Zone land have collapsed.

Gen Noriega could buy some time by suspending payments on the \$4bn foreign debt, printing a new currency and nationalising the banks.

But this will not mean the halt of arithmetic surrounding him any more penetrable.

But East German trade with West Germany fell 5 per cent last year after a drop of 8 per cent in 1986, mainly because of the falling oil price's effect on the East Germans. Things are not going to get better in a hurry.

If the East cannot afford to buy from the West, at least the West may find some more attractive goods in the East.

According to old hands such as Mr Hans Ulrich Scholz, export manager of Phoenix Contact, the quality of the Eastern products

Continued on Back Page

## Panama may face public-sector strike over financial crisis

BY DAVID GARDNER IN PANAMA CITY

PANAMA'S military regime, led by Gen Manuel Antonio Noriega, will be unable today to pay the wages of some 120,000 public employees.

For the first time since the country's political crisis began nine months ago, public-sector workers have threatened to strike. They make up more than a quarter of the labour force and have traditionally been a pillar of the 20-year-old regime.

It cannot print money because its currency is the US dollar.

Panama was heading for a cash-crunch even before the latest phase of the crisis, set off when Gen Noriega deposed the deposed President Eric Arturo Delvalle in February 26.

Since then, however, the Reagan Administration has taken sanctions against Gen Noriega, including a cut-off in Panama Canal revenue, and backed a devastating legal move by Mr Delvalle, which has frozen \$60m - deposited in the US.

Despite Mr Lujan's defiance, last week the trade union bureaucracy, managed to persuade less

Dockers, power and telecommunications unions say they will have no option but to stop work from this afternoon if the Government goes ahead with its plan to pay them only a small portion of their bi-weekly wages in cash and the rest in cheques and food vouchers.

Cheques are uncashable because the Government is bankrupt and Panama's banks have been closed for 10 days because of the crisis, creating a shortage of actual cash and breaking down all arrangements for credit card or cheque payment.

The regime's total cash resources are now placed at being \$10m, by reliable informants, while today's wage bill is

Despite Mr Lujan's defiance, last week the trade union bureaucracy, managed to persuade less

Despite Mr Lujan's defiance, last week the trade union bureaucracy, managed to persuade less

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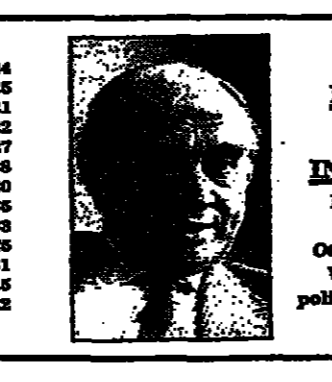
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OVERSEAS NEWS

Brazil Assembly faces key vote on constitution

BY IVO DAWNAY IN RIO DE JANEIRO

A YEAR-LONG struggle between the Brazilian Constitutional Assembly and the government of President Jose Sarney comes to a climax this week in two key votes.

After months of often angry debate, the Assembly - comprising all 559 Congressmen - must finally decide on the system of government to be adopted and the length of the presidential term of office.

These two issues have dominated the political agenda since the Assembly began writing a new constitution 12 months ago.

President Sarney's ceaseless efforts to secure a five year term with a presidential, as opposed to parliamentary, system are regarded as the prime reason why he has hesitated in taking unpopular steps to tackle the country's mounting economic crisis.

Despite endless debate, the Assembly appears divided down the middle on both issues with many Congressmen still undecided.

At the weekend, the conviction was growing that the outcome would be a five year presidential term with parliamentarism. This would leave Mr Sarney in office until March 1990 as he desires, but sharply reduce his powers in favour of a prime minister.

Holocaust reminder for Austrian Jews

BY JUDY DEMPSEY IN VIENNA

AUSTRIA'S tiny Jewish community yesterday commemorated the 50th anniversary of the Nazi takeover of Austria with an impassioned appeal by Mr Franz Vranitzky, the Chancellor, not to forget the horrors of the Holocaust nor to exclude anyone from society.

Mr Vranitzky delivered his speech in Vienna to 1,000 Jews who gathered on Morzinplatz near the Danube Canal, where the Gestapo rounded up thousands of Jews and deported them to the concentration camps. More than 65,000 Austrian Jews died.

"Let the screams of desperation that are no longer heard but resounded from the cellar of this site be a reminder," the Chancellor said adding that the Austrian Jews had lost their feeling of belonging because of the tragedy.

The Chancellor, who was yesterday described as "our good friend" by Mr Paul Gross, the president of the Jewish community, said that all the different kinds of fascism had one thing in common: the destruction of human solidarity.

Bonn may block EC lorry travel proposals, William Dawkins writes West Germany heads for clash on road haulage

WEST Germany is heading for a major clash with the European Commission today over deadlocked plans to liberalise road haulage.

Bonn is expected to refuse at a meeting of transport ministers, which ironically it is chairing, to commit itself to ending the present system of country-to-country lorry travel quotas.

This is one of the most widely felt of the trade barriers which the Commission is pledged to demolish by 1992 and Brussels is determined to tackle it quickly to give the highly-regulated freight industry time to adjust.

If West Germany can win French and Italian backing, as it did the last time transport ministers wrestled with the proposal, it will have enough votes to block the scheme.

Although the proposal threatens jobs and living standards, Paris is pressing Bonn for agreement, but West Germany is insisting that the proposal needs unanimous support to become law, rather than the qualified majority it would normally require.

The Commission, meanwhile, is threatening to sue member-states for failing to remove this technically illegal trade barrier. All the elements of a fight will be in the air as the ministers gather in Brussels this morning.

Over, it is the first real test of member-states' commitment to the internal market since the budget reform breakthrough at the February summit.

The compromise on the table is to enlarge by 40 per cent annually the number of licences which member-states issue each other for cross-border lorry trips and to remove quotas entirely by 1992.

Mr Stanley Clinton Davis, Commissioner for Transport, feels this is one area where Brussels has little room for compromise, if only because of its importance to the internal market.

Quotas govern more than half of EC road haulage and a much higher share of overall intra-Community trade, running at Ecu 466.5bn (\$21.9bn) at the latest count.

Yet Mr Jürgen Warnke, the West German Transport Minister in the chair today, is in a strategic, in the words of one official.

Certainly, Bonn's worries about lorry quotas do not sit well with its much publicised efforts to use its weight as EC president to flatten as many market barriers as possible.

The problem is that the historically well-protected West German lorry owners - like farmers - hold political influence out of all proportion to their number. They fear an end to quotas will result in German freight business going to their lower taxed, less regulated and more efficient Dutch and Belgian neighbours.

Bonn has always argued that it could accept liberalisation if the EC accepted common rules for drivers' conditions and road and fuel taxes.

"The principle is that there should be an equal burden for all transport users," says one diplomat. Accordingly, the Commission has, since the last failure to get an accord on the issue just before Christmas, produced outline plans for common lorry road taxes, which German officials accept have gone some of the way to winning their hearts.

Mr Warnke may well propose an annual enlargement in quotas, but leave open the key question of whether to end them entirely, something the Brussels authorities could never accept.

This is because the Commission argues that not only are quotas contrary to EC law, but they are also unfair.

It says the system discriminates against small countries, especially those on the EC's outer borders, which obviously have less to bargain with when it comes to fixing bilateral quotas with big central countries.

Just what interests are at stake are underlined by Commission figures showing that while Denmark has the right to make just 3,000 lorry journeys to West Germany annually, there is no such limit for German drivers in Denmark.

The Netherlands and West Germany account for nearly a third of all EC lorry traffic in roughly equal shares between them, a symptom of the importance of the port of Rotterdam and the sheer size of the West German economy.

Also, they allow each other the most generous quotas - roughly 744,000 each way - in any bilateral deal in the EC, apart from the free transit that some provide for favoured neighbours, such as the UK for Ireland or Spain for Portugal.

All this leads to some startling distortions. Dow Chemical, for instance, recently estimated that up to quarter of the 200 trucks leaving its factories in Breda daily are forced by these restrictions to return empty from their EC delivery points.

The extra cost, the Commission argues, is passed on to consumers and hinders the competitiveness of EC-based companies.

To take some more oddities, a Greek lorry carrying wine (freely marketable throughout the Community) to Amsterdam would need permits to cross Italy, Germany and France, but not to drive over the Dutch border.

This, says Brussels, shows how absurd it would be to open up the Community market for industrial and consumer goods but to exclude the lorries which distribute them.

Absurd may be, but the tough realities of national interest mean that the end of the road for quotas could easily slide today's session.

Irish alert over IRA funeral cortege

BY KIERAN COOKE IN DUBLIN

POLICE AND security forces on both sides of the Irish border will be on special alert later today as the bodies of the three Irish Republican Army members shot by the British army in Gibraltar arrive back in Dublin.

The bodies of Michael Farrell, Dan McCann and Sean Savage are due to arrive at Dublin Airport at 4pm today on an aircraft chartered by the families of the dead. A funeral cortege will then go north, stopping in the strongly Republican town of Dundalk south of the border on the way.

While both the IRA and Sinn Féin, the organisation's political wing, have indicated that there will not be an overt military display accompanying the cortege and at later funerals in Belfast, security forces are expecting the event to be used to demonstrate support for the IRA.

The Royal Ulster Constabulary made a weekend appeal to the families of the dead to give a public undertaking that the funerals would take place within the law. It is understood there has been no response to the appeal, though two of the families involved have said they want private, quiet funerals without military display.

The RUC has warned it would intervene if the IRA sent in masked gunmen to fire a salute over the coffins at the funeral.

Several nights of rioting took place in Republican West Belfast following the Gibraltar shootings. In the Irish Republic there has been strong criticism of the way the British security forces, believed to be made up of the elite Special Air Services, shot the IRA gang, who were subsequently found to be unarmed.

The Irish Prime Minister has said that the shooting of unarmed civilians should not be tolerated in any democratic society.

However some members of the opposition in the Irish Parliament have said the Government should refuse permission for the aircraft carrying the bodies to land in Dublin. Mr Sean Barrett, justice spokesman for the Fine Gael Party, said the Government should not allow the occasion to be used as a "public relations exercise for terrorists".

Sinn Féin opened an unofficial book of condolences for the three guerrillas outside Dublin's General Post Office.

Chernobyl still casts shadow over Italy's political scene

BY JOHN WYLES IN ROME

NEARLY two years after the Chernobyl disaster sent a shiver of fear around the world about the safety of nuclear power stations, it seems that only Italy is suffering an enduring political trauma.

The resignation of Mr Giovanni Gorla's government last Friday was prompted by a deep rift between the Prime Minister's Christian Democrat party and its main coalition partner, the Socialists, over whether work should restart on completing a 2,000 MW nuclear station in the north of Rome.

The Prime Minister's insistence that the Government should override Socialist opposition and give the go-ahead to re-opening the works at Montalto di Castro, closed at a cost of Lira (245,000) a day since last December, was shrewd short-term politics.

It leaves the Socialists apparently carrying the blame for a crisis whose roots are in the country's own Christian Democrat party.

But the Prime Minister's move threatens further delay and uncertainty about energy policy and nuclear power's role within it. Mr Francesco Cossiga, the Italian President, will probably complete his soundings over the next few days by inviting Mr Ciriaco De Mita, the Christian Democrat leader, to try to form a government.

He in turn may well find that the future of Montalto could become a real stumbling block to the formation of a new coalition.

There is, in fact, an anti-nuclear majority in the Italian parliament if the Socialists join forces with the Communists, Radicals, Greens and Democratic Proletarians.

If Mr Bettino Craxi leaves last Thursday's cabinet decision on Montalto standing, he risks losing support to the parties to his left who will claim he is betraying the 60 per cent majority in last November's election which voted against nuclear power.

Organised in the heat of post-Chernobyl panic, that referendum was not a clear-cut popular consultation on the principle of nuclear power.

As a result, the majority in the free press has chosen to interpret the result as allowing Italy to retain a nuclear "presence".

The Socialists have never clearly dissented from this, but neither have they supported opposition calls for straight-forward exit from the nuclear sector.

They seemed to be moving towards acceptance on Montalto last December when they only grumbled about the Government forcing a policy statement through parliament on a confidence vote.

The vote provided for the completion of the nuclear plant, subject to further assurances about the safety of its reactor.

But the policy suspended initial preparation work on a second reactor at Trino and shut down the small 25-year-old plant at Latina.

If the Socialists now decide that the decision on Montalto must be reversed, the financial and energy costs could be high.

Gem of a find for De Beers

By Jim Jones in Johannesburg

MR Julian Ogilvie Thompson, De Beers chairman, displayed a fine sense of theatre in Kimberley on Friday night by announcing the discovery of the world's largest diamond - a 596-carat blue-white gem to be called the Cullinan.

The stone, worth an estimated \$30m, was unearthed in July 1986 at the Premier mine near Pretoria through news of the find was withheld while experts decided how the gem should be cut.

Benquet More appropriately, perhaps, the stone was held back to provide Friday's piece of theatre played to 400 guests at De Beers' centenary banquet on the edge of the Big Hole, the site of the diamond company's first mine.

The world's largest diamond was the 3,106 carat Cullinan, found at the Premier mine in 1900. A perfect, blue-white stone which yielded 105 polished gems including the 530 carat Cullinan I gem now set in the British royal sceptre.

The second largest was the 972 carat Excelsior from the Jagersfontein mine near Kimberley. It is followed by the 726 carat Jonker found in 1934 on a farm near the Premier mine; the 648 carat Jubilee from Jagersfontein; and a 616 carat but virtually valueless stone.

On Friday Mr Ogilvie Thompson said it was unique for a company to have dominated the diamond trade for a century.

Confident De Beers operates a cartel which controls about 90 per cent of the world's diamonds, including stones from all over Africa, the Soviet Union and new production coming from Australia.

Mr Ogilvie Thompson expressed his confidence in the diamond market which has emerged from its worst crisis since the early-1980s.

Colombians vote for mayors

BY SARITA KENDALL IN BOGOTA

COLOMBIANS went to the polls yesterday to elect mayors for the first time, a reform seen as a crucial step towards strengthening democracy.

The mayors will not only have local political backing during their two-year terms; they will also have greater financial freedom from central government.

The elections, of just over 1,000 mayors, give the left-wing United Front (UP) the opportunity to measure its strength at local level and could put former guerrilla fighters into powerful positions, including command of municipal police forces.

The UP was formed largely to channel the left's political aspirations along democratic lines, and hundreds of its militants have been murdered since its foundation.

The party is only fielding 88 candidates but they are expected to do well in such areas as the Llanos, dominated by the communist-leaning Revolutionary Armed Forces of Colombia (FARC).

The Liberal and Conservative parties will be fighting it out over most of the country. In Bogota, a split among the Liberals split gave Conservative Andres Pastrana an easy victory as mayor. Mr Pastrana was kidnapped earlier this year by drug-traffickers.

As part of President Virgilio Barco's decentralisation plan, the municipalities will manage their own water supply, housing, road building and other programmes. The transfer of resources to local governments is expected to cause problems at first, particularly because of the lack of technical and professional expertise.

With much more at stake than in previous local elections, voting has been boomed. Candidates have offered scholarships, clothing, food and cement in a desperate attempt to ensure votes.

Colombians vote for mayors

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Colombians vote for mayors

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New Issue This announcement appears as a matter of record only March 1988 6 1/2% Bearer Bonds of 1988 (1998) KfW Kreditanstalt für Wiederaufbau Kreditanstalt für Wiederaufbau, Frankfurt am Main, issues 6 1/2% Bearer Bonds of 1988 (1998) in a total amount of DM 750,000,000. The net proceeds of this issue will be used for long-term investment loans. DM 700,000,000 - of this amount are offered for sale by the syndicate of banks listed below.

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### China set for trade talks with S Korea

By Robert Thomson in Peking

SENIOR Chinese government officials have indicated that formal direct trade links with South Korea are a distinct possibility in a significant policy shift that will be strongly opposed by North Korea, Peking's long-time ally.

In recent meetings with Japanese economic delegations, Vice-Premier Tian Jiyun and officials of the Ministry of Foreign Economic Relations and Trade have suggested that Peking's approval of direct trade with South Korea was inevitable.

The two countries have a direct trading relationship, but because of the sensitive North Korean connection, Chinese officials publicly maintain that no such direct relationship exists and have not previously indicated that a major change of policy was being considered.

According to delegates to a Sino-Japanese economic conference, Tian said: "Taiwan and South Korea are preparing to expand economic relations with China. In the future there will be the development of direct trade. This is a challenge to Sino-Japanese economic relations."

The Chinese statement is apparently intended as a warning to Japanese companies and the government that they would face strong competition from South Korea and Taiwan which does not yet permit direct trade.

However, after the vice-premier's comments appeared last week in the Japanese press, an Assistant Minister, Shen Juereu, held a meeting with Japanese diplomats to suggest that Tian's words had been partly misunderstood, though he did not deny that direct links were probable.

Asian diplomats believe the government was embarrassed that the comments received heavy coverage in Tokyo and, fearing a strong reaction from North Korea, attempted to cover its tracks.

China has already irritated Pyongyang by agreeing to attend the Seoul Olympics, and the government has publicly ignored overtures from the new South Korean leadership for closer ties. But Shen Juereu, in a later meeting with Japanese officials, clearly confirmed that direct trade with South Korea is probable, though he was again vague about the timing.

Trade between China and South Korea last year was estimated at around \$1.5bn (£280m) and is expected to rise this year, though reports that China is contemplating opening a trade office in Seoul, and could allow South Korea to open an office in Peking, have been denied by the foreign ministry.

### Iran launches attack

Iran said it launched an offensive deep into Iraq yesterday and both sides in the seven-year-old war claimed to have inflicted heavy casualties, Reuters reports from Nicosia.

The Iranian news agency IRNA said the joint offensive by Iranian forces, Kurdish rebels and Iraqi resistance fighters killed or wounded scores of enemy troops in north-eastern Iraq.

## West German right-wing publisher combs Nazi files in Berlin

EXTREME right-wing West German groups have gained access to records in the US-run Berlin Document Centre to glean material for publication on the Nazi past of prominent Germans, US officials in Berlin said at the weekend.

They said that Dr Gerhard Frey, the publisher of the far-right Munich-based National Zeitung newspaper, had succeeded in recent years in uncovering information at the centre for recording in his publications the histories of individuals prominent in the Third Reich.

The centre contains 50m Nazi documents captured after the war, including original Nazi membership files. The centre had tried to crack down on misuse by "agents" working on Dr Frey's behalf but some historical researchers granted access to the

BY DAVID MARSH IN BONN

documentation had passed him material, the US Mission in Berlin admitted.

Revelation of the right-wing publisher's success in trawling for documents in Berlin, which was confirmed by Dr Frey at his Munich headquarters, comes as West Berlin justice officials continue investigations into the theft and sale of several thousand Nazi files from the centre. Some of the material has turned up with dealers in Nazi memorabilia. Suspects in the stolen files could be used to blackmail ex-Nazis who have not been confirmed so far.

The new twist to the affair may add to controversy in West Germany about the running of the centre. The Bundestag (federal

assembly) in Bonn last week called on the West German Government finally to take over the documents from the US.

Transfer of the records has been under discussion for 20 years but has been held up by delays in microfilming the files. Mr Horst Waffenschmidt, state secretary in the Interior Ministry, in the Bundestag last Thursday rejected suggestions that successive Bonn governments had deliberately slowed down the takeover because of embarrassment over the Nazi files. He said consultations on the takeover were continuing.

Dr Frey said at the weekend that part of the contents of his two 50-word books *Prominente ohne Maske* (Celebrities without Masks) had been gathered using historians given bona fide access to the Berlin centre. He claims

MR Helmut Kohl, the West German Chancellor, is to visit the Soviet Union this year and Mr Mikhail Gorbachev, the Soviet leader, will go to West Germany in the first half of 1989, Reuters reports from Bonn. The West German Government said that the exact dates had yet to be decided.

West German officials said last year they wanted Mr Gorbachev to visit Bonn in the first half of this year while West Germany held the presidency of the European Community.

Mr Kohl last made an official visit to the Soviet Union in July 1983 for talks with President Yuri Andropov.

Dr Frey runs his activities, which include a far-right political party, the Deutsche Volkspartei, from a large villa in a Munich suburb surrounded by a high fence.

The National Zeitung is the largest of his newspapers with a weekly sale put by Dr Frey at 90,000. The newspaper takes an unashamedly anti-Israeli stance, pleads for the reunification of the

German nation, defends Mr Kurt Waldheim, the Austrian president, from the present campaign to unseat him, and regularly attacks Mr Richard von Weizsaecker, the West German president, on account of his efforts to plead for post-war reconciliation.

One of Dr Frey's recruits has been Mr David Irving, the British historical author. Mr Irving, a prodigious proponent of Nazi archival material, has acquired notoriety through his insistence that Hitler did not play a leading role in the persecution and murder of European Jews.

Mr Irving, speaking on the telephone from his London office, said he was asked by Dr Frey in 1984 to use his contacts at the Berlin Document Centre to find out information on 700 named persons, including well known West German politicians.

Mr Irving said his request to be given information from files concerning anyone on the list of 700 was turned down by the Document Centre. Dr Frey offered him DM1,000 (£232) per name for material, but no money changed hands.

Mr Irving said he sympathised with Dr Frey's probing to clear up hypocrisy.

The Berlin Document Centre does not normally grant access of files to private researchers on people known to be still alive, although exceptions are made for investigations by government and legal agencies.

Although open for inquiries by legitimate researchers, the centre has often been criticised for its secrecy, but points to the sheer technical difficulty of releasing for general access millions of ageing files.

### Israel seeks to stem wave of resignations by Arab policemen

BY ANDREW WHITLEY IN JERUSALEM

THE RESIGNATION over the weekend of nearly half the Arab police force in the occupied West Bank and Gaza Strip is the most potent example so far of a civil disobedience campaign beginning to gather a head of steam.

In a last-ditch effort to prevent the resignations snowballing to include other local employees of the military-run Civil Administration - such as hospital workers and court officials - the Israeli authorities have offered additional pay to policemen willing to stay on, and protection from intimidation.

But with more than 500 of the 1,000-strong force having already handed in their notices - most due to take effect today - there was considerable pessimism in Israeli police circles yesterday. A senior police officer in the southern part of the West Bank said grimly: "There is no way we can stop this. The only way is if the (striking) leaders tell them to go back."

The locally raised force, under the supervision of Israeli commanders, is responsible for handling traffic offences and non-political crime, leaving security affairs to the Israeli army and

Shin Bet, the domestic security service.

Mr Haim Bar-Lev, Israeli Police Minister, led a chorus of warnings yesterday that the only people to suffer from the resignations would be the Palestinian population. "The thieves will celebrate. That's what it means," he said before a Cabinet meeting which discussed the alarming development at length.

In Bethlehem, Ramallah and Hebron only a handful of Arab policemen remained at their posts. But, contrary to expectations, no replacements are to be sent from Israel. Instead, branch police stations are to be closed and services reduced to a bare minimum.

At an emergency meeting of the Israeli police in Jerusalem yesterday, it was decided that in future there would be no investigations of crime, including murder, housebreaking and robbery.

Mr David Kranz, the police commissioner, said on Army Radio that the resignations would be tackled by approaching individual policemen directly to persuade them to change their minds, and by "neutralising the instigators".

### Vassiliou in Athens for key talks on Cyprus

BY ANDRIANA SERODACONOU IN ATHENS

MR GEORGE VASSILIOU, the recently-elected President of Cyprus, arrived in Athens yesterday for key talks with the Greek Government on a settlement for the divided island republic.

Mr Vassiliou repeated a call for a meeting with Mr Turgut Ozal, Turkish Prime Minister, at a time and place of the latter's choosing.

This offer has so far been indirectly rejected by Ankara, which has said that the Cypriot president's counterpart for talks is Mr Raouf Denktasch, leader of the Turkish-Cypriot community.

Mr Vassiliou's election to power coincided with dramatic

improvement in Greece's relations with Turkey, which has occupied over one-third of Cyprus since invading the island in 1974.

Today, the Cypriot president and Dr Andreas Papandreu, Greek Prime Minister, are expected to examine the prospects for a Cyprus settlement, and to hammer out a common Athens-Nicosia strategy for pursuing it.

Since his election, Mr Vassiliou has insisted that a solution to the Cyprus problem must include full withdrawal of Turkish occupation troops, firm guarantees against the breakdown of the new status quo, and the freedom to move, and own property throughout the island.

### Issue of racism revived in French election

BY IAN DAVIDSON IN PARIS

THE FRENCH presidential election campaign has begun to take an ugly turn on the right of the political spectrum, as the two leading centre-right candidates, Prime Minister Jacques Chirac and former Prime Minister Raymond Barre, struggle to break out of their neck-and-neck position behind President Francois Mitterrand.

In a reversal of previous patterns, immigration and racial issues have started to play a bigger part in the campaign, and the neo-Gaullist RPR party has begun to take advantage of its government role to claim that secret government polls are in fact much more favourable to Mr Chirac than the polls published in newspapers.

Last week it seemed that the three main party groupings, the Gaullists, the UDF centrist and the Socialists, had largely turned their backs on the racist and anti-immigrant challenges of Mr Jean-Marie Le Pen and his National Front party, and managed to prevent him from commanding political centre-stage.

This was wishful thinking. Mr Jacques Chirac delivered a speech in Marseilles, a stronghold of Le Pen support because of its concentration of immigrants, in which he was openly wooing National Front voters. Boasting of government efforts to control immigration, and of expulsions of illegal immigrants, he claimed that through the twin policies of "repression and integration",

immigration problems would be settled within five years.

"No-one," he said, "has ever approached me with being xenophobic or racist. Those are sentiments which are not natural to the French. The developments which we have recently witnessed, had a certain number of our fellow citizens to feelings of this kind. And if I cannot condone it, I can understand it."

This last sentence has been condemned by the Socialist Party as "unbelievable and scandalous". Mr Lionel Jospin, secretary general, commented that "You do not understand racism and xenophobia, you fight it".

Meanwhile, President Mitterrand, still the leading if undecided candidate in the opinion

polls, has declared his support for SOS-Racisme, the leading anti-racist pressure group, in a video-clip shown to a songs-and-speeches rally held by SOS-Racisme near the Bois de Vincennes.

The controversy over the public opinion polls revolves round the claim by Mr Charles Pasqua, Gaullist Interior Minister and leading campaign manager for Mr Chirac, that his ministry's secret Renseignements Generaux polls were very favourable to Mr Chirac. Though Mr Pasqua declined to reveal his figures, on the grounds that they were secret, a radio journalist subsequently claimed that they gave Mr Chirac a clear lead over Mr Barre, and a narrow victory over Mr Mitterrand in the second

round.

Mr Pasqua's "revelations" have been violently attacked by the socialists as "disinformation", and by Mr Barre's supporters as "attempted manipulation of public opinion". They have also been greeted with general incredulity by commercial polling organisations.

This year's race may be entirely open. A poll published in yesterday's Journal du Dimanche indicated that in February 42 per cent of the electorate had still not made up their mind whom to vote for, whereas "only" 35 per cent were so undecided in January. This could be because the proportion who find the campaign "uninteresting" has gone up from 47 per cent to 61

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### Armenians call off protests

BY CHRISTOPHER BOBINSKI IN MOSCOW

MASSIVE demonstrations planned by Armenians for March 26 in Yerevan, their capital, have been called off by a 500-strong national co-ordinating committee. Mr Edward Ahranyan, the republic's official delegate in Moscow said at a church yesterday.

The decision came after the Soviet leadership last week said it would examine the demand for annexation of the Nagorno Karabakh region which now a part of the Azerbaijan Soviet republic.

Moscow have launched a protest campaign against the blackout in the Soviet media on killings of their countrymen in the Azerbaijan town of Sumgait at the end of last month, the meeting of 1,000 Armenians outside the church was told.

Women in the crowd wept as Mr Bangalyan, an oil rig employee from Sumgait described how officials had not wanted to let him see the mutilated body of his daughter.

Armenians have applied for official permission to hold a three-hour rally outside the Pravda newspaper office in Moscow next Sunday.

### Gorbachev in Yugoslavia to study economic reform

BY ALEKSANDAR LEBEL IN BELGRADE

MR MIKHAIL GORBACHEV, the Soviet leader, arrives in Belgrade today for a first official visit to Yugoslavia, during which he is expected to study economic reforms being introduced in the country.

Mr Gorbachev will hold talks with Yugoslav leaders, and visit state enterprises, farms and scientific institutes. He is also scheduled to address the federal parliament.

The five-day tour is designed to strengthen ties between the two communist states.

During his visit, Mr Gorbachev will take a close look at Yugoslav "self-management", a highly-decentralised economic system launched 30 years ago.

Mr Gorbachev is keen to scour the system for ingredients that could be included in his own reforms, officials said.

The two sides will issue a joint declaration at the end of the visit, covering state relations, disarmament, regional conflicts, and human rights.

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OVERSEAS NEWS

Tony Walker reports that Cairo's Fund-inspired reforms have run out of steam  
IMF sees how Egypt is taking its medicine

LIKE a pair of sumo wrestlers locked in combative embrace, Egypt and the International Monetary Fund are again engaged in difficult and delicate discussions on the management of the debt-ridden Egyptian economy.

A senior Fund official arrived in Cairo at the weekend for a crucial talks on faltering progress Egypt has made in implementing an IMF reform programme agreed to last May in return for a \$325m standby credit.

Adding to pressures on Egypt to comply with IMF conditions is the need to qualify for a second rescheduling of part of its more than \$40bn foreign debt by the second half of this year.

Egypt last May concluded a Paris Club rescheduling of about \$8bn of government-guaranteed loans involving some 18 creditor nations. The rescheduling covered arrears as well as debt falling due between January 1987 and June 1988.

The latest Egyptian-IMF discussions coincide with increasing concern within the Government at an apparent accelerating rate

of inflation to around 50 per cent annually, and perhaps more. The authorities are also grappling with worrying shortages of basic commodities such as sugar and cooking oil because of a foreign exchange shortage.

Taking into account normal pre-IMF talks posturing by Egyptian officials, there appears a genuine fear within the Government of political unrest should further austerity measures add to the burden on the poor.

Mr Ibrahim Nefah, editor-in-chief of al-Ahram, the government daily, and a confidante of President Hosni Mubarak, warned in a long article on the IMF last month that Egypt could not be rushed into further reforms that might endanger civil order.

"Egypt is the master of its own decisions, the planner of its own programme and administrator of its own reform steps which it sees fit for its social and economic position," Mr Nefah wrote, echoing the words of Mr Mubarak on the eve of a visit to Washington in January.

Fund officials face the difficult



President Mubarak of Egypt

task of assessing to what extent Egypt has made a genuine effort to implement IMF reforms, and whether its failure to comply with the programme is the result either of lack of political will or unforeseen factors that have affected its foreign exchange earnings, or a combination of both.

Broadly, the IMF had asked Egypt to restrain its budget deficit to 13 per cent of gross domestic product and to rationalise its various rates of exchange. The Fund has also been pressing Egypt to allow interest rates to rise to take account of inflation.

Egypt made progress initially in its efforts to comply with the IMF programme - one of the softest ever concluded by the Fund. It devalued its currency by 63 per cent to narrow the gap between the official commercial rate and black market. It also increased energy prices in an effort to reduce the burden of subsidies.

But by the latter part of 1987 reform momentum had dissipated. Egyptian officials were once again raising the spectre of social unrest if the IMF-backed austerity programme was strengthened.

The IMF has encountered serious difficulties trying to extract from Egypt current and credible figures on its budget deficit which, according to some foreign estimates, may well exceed 17 per cent of GDP. It is now accepted that Egypt has no chance of meeting the Fund target of 13 per cent of GDP.

The IMF team, which includes its regional director Dr Shakhour Shalam, is expected to complete Article IV consultations in the next week or so and report to the Fund's board in April on whether a new and more flexible reform programme should be agreed and whether to release a second tranche of the \$325m standby facility.

The betting in Cairo is that the IMF, under pressure from Egypt's creditors, principally the US and the countries of Western Europe, will grant the Egyptians a reprieve. It is thought unlikely that IMF will "pull the plug" on Egypt at this stage.

Extenuating circumstances that could be cited by the two parties, anxious to save face, for an even more flexible IMF approach than was apparent last May, is the continuing soft oil market (Egypt's main foreign exchange earner is oil) and the fall in cotton prices, another important export.

A possible pointer to IMF flexibility was the World Bank's recent agreement to stretch the period during which Egypt would be obliged to raise energy prices to world parity to enable it to qualify for some \$90m in soft loans for the power and agriculture sectors. The World Bank had been insisting that Egypt achieve world parity within five years. That period has now been extended to seven.

Pretoria braces for attack on church leaders

By Jim Jones in Johannesburg

FURTHER restrictions were placed on South African anti-apartheid groups at the weekend while the Government stepped up for an attack on church leaders who are increasingly critical of its policy of apartheid.

On Saturday Mr Adriaan Vlok, Minister of Law and Order, banned all activities of the Committee for the Defence of Democracy and prohibited a public meeting it had planned for yesterday afternoon at the University of the Western Cape. He also warned of government action against clergyman whom he said, were "on the road of confrontation".

The CDD was formed last week by Archbishop Desmond Tutu, Dr Alan Boesak and other opponents of apartheid to take care of the affairs of 18 anti-apartheid groups restricted on February 24. Yesterday afternoon its planned public meeting was replaced by a special service at St George's Anglican cathedral in Cape Town which coincided with other church services held in black townships to pray for political detainees and the restricted organisations.

In Soweto, the Regina Mundi

Catholic church was filled to capacity while a small group of policemen and soldiers kept watch outside. The Cape Town service was addressed by Archbishop Tutu, Dr Boesak, Roman Catholic Archbishop Stephen Naidoo and Mr Dullah Omar, the Western Cape chairman of the UDF.

Police filmed people entering the cathedral and manned blocks on roads leading to the centre of the city. They were also reported to have encircled the University of the Western Cape.

In his warning to the churches on Saturday, Mr Vlok claimed: "Rather than becoming involved in the true Christian message, certain clergy are becoming more and more involved in preaching revolution." He added the ANC was doing everything in its power to involve the church in its "pre-revolutionary onslaught".

Last Thursday four Roman Catholic archbishops and three bishops observed the law which prohibits public meetings and took turns individually to display posters outside Johannesburg's Catholic cathedral.

Pre-election tensions build up in Kenya

By Victor Mallet in Nairobi

POLITICAL tensions are increasing in Kenya before the general election on March 21, with opponents of President Daniel arap Moi stepping up their attacks on the Government and its campaign.

Mr Bedan Mbugua, editor of a magazine sponsored by the National Council of Churches of Kenya, was questioned by police this last after he published an editorial which called the election nominations a mockery of democracy.

"In most areas, the administration terrorised citizens," he wrote. "There were countless glaring examples of the use of force... Democracy in Kenya has slipped a step downward, putting the country on to the path of self-destruction which many African countries have followed."

At the same time MwaKenya, the underground socialist movement, has reasserted its presence by distributing a statement accusing the authorities of corruption and massive vote-rigging. The organisation called for an election boycott.

Government ministers expressed outrage at the open criticism by Mr Mbugua in Beyond, the church magazine, and officials reacted with the traditional dark references to foreign interference and tribalism.

There is particular concern about the newly-introduced system of public queuing behind candidates' photographs to nominate those who may qualify for the final secret ballot.

Mr Charles Rubia, an outspoken former MP, was eliminated for not winning enough votes during nominations last month and says the results were fixed.



"A difficult year" - Leslie Boyd, chairman

Chairman's Review

As forecast in last year's review, the group's earnings for 1987 were lower than the record level of 1986. This was owing to the unfavourable impact of the stronger rand, the loss of certain steel export markets due to sanctions, and the disruption of operations caused by industrial action. Earnings per share decreased to 80 cents, compared with 85 cents in 1986. The attributable profit was R56 810 000 after providing for financing charges of R29 433 000, depreciation of R33 066 000 and deferred taxation of R17 500 000.

The group's deferred tax provision has increased to R152 791 000, and this should ensure that the tax charge in later years does not absorb a disproportionate amount of income earned in those years.

During 1987 the group issued additional preference shares, bringing the total to R252 million. The proceeds have been utilised to repay offshore and short-term loans.

In view of the results achieved, a final dividend of 20 cents per share has been declared. The total dividend has therefore been maintained at 30 cents per share.

Steel

Apparent total world steel consumption in 1987 was 739 million tons, the highest since the 1979 record of 751 million tons and, significantly, was on an upward trend as the year progressed. As a result, there was an increase in the US dollar prices of steel exports in all markets and this has continued into the new year. It is likely that the higher levels of consumption and output will be consolidated in 1988 and that improved trading conditions will prevail.

The outlook for the South African economy as a whole was more optimistic by the year end. After disappointing domestic steel sales in the first six months, and in spite of steel price increases in the third quarter of 1987, local demand improved in the second half of the year. Highveld entered 1988 with the best domestic order load for many years.

Vanadium

Sales of vanadium improved as the year progressed, and in the third quarter of 1987 prices for vanadium products were raised. Further increases in sales during the final quarter of 1987 and the first quarter of 1988 confirmed higher vanadium consumption, associated with the general improvement in world steel output. Consequently, the remaining roasters in the Vantra division were brought into operation in January 1988 for the first time since September 1986.

Highveld will continue to ensure sufficient material supplies, and it is expected that the market will enter a period of stable trading conditions.

Ferro-alloys

Demand for Rand Carbide's ferrosilicon and Transalloys' silicomanganese in the overseas markets was strong throughout the year, giving rise to improved US dollar prices in each successive quarter. This trend has continued into the new year. In the domestic market ferro-alloy sales have been satisfactory, but at slightly lower levels than in 1986.

Sales of metallurgical char, electrode paste and steel drums from Rand Carbide were also lower than the levels achieved in 1986.

Both Rand Carbide and Transalloys continued to make significant contributions to the group's financial performance.

Rheem

The acquisition of MacDonald Cans at the beginning of the year increased pail manufacturing capacity within the group, and also afforded entry to the can market in the Transvaal. At the same time, the closure of another producer enhanced the potential drum and pail market for the Reef plant.

This division recorded another good year, with improved results over 1986.

Manpower

The average strength for the group was 7 285 compared with 7 430 in 1986. The labour turnover remained low at 9.66 per cent per annum.

Once again the annual negotiations for the group's house agreement were prolonged, but agreement for the 1987/88 year was eventually reached in October 1987 with all the unions associated with Highveld. During the course of the negotiations, because of a declared dispute by MAWU in June 1987 and a planned strike ballot in September 1987, it was decided to lock out MAWU members covered by the agreement as from September 21 1987 in order to induce acceptance of the final house

agreement offer. This action was taken in view of the fact that five of the six unions involved had accepted the offer, which was the highest ever and in line with the increases negotiated throughout the rest of the metal industry. It also followed a number of illegal work stoppages by MAWU members earlier in the year and, in total, 797 000 man hours were lost in 1987 and employees suffered a loss of some R3 million in wages.

It is most disappointing that the period of the dispute was characterised by intimidation and assault on fellow employees. These incidents reached such proportions that the group felt obliged to suspend the alleged offenders in order to facilitate full investigation into the allegations of misconduct. It is absolutely necessary that MAWU should play a more active role in eliminating this intimidation and violence by its members.

A further reduction was achieved in the "wage gap" as measured by the ratio of the highest hourly paid rate to the lowest hourly paid rate. The ratio is now 2.5:1 compared with 2.6:1 last year and 5:1 in 1971.

During the year affirmative action was taken towards removing the remaining vestiges of discrimination in the workplace, as the group is determined to ensure equal opportunity for all its employees. This is considered of utmost importance in the development of the group's human resources and to establish a sound base for securing the group's future. In order to attain these objectives, co-operation and mutual trust between management and the unions are essential. Management believes that these goals can only be achieved with union involvement, but the resistance by certain trade unions to changes during 1987 arising from this action was disappointing. It is important that the unions should not resist this policy and, moreover, should show willingness to work with management on issues related to the development of people and change of attitudes.

The training of prospective artisans during 1987 continued at the same level as in the previous year. Of the 112 trainees who qualified last year, 54 were black. To date, 91 black artisans have been trained and qualified. The group currently employs 72 black artisans, compared with one in 1984.

Educational and social programmes for blacks continued during the year. These included the building of houses and their sale at cost to employees, which will continue during 1988, the training of 14 black school teacher bursars, substantial transport assistance for local schools, special programmes for the development of youth leadership, as well as programmes to facilitate contact between the various race groups.

Stakeholder project

Highveld has accepted the invitation of the board of Anglo American Corporation of South Africa Limited to participate in the Anglo American Group Employee Shareholder Scheme, which has been introduced to encourage employees to identify with group objectives.

The scheme opens a new avenue of financial participation for employees with qualifying service, and offers them the opportunity to become investors in Anglo American. It is considered that this will help promote continuity of service and retention of expertise, to the mutual benefit of Highveld employees and the corporation.

Outlook

Although there may be some after-effects of the fall in the world stock markets, the upward trend in world steel consumption and production at the end of 1987 is expected to be consolidated in 1988, and benefit should be derived from the resultant improved trading conditions. Higher US dollar prices for steel and ferro-alloy exports should offset the effect of the stronger rand. An improvement in domestic steel sales over 1987 is forecast, and satisfactory vanadium and ferro-alloy sales are indicated. Group earnings in 1988 are expected to at least equal the results achieved in 1987.

General

Mr Gordon Waddell resigned from the board of directors on June 30 1987 after serving on the board from January 29 1971. On behalf of the board, I wish to express my sincere appreciation of the contribution made by Gordon during his long association with the corporation as a member of the board, and to welcome Mr Bill Bragg who was appointed to the board on July 3 1987.

I would like to thank the managing director, John Hall, the management and all employees for their efforts during what has been a difficult year, and I am sure that they will rise to the challenges which face them in 1988.

London office of the Company: 40 Holborn Viaduct, London EC1P 1AJ.

SHIPPING REPORT

Dry cargo rates show strength

By Kevin Brown, Transport Correspondent

THIS upward trend in dry cargo rates continued to strengthen last week and spread to ships of all sizes in both Atlantic and Pacific markets.

In the tanker market, however, things were different, despite an increase in the price of crude oil, which brokers had speculated might encourage demand from charterers. Galbraith's, the London brokers, said there was little inquiry for VLCCs (very large crude carriers) in the Gulf, and rates increased only slightly.

Demand was strong in West Africa, however, and rates for ships of the 1m barrels size for discharge in the Gulf of Mexico increased from Worldscale 53 1/2 to Worldscale 62 1/2 during the week.

Denholm Coates, the London

dry cargo brokers, said Soviet charterers were "extremely active" in the Atlantic, particularly for ships of around 25,000 tons for March/April grain shipments from the Gulf of Mexico, Great Lakes, Brazil, and Argentina.

Rates reported for transatlantic round voyages were \$14,000 per day for a Panamax; \$8,500 for ships of 30,000 tons; and \$7,500 for 27,000 tons.

The Soviet willingness to pay rising rates spilled over into other charterers and, among other fixtures reported, a 72,000 ton vessel was fixed at \$19,000 per day from the Continent to the Far East. Owners failed to fix a ship of 168,000 tons at \$26,000 per day for a similar trip, however.

There was a similar strength-

ening in the Far East, despite the absence of a Soviet loading programme, and Panamax vessels were reportedly being fixed at \$18,500 per day for transpacific round trips.

WORLD ECONOMIC INDICATORS FOREIGN EXCHANGE RESERVES (US\$bn)

	Jan '88	Dec '87	Nov '87	Jan '87
US	11,318	13,898	14,381	17,892
UK	36,396	38,854	34,194	15,342
W. Germany	70,828	72,893	70,421	56,317
Japan	77,817	75,657	72,336	46,693
Belgium	8,467	8,363	8,980	4,957
Netherlands	12,295	14,174	13,878	10,199
Italy	28,437	27,765	26,125	19,426
France		Dec '87	Nov '87	Dec '86
		29,634	26,457	27,685
				28,428

Source: IMF

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UK NEWS

Hospitals and car industry face further disruption

BY PHILIP BASSETT, INDUSTRIAL EDITOR

STRIKE action will again hit hospitals in Britain today, but efforts were made yesterday in talks to head off further conflict in the car industry and on the ferries. In the National Health Service, at least 17 London hospitals are expected to be affected by strikes over government health funding, with further strikes being taken in a number of towns across the country. In addition to strikes by nurses in the Cofes health union, with support in some areas from strikers in the Nups public employees' union and non-striking demonstrators from the Royal College of Nursing, union leaders said that thousands of other health workers would take part in lunchtime meetings and demonstrations in order to press for further funding for the health service on the eve of the Budget. Although train drivers at London's King's Cross station have called off their 24-hour NPS sympathy strike planned for today after legal action by British Rail, dockers at Bristol are expected to

strike in support of the NHS. In the car industry, the strike at Land Rover over pay enters its fourth week today. The company, which has given a warning that it might have to reduce its two-year pay offer which it says is worth 14 per cent, if the strike is not settled soon, will be looking for any signs of a return to work. A small number of strikers last week pressed for a return to work today in the absence of any weekend developments. General Motors' management yesterday met union leaders for talks on the industrial action now being taken and planned in the company over pension fund investments. Electricians at the company's Vauxhall plant at Luton held an unofficial strike on Friday, and further action could follow today as a strike ballot takes place among all the plant's manual workers. Strikers over the pensions issue at the Vauxhall plant at Ellesmere Port on Merseyside and at the AC Delco components plant

Industrial momentum exposes skills gap

By Philip Stephens, Economics Correspondent

THE RAPID PACE of output over the last year has left severe skill shortages in many regions of Britain, according to the Association of British Chambers of Commerce. Its latest Regional Business Survey suggests that the shortages have reached "crisis levels" in London, the Thames Valley, west of London, and East Anglia, on the east coast of England. Some 82 per cent of companies in the Thames Valley, where there is a high concentration of computer-related industries, reported problems in recruiting skilled workers, while 85 per cent found it difficult to fill office vacancies. The corresponding figures for London and East Anglia were lower, but still suggested a severe tightening in the labour market. Skill shortages are also appearing in areas of the country with particularly high levels of unemployment, the association says. Some 30 per cent of companies in Merseyside, in the north-west of England, for example, reported difficulties in meeting their employment needs. The survey, which covered the views of 2,881 manufacturing and service companies in the fourth quarter of last year, confirms other recent evidence that October's stock markets' crash has had little impact on the economic outlook. There are clear signs, however, that while domestic demand is still growing strongly, business is facing a downturn in export orders. The association says: "The indications are that export growth is gaining to a halt in response to the strength of sterling, slow growth overseas and increasingly tough competition." It adds that the trend underlined concern that the Government should move quickly after tomorrow's Budget to bring sterling back below DM3.00 in order to improve industry's competitiveness. The best route would be a combination of a restated commitment to exchange rate stability and a cut in interest rates from the present 9 per cent to curb upward pressure on the pound. Some 83 per cent of companies replying to the survey cited high interest rates as one of the main factors inhibiting their expansion. The association says that business was particularly buoyant in the fourth quarter in Scotland, Yorkshire & Humberside, the West Midlands, East Anglia and in the North East of England.

More public water supplies contaminated by nitrates

BY LYNTON MCCLAIN

NEARLY twice as many people in the UK drank water polluted by nitrate fertilisers - at levels beyond those considered by the European Community to be appropriate for human consumption - in 1986 as in the previous year. More than 1.3m people in the UK drank water in 1986 that regularly broke EC rules for standards of water for human consumption. Ten per cent more UK public water supplies were affected by nitrates in 1986 compared with 1985. A Government report shows also the UK was the only source of sewage sludge in the North Sea and was the main source of contaminants of all types discharged directly into the North Sea. Nearly a quarter of sewage treatment works failed to meet the annual performance targets set down by local authorities for allowing the works to operate. The latest statistics on pollution, published by the environment department, show a rising trend of increasing levels of nitrates especially where farming methods use nitrate fertilisers intensively. Pollution of some rivers in the UK is rising, with some of the biggest increases found in areas of intensive farming. The number of groundwater sources severely polluted by nitrate fertilisers more than doubled between 1970 and 1986 and was up by almost 50 per cent in 1986 compared with 1984. The latest figures, for 1986, show that 152 groundwater sources contained nitrate concentrations exceeding 50mg per litre, compared with about 90 in 1980 and 60 in 1979. The concentration of 50mg of nitrates per litre is laid down by an EC directive as the maximum permissible level for water for human consumption. The level may be exceeded only if there is no public health risk. However, in 1986, 83 water supplies serving about 2.5m people in the UK contained more than 50mg of nitrates per litre on at least one day a year. Over 50 of these public water supplies, serving 1.31m people, exceeded 50mg of nitrates per litre regularly. This compared with 49 water supplies in 1985. In 1986, 34 surface water sources contained nitrate concentrations exceeding 50 mg per litre. The environment department said yesterday that "water supplies which exceed 50mg of nitrates per litre are not considered to be a health risk." The Government in 1985 unilaterally "reduced" the standard of nitrates in water and allowed it to rise to 100mg per litre, the department said. The DoE has subsequently asked water authorities "to draw up programmes to meet the 50mg per litre target, but no timetable has been determined for meeting this." The report by the department also reveals that a survey of homes in the UK by the National Radiological Protection Board showed that 20,000 dwellings had concentrations of naturally occurring radon exceeding 400 becquerels per cubic metre, the level at which remedial action should be taken. Levels were especially high in Devon and Cornwall. "Digest of Environmental Protection and Water Statistics No 10," HMSO Price 22

sons were unemployed for several months. Mr Reinders said that recruitment of young people in the UK would be exclusively among those unemployed for between one and two years. Initially the recruits will work on a 12-month contract, with a salary of 26,000 in peripheral areas of data processing centres, which Microlife services for clients. The incentive for the young people to work for a year in these areas will be a set of 12, three-day training courses, as well as other training programmes in their own time, which should turn them into relatively skilled computer operators, with a salary of about 12,000.

Young unemployed offered computer jobs

BY CHARLES LEADREATER, LABOUR CORRESPONDENT

A DUTCH computer services company is to offer long-term unemployed young people an innovative, year-long computer apprenticeship, with the guarantee of a permanent job at the end. Microlife, a specialist in training, consultancy and management of IBM systems, has based its plan on a scheme in Holland in which 50 unemployed young

people have passed through a one-year contract, into a permanent job with the company. The aim of the scheme is to train the recruits to manage the flow of information through IBM mainframes. The project is the idea of Mr Adrie Reinders, the company's owner, who thought up the scheme after his two teenage

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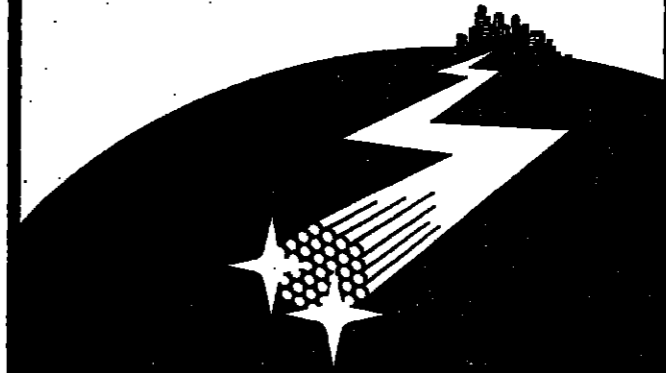
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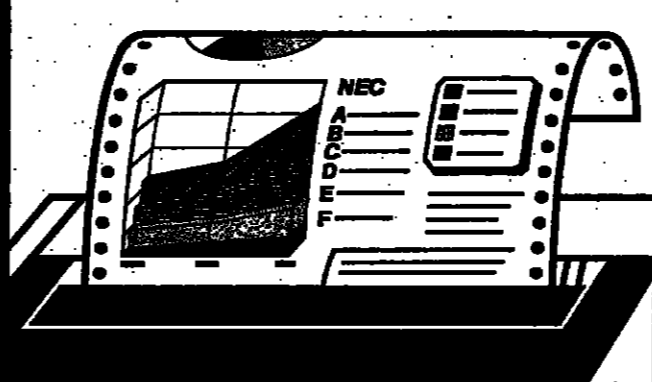
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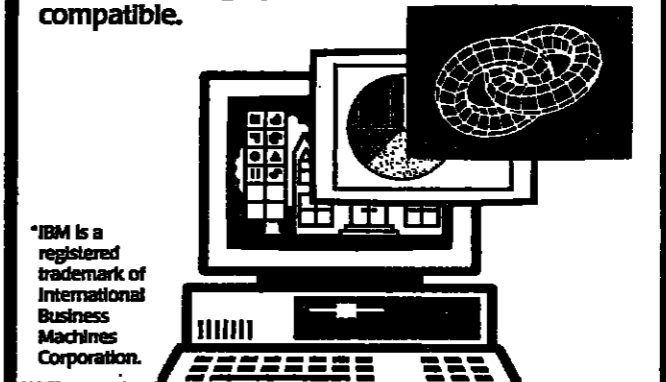
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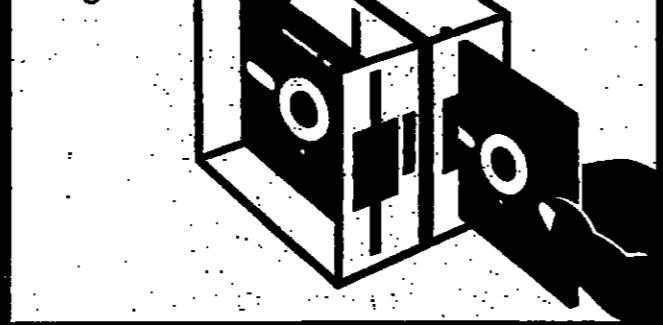
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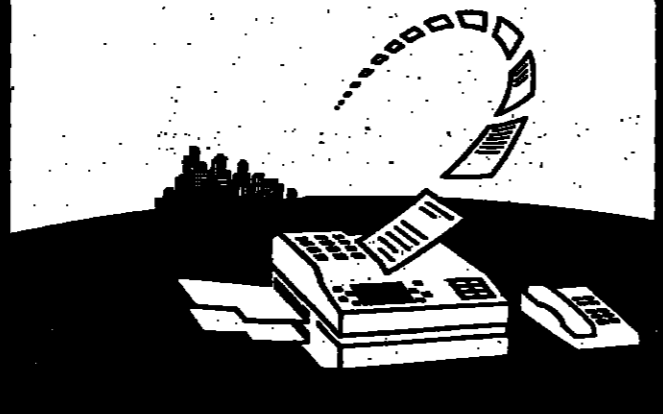
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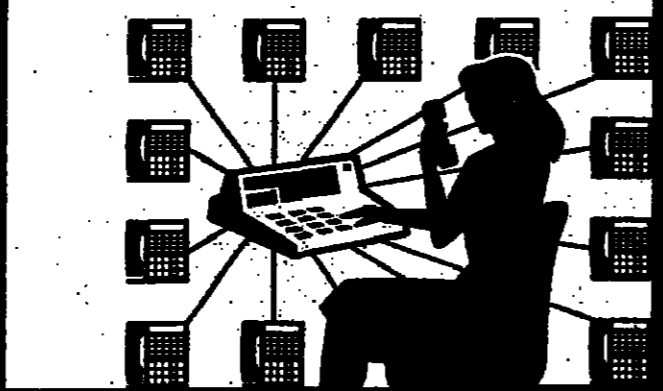
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# NEC

# Reuters faces challenge in financial data services

BY ALAN CANE

**MARKETING** agreements between traditional financial data vendors and a new generation of computer hardware and software companies are intensifying competition in the financial information services marketplace.

The latest deals seem to be closely modelled on, and directed at, the aggressive business strategy adopted by Reuters, the UK-based business information group, which is the world's largest electronic publisher.

Among recent developments is the joint marketing agreement between Wang Financial Information Services, a subsidiary of the US computer and office automation company, and Apollo Computer, a manufacturer of powerful technical workstations, under which the Apollo machines will be used as the basis of the Wang subsidiary's high-performance trading system.

Wang Financial Information Services provides market information and stock and futures prices through a system called Shark. It also provides modelling and analysis software which needs the processing power and high-quality display screens which are features of Apollo workstations.

Together, Shark and Apollo should make it possible for customers to monitor past and present market performance, review fundamental data and gain

access to financial news services. However, only six weeks ago Reuters announced that its subsidiary, Rich of Chicago, which builds dealing room systems, had agreed to use workstations made by Sun Microsystems, a fast growing US microcomputer manufacturer which Apollo regards as a principal competitor.

Reuters-Rich intends to exploit the power of the Sun machines to give its customers a competitive edge in analysing and modelling market information.

Telerate, a leading US-based financial data vendor, has also announced recently a joint marketing agreement. The deal with Bermuda-based Intex Holdings is designed to develop an automated market system for, in particular, out-of-hours trading on futures exchanges. Such a system would be a precursor to round-the-clock electronic trading and signal potentially, the end of the open outcry system.

These fears were raised last October when Reuters announced it had sealed an agreement with the Chicago Mercantile Exchange, under which an automated screen based system being developed by Reuters would be used by the exchange during the hours of the day that its trading pits were closed.

Intex agreed that the intention was to take on Reuters and the CME "head-to-head" to market automated futures trading systems.

Intex has had a chequered history. It was established as the world's first wholly electronic futures exchange in 1984 but proved unsuccessful, although its supporters argue it was years ahead of its time.

Under a new president, Mr Tom McKiernan, it has changed direction from an electronic exchange to a market-trading software house.

Reuters was last week unruffled by the new competition. It said it was studying the implications closely and, while it was never complacent about competition, it felt it was comfortably ahead. It was flattered its challengers agreed that the Reuters road was the right one to travel.

In a separate development, it was announced that Wang will market Apollo workstations under a multi-million dollar original equipment manufacturer (OEM) agreement.

OEM deals of this kind benefit manufacturers with a weakness in their product line and small companies with good products but limited marketing and distribution channels.

Industry analysts believe that Wang, a leading microcomputer vendor with special capabilities in word processing, has in recent years been investing heavily in technological developments. It is understood that Wang will incorporate Apollo workstations into technical publishing systems.

# Accounting change may boost profits in insurance

By Richard Waters

**STANDARDISED** accounting by insurance companies, as proposed by European Community, would result in higher reported profits for some UK companies in the sector, accounting experts said last week.

Their comments follow publication by the Department of Trade and Industry of a consultative paper on an EC draft directive on insurance companies' accounts. The directive would have two main impacts in the UK.

First, a requirement for insurance companies' accounts to show a true and fair view would force life companies to report a higher figure for profits. At present, their assessment of the surplus in their life fund is calculated using actuarial methods rather than accounting concepts of profitability.

Actuaries take a more conservative view of future liabilities, claim the accountants.

Introducing an accounting measure of profits would give "scope for quite a large increase in profits," said Mr Jeremy Dickson, a partner with accountants Deloitte Haskins & Sells.

However, Mr Chris Swinson, a partner at Binsard Hamlyn and chairman of a European accountants' committee on insurance companies, warned that there was scope in the directive for companies to use provisions to smooth profits between years. These would amount to "secret reserves" which are already specifically permitted for banks under a separate EC directive.

The second important change is that non-life companies would be forced to include all realised investment gains in their profit and loss account, while gains that had not been realised would be shown as changes in reserves. This rigid division is not observed in the UK.

For instance, Eagle Star channels unrealised profits into its profit and loss account over five years, smoothing its reported profits. There is no consistency between companies in the treatment of realised profits: leading companies split evenly between those that take them to reserves and those that place them in the profit and loss account.

Proposal for EC Council Directive on the Annual Audited Accounts and Consolidated Accounts of Insurance Undertakings. Department of Trade and Industry. Comments by April 15. Tougher sanctions on accountancy rules called for, Page 8

# John Hunt on political heart-searching at a Southport conference

## Greens reassess their party roots

**VEHICLES BEARING** slogans such as "give peace a chance", "acid rain kills" and "the Greens are gathering" appeared suddenly in the streets of Southport, Merseyside, over the weekend.

About 300 members of the 7,800-strong Green Party were gathered in this pleasant seaside resort for their annual spring conference.

Inside the Floral Hall the inevitable vendors of party literature jostled with stallholders selling "cruelty-free" aftershave and bubble bath and a 100 per cent organic stone-ground flour.

The contrast with the podium ranters at the annual conferences of the two major parties which are held at nearby Blackpool could not have been more marked. Discussion groups sat gently murmuring around large tables as peacefully as participants in a vicarage wifery drive.

There was some wrangling during the opening discussion on standing orders, but members were quickly diverted into a friendly "get-to-know-you" session.

The general debates had the high moral tone which is characteristic of the Greens, but realism kept breaking through. One group which wanted to remove a reference to "punishment" of law breakers and replace it with "remediation of the harm done by the law" was indignantly opposed by a man who had been burgled and mugged repeatedly over the past year.

However, this mild appearance can be deceptive. Members showed their teeth by passing an emergency resolution to "accelerate direct action" to prevent a consignment of nuclear waste reaching the Sellafield reprocessing plant next week.

The conference also passed a motion to launch a campaign of civil disobedience against the new poll tax and to withhold payment of it.

The Green Party, like all the opposition groupings at the

moment, is going through a period of heart-searching and reassessment. Born as the Ecology Party in the early 1970s, it changed its name in 1985. This was two years after the international heroes of the movement, Dita Grunen, the West German Greens, made their spectacular breakthrough to win seats in the Bundestag for the first time.

However, unlike their German counterparts, who now have 44 seats in Bonn, the British party can only boast 80 seats on parish

proposed to open a dialogue on matters of common interest. Nevertheless, the Greens do see an opportunity for further expansion among radical elements of the Labourites and anti-merger Liberals who are disenchanted with policy revision under Mr Neil Kinnock and Mr David Steel, the party leaders.

Mr Tim Cooper, co-chairman of the Green Party, has launched Green Voice, an organisation advocating closer links with "radical, decentralist non-nuclear"

they can pull votes before it is worthwhile doing any deal with them," he says.

Ms Penny Kemp, chairwoman of the Association of Socialist Greens, is behind the overtures to the left. A conference will be held in May "to open a dialogue between Greens, Socialists and other allied radical movements."

The sponsors include 31Fs who are leading members of the hard left Campaign Group, such as Mr Tony Benn and Mr Jeremy Corbyn. Mr Peter Tatchell, the left winger who unsuccessfully fought the Bermondsey by-election, will also be attending.

Ms Kemp says: "One of the reasons for the conference is that there are a lot of disillusioned socialists who do not think the traditional Labour Party is socialist any more. A lot of them are looking for alternatives."

Will it not be seen as an attempt to poach members from the Labour Party? "That is for people to make up their own minds," she says.

On the other hand, Mr Cooper is distinctly cool towards the idea of talking to people like Mr Benn. He is suspicious of Mr Benn's record on nuclear power as Energy Minister and says that Mr Benn has never favoured proportional representation.

Meanwhile the Greens are cheerfully pushing ahead with plans to fight for the first time all 78 seats in the next Euro-elections. Two MEPs, Mr Jacob von Uexkull of Germany and Mr Paul Staers of Belgium, were at Southport to offer advice.

In spite of their difficulties, the British Greens do radiate an unquenchable optimism based on the belief that the tide of history is flowing their way. This was optimised by one member who told the conference that he had founded the Abercorn Place branch of the party last year with himself as the only member.

"Since then we have had a 100 per cent increase in membership - my wife has joined," he said.

## To break the electoral impasse some members advocate closer links with 'radical non-nuclear' Liberals

It has already held a meeting at which Mr Simon Hughes, SLDP MP for Southwark and Bermondsey, and his party's spokesman on the environment, hinted that he would be prepared to stand as a Green-Liberal candidate.

Later this month a conference between the two sides will be held at Leeds University and will be attended by Mr Hughes and Mr Michael Meadowcroft, the former Liberal MP, among others.

Mr Cooper said he would welcome local electoral agreements with sympathetic Liberals. He says: "We are talking values. Green politics is a logical extension of radical liberalism."

However, Mr Tony Greaves, the Liberal campaigner who is on the radical wing of his party, was cautious about closer links with the Greens after speaking at a fringe meeting at the conference.

He agrees that there are shared values but found the event too reminiscent of the undirected enthusiasm seen at the meetings of the Young Liberals in the 1950s and early 1970s.

"They have no strategy for achieving any level of electoral power. They have to prove that

councils; and three on district councils.

The Italian Greens won 13 parliamentary seats at their first attempt at a national election and there are well-established green parties in Finland, Holland, Belgium and Austria.

One of the reasons for the disparity is that the continental parties have the benefit of proportional representation. The British Greens say that at the last general election, when they put up 122 candidates, their share of the poll - 90,000 votes representing 1.3 per cent of the total - would have entitled them to seats at Westminster under proportional representation.

In an effort to break out of this impasse, members of the Green Party are starting tentative discussions with "radical Liberals" in the newly-created Social and Liberal Democrats and with the hard left both inside and outside the Labour Party. These are two separate initiatives and there are considerable differences of opinion within the Green Party over which is the right course.

Now it is clear what the Greens expect to gain from these overtures. At the moment it is merely

# British Telecom to buy stake in Belize company

By David Thomas

**BRITISH TELECOM** is to buy 25 per cent of Belize's telephone and tele services. The move is a sign of the privatised British company's determination to enlarge its international operations.

The purchase will also end a wrangle between BT and Cable and Wireless. The rival British telecommunications companies have recently clashed in several small countries where C and W has traditionally held a run telecommunications.

The Belize Government decided to buy the local assets of C and W, and to put a new company called Belize Telecom Communications in charge of running the Central American country's domestic and international telecommunications services.

C and W declined an offer from the Belize Government of a 25 per cent stake in Belize Telecom Communications. The Belize Government has now decided to take a 51 per cent stake in Belize Telecom Communications and sell 25 per cent to BT.

# Ladbroke wins off-track betting contract in US

BY NIKKI TAIT

**LADBROKE RACING**, part of the hotels and leisure group, announced yesterday that it had been awarded the sole licence to conduct off-track betting operations in the US state of Wyoming.

According to Ladbroke, the licence was won against competition from another UK betting group, as well as a number of American interests. It is the first off-track betting licence awarded

in the US to a UK company. In many parts of America, off-track betting remains illegal. However, the racing industry is opening up and Ladbroke describes its Wyoming licence as "a breakthrough."

It plans to open cinema-style facilities in hotels and entertainment centres, which will show live racing transmitted by satellite. Eight initial outlets have been lined up.

For instance, Eagle Star channels unrealised profits into its profit and loss account over five years, smoothing its reported profits. There is no consistency between companies in the treatment of realised profits: leading companies split evenly between those that take them to reserves and those that place them in the profit and loss account.

Proposal for EC Council Directive on the Annual Audited Accounts and Consolidated Accounts of Insurance Undertakings. Department of Trade and Industry. Comments by April 15. Tougher sanctions on accountancy rules called for, Page 8

# Construction output up

BY LYNTON McLAIN

**OUTPUT** IN the construction industry in Britain last year was 8 per cent higher than in the previous year.

Output rose by 4 per cent in the fourth quarter last year compared with the third quarter and by 9 per cent compared with the fourth quarter of 1987.

The provisional figures published at the weekend by the Environment Department are based on the value of construction work at constant 1980 prices.

New private housing work in the fourth quarter of 1987 was 1 per cent lower than in the previous quarter, but 12 per cent higher than in the same period a year earlier. New work in the public housing sector was unchanged in the latest quarter compared with the previous quarter but was 9 per cent higher than in the fourth quarter of 1986.

# David Fishlock on whether nuclear establishments are a health risk

## Cancer cluster questions gather

**COULD** the science community be barking up the wrong tree about radiation and leukaemia clusters? The question is put by Mr Roger Clarke, head of the Government's official watchdog agency on public exposure to radiation.

The clusters are incidences of the disease which are higher than can be accepted as normal. The latest reports from Mr Clarke's agency, the National Radiological Protection Board (NRPB), suggest that research into the disease rather than into radiation may give the answer.

The board has been trying for several years to establish if there is any link between leukaemia clusters and Britain's nuclear activities, past as well as present.

Independently, many academics have pursued the same question. They include members of a committee set up to advise the Government's chief medical officer, Dr Donald Acheson.

Leukaemia clusters have been found near Aldermaston, Berkshire, Dounreay, Highland, and Sellafield (Windsor), Cumbria. They are all long-established nuclear units.

Leukaemia has also found among veterans of Britain's atmospheric nuclear weapon tests in the Far East.

For some, the association is clear. Radiation is known to cause leukaemia and the disease is found near nuclear activities. Ergo, radiation is the cause. But, says Mr Clarke, a physicist and past-president of the Society for Radiological Protection, the figures do not fit by some very big margins.

Take Sellafield, Britain's biggest repository of radioactivity for nearly 40 years. Medical records show that, in the locality,

there have been four fatal leukaemias in people aged under 20 where national statistics say there should have been only 0.5.

Even by making pessimistic allowances for Sellafield's discharges since 1950, including the big Windscale fire 30 years ago, Mr Clarke says this radioactivity could account for only 0.018 of each leukaemia case. The average risk to an individual works out at one in 760,000.

Has the NRPB failed to measure some radioactive agent? Mr Clarke says that research into radioactivity may be reaching people?

For four years the independent Committee on Medical Effects of Radioactivity in the Environment (Comare) has been searching - so far without success - for passages that Mr Clarke's scientists may have missed.

The NRPB itself has looked again at plutonium, the agent most often criticised. This time it has studied autopsy data on people dying near Sellafield. It found that previously it had been over-estimating how much plutonium they might have picked up. Most died from heart disease.

Mr Clarke acknowledges that one can always postulate an individual who gets an extremely high dose of plutonium. "Let us say one child who eats vast quantities of silt, lives on the beach and eats only wildies."

That child might receive 100 times as much as the average dose. Even so, the risk to the child would still be only one in 750 and there is no way that figures could apply to the entire local population.

Dr Martin Gardner, professor of medical statistics at Southampton University and a member of Comare, has recently shed new



Dr Donald Acheson: advice about leukaemia

light on the Sellafield leukaemias. He traced 1,546 schoolchildren born between 1950 and 1980 who had attended school in nearby Seascale, but had not been born in the area. Statistically, 0.8 of a case would be expected, and he found no case of leukaemia.

But among 1,065 schoolchildren born in Seascale, five leukaemias were found, including one in a child who had moved away. "So the excess only appears in children born in Seascale," says Mr Clarke.

Meanwhile, at Thurso near the Dounreay nuclear establishment, the NRPB was asked to assess doses and risks in an area where five leukaemias were reported between 1978 and 1984 within 12.5 kilometres of the plant, in a child population three times the size of Seascale's.

Dounreay has similar activities

# Electricity boards take up challenge

**ONE EFFECT** of the Government's electricity privatisation proposals will be to blur the division between the generating and retail side of the industry.

The Central Electricity Generating Board is expected to be broken into two separate generating companies. Yet the private successors of the 12 area distribution boards, which sell electricity in England and Wales, will also be encouraged to provide 20 per cent of their power needs independently.

The area boards, for so long regarded as little more than the trade counter of the mighty CEBG, are stimulated by this challenge, especially as it coincides with the CEBG losing control of the central transmission system - the National Grid.

The boards, nostalgic for the days of the rugged local power companies which pioneered electricity supply in the 1920s and 1930s, relish the prospect of becoming producers as well as suppliers of power in their localities.

They are not, however, nostalgic for the huge national surplus in generating capacity which was the main drawback of a fragmented industry. Today, there is a looming shortage of generating plant throughout the country, which could cost more than £20bn to replace.

The role of the area boards' successors will be to ease this shortage by exploiting cheap, marginal plant outside the organ-

is identified as possible sources in the mid-1990s.

They represent about 20 per cent of the EMEB's current peak demand of just under 4,300MW. Even if some of them fail to materialise, others might take their place if the climate were right.

Two are large combined heat and power (CHP) projects, which supplement sales of electricity with income from waste heat deliveries to factories and homes. These and other schemes are based on a mixture of fuels, ranging from gas, oil and coal to landfill gas, coke-oven gas and refuse incineration.

The biggest is the Leicester CHP project run by Leicester Energy, an 11-member consortium, embracing private companies, Leicester City Council and the electricity authorities. Based on a CEBG gas-turbine power station, the £110m project would contribute 240MW of electricity and heat homes and factories in central Leicester.

The consortium is trying to tie up a long-term gas supply contract, the biggest of its kind in the country, with British Gas. It is also negotiating with independent North Sea operators. If the protracted negotiations fail, the consortium might opt for oil or coal.

One possible area of friction is that the consortium includes both the area board and the CEBG which, under the draft privatisation plans, could become

competitors for local electricity sales.

The EMEB's other CHP scheme is at Corby. Designed to raise power and steam from urban refuse, it would produce 50MW of electricity. EMEB has been trying unsuccessfully to secure a long-term supply contract with Manchester. After failing to secure the Mancunian garbage, it is ready to consider refuse from somewhere else.

Other sources of electricity studied by EMEB include the private industrial power stations in the vicinity. Their owners include British Coal, Courtaulds, British Sugar, Boots and Players in Nottingham.

Privatisation could also be the spur to encourage a number of innovative power projects, capable of generating up to 500MW. One project studied by EMEB is for combine-cycle gas-turbine plants to generate 80MW to 500MW. Such plants include an auxiliary turbine driven by the waste heat from the primary gas turbine. EMEB is also studying new coal-fired technologies, capable of burning lower-grade coals more cleanly than present methods.

In addition, according to EMEB, a US-based company has shown interest in building a series of 80MW plants to burn coal-tip waste at East Midlands collieries. The company is said to have built several of these plants in the US.

They are following professional sources such as accountants and solicitors who have set up their own liability insurance cover because the cost from normal insurance sources was rising rapidly.

The Griffin will be managed by Tindall, Riley & Co, a specialist manager in such liability mutuals for other professions. It will offer equivalent cover to that currently provided by the insurance market up to a maximum aggregate of £20m per broker.

Already some 20 brokers, with a combined brokerage income of nearly £100m, have given legally binding commitments to insure with Griffin and others are expected in the coming weeks.

Entry will not be automatic. Applicants' broking operations will be vetted and they will be required to take part in a continuing risk management programme aimed at reducing the potential for future errors and omissions claims.

The company aims to stabilise members' insurance costs rather than undercut the market. In the longer term premiums will relate directly to the claims experience of members as a whole.

# Lloyd's brokers set up company to cover themselves

BY ERIC SHORT

**A NUMBER** of Lloyd's insurance brokers have set up a mutual insurance company. The Griffin Insurance Association, to provide their own professional indemnity insurance.

This move reflects growing dissatisfaction among brokers with the steeply rising cost of errors and omissions insurance cover which is not reflecting their own claims experience.

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# Labour rejects non-payment of Scottish poll tax

By James Buxton, Scottish Correspondent

THE LABOUR Party in Scotland endorsed at the weekend a campaign to frustrate the implementation of the community charge in Scotland, but without resorting to illegal means.

The party is asking the biggest in Scotland - aims to "use the complexity of the system to undermine it," Mr Donald Dewar, the shadow Scottish Secretary, said.

At its annual conference in Perth, Mr Dewar called for a resolution proposing illegal action to counter the poll tax. But the party left open the possibility of future illegal action by endorsing a plan to hold a special conference in the autumn to re-consider non-payment of the tax.

The question of how to oppose the community charge was by far the most contentious at the three-day conference. The party was encouraged by a Mori opinion poll published last week in The Scotsman showing that 75 per cent of Scots asked (including 40 per cent of Conservatives) disapproved of the poll tax.

It also showed that 42 per cent of those asked would back a campaign of non-payment of the poll tax, against 44 per cent who disapproved of the idea.

In Saturday's debate Mr Dick Douglas, MP for Dumfriesshire, who is normally considered a moderate, openly defied Mr Neil Kinnock, the party leader, who has condemned illegal action against the poll tax. "Kinnock said pay it; I say don't," he shouted.

Other speakers pledged their refusal to pay the poll tax and, like Mr Douglas, were strongly applauded. Only a minority of speakers warned that non-payment would stave local authorities of funds, imperil the jobs of council workers and lead to people having their property seized by bailiffs.



Dick Douglas: defied Kinnock with pledge against poll tax.

But a motion calling for mass refusal to pay the tax was defeated on a show of hands, and one calling for the party to oppose the poll tax "by all means short of illegality" was passed by a two-to-one majority on a card vote, reflecting the voting strength of the Transport and General Workers Union, which had made clear that it opposed illegality.

The Labour Party will now campaign for Scots to impede the process of registering for the poll - due to come into effect in Scotland next April - by returning registration forms without filling them in. The registration forms are addressed to "the responsible person" in each household but the accompanying letter states: "If for any reason you are not a responsible person please let me know and return the form to me without completing it."

Mr Dewar said: "What we are trying to do is to offer a real way of fighting 'now' and 'not' just waiting for the tax to come into effect."

# Granny generation seen as go-getters

By Fiona McEwan

THE GRANNY generation has changed, but advisers, manufacturers and manufacturers have failed to recognise the fact, according to a study.

The image, it suggests, of low-spirited housebound pensioners, huddled in slippers in front of the television, should give way to one of go-getters and high spenders.

Today the over-50s in Britain are the lucky generation, according to Holmes Knight Ritchie, the advertising agency which conducted the study. This is largely due to the rejuvenating cocktail of early retirement, occupational pensions and improved life expectancy.

With an expected 30 years ahead of them, which is as long as the average adult life in formal employment, the over-50s are a valuable market for British business.

Yet, in consumer terms, they are the forgotten generation in the UK. They are ignored by manufacturers, marketers and overlooked by much of the media, according to the unpublished report. The Missed Opportunity, US companies, by comparison, are far more conscious of the older consumer market.

"Very few companies have woken up to this market opportunity," said Mr Alasdair Ritchie of H&K.

The few companies which have tumbled to this potential goldmine include Saga Holidays, which specialises in holidays for retired people, and Honda cars, which sells strongly to the over-50s.

The H&K study is based on national group discussions, several hundred interviews and research from the Social Futures Unit, an independent marketing and social consultancy.

Instead of retirement, read re-direction, it says, drawing on the fact that many of today's over-50s have chosen early retirement. H&K calls them vocational pensioners.

The over-50s, having lived through the war, austerity and a period of income change, do not see themselves as senior citizens or pensioners, says social anthropologist Mr Clive Mire-Smith of SPU.

Having missed out on much of their career progression, they see their own time as a period of learning and activity holidays for this age group.

According to H&K, the mature individualists, as it calls the over-50s, are driven by a strong sense of values. Protestant work ethic, and the search for value for money.

This does not necessarily mean the cheapest product; often the reverse. They are willing to pay premium prices for quality. They are also wary of hype, but wary to genuine "frills".

Statistics, drawn from official sources and forecasting bodies, such as the Henley Centre, underline the older group's substantial purchasing power.

The youth market of 16 to 24 year olds is estimated to have about £30bn a year of disposable income.

The family market, aged 25 to 45, is worth about £115bn a year in terms of disposable income, but this is offset by the group's mortgage commitments and children, which act as a drain on its discretionary income.

By comparison, the over-50s, which make up one-third of the UK population, are financially free, with an annual disposable of about £160bn. Mortgages are non-existent or negligible; children are financially independent; endowment policies mature; they inherit £5bn a year and they own 70 per cent of all savings.

# Heather Farmbrough on a controversial but successful capital venture scheme

## Growing BES celebrates many happy returns

TOMORROW'S Budget marks the fifth birthday of the Business Expansion Scheme. While critics may attack it as little more than a tax dodge to make the rich richer, it has nevertheless been one of the most successful government venture capital schemes.

In the first four years, £502.7m was invested in 883 companies, and the trend has continued upwards since then. Last year, 16,000 individuals invested in the scheme, a striking number of whom were QCs, according to research conducted by the Labour Party. Investors have been lapping up the flood of recent issues which are a regular feature of this part of the tax year.

The prospect of tax cuts, particularly for higher earners, has undoubtedly fuelled interest. The gearing effect of the tax relief available makes the scheme most attractive to those in the top tax brackets, although only about 30 per cent of subscribers pay at that rate.

Apart from its attractions as a tax-break, the scheme appears to have met its original objectives, with the Treasury professing itself pleased with it. According to Sir Geoffrey Howe, the Chancellor in 1983, the aim was to "transform the position of unquoted trading companies seeking outside equity and to encourage wider share ownership," while concentrating on those companies "which do not

have ready access to outside capital."

BES was an extension of the Business Start-Up Scheme, introduced two years earlier to "encourage enterprise and risk-taking and specifically to channel investment into smaller businesses."

Figures for the 1985-86 financial year show the popularity of the service sector as a home for investment, attracting 44.5 per cent of all money raised for BES that year. Manufacturing accounted for 23 per cent, while construction represented 6.5 per cent.

Since then, a higher proportion appears to be going into construction and property development. In 1985-86, the most recent year for which figures are available, 63.7 per cent went to businesses in the south-east, compared with only 5.1 per cent in the Midlands and 11.2 per cent in the north.

The growing popularity of issues such as property development and hotels has opened the scheme to some criticism. A property developer can simply wind up the company after five years, sell off the assets and pay back shareholders. Furthermore, property investment is often a hedge, which conflicts with the scheme's objective of raising finance for riskier ventures.

"Why should there be tax loopholes for property-based schemes?" asks Mr Gordon Brown, a shadow Treasury

### SURVIVAL RATE OF BES COMPANIES\*

Number of companies	883
Amount invested	£502.7m
Number of failures	125
Failures (£ invested)	£29.3m
% failures (number)	14.2%
% failures (£ invested)	5.8%

\* First four years  
Source: BES Investment Research

spokesman. "Is there any justification in developing private hospitals when there are inadequate grants for industrial developments?"

He also argues that BES is an inefficient and expensive way of creating jobs compared with other methods such as regional aid. Each BES job, he estimates, costs £12,500 to create, while BES tax relief cost the Exchequer £26m last year.

The Government would perhaps argue that job creation has never been the scheme's primary purpose. A more serious objection is that a natural preference by investors for "safer" issues backed by assets - such as hotels, property development and secured construction - may have created an over-easy capital market for these companies. "Any secured contractor seems to think the BES is a soft touch for raising money," said one sponsor. But has the scheme enabled companies to raise funds which would not otherwise have been available?

According to Mr Charles Fry, of sponsors Johnson Fry, the answer is yes. "For instance, CC Conversion and Chicago - both small property developers - were run by good young entrepreneurs who would have found it difficult getting £5m from a merchant bank," he says.

BES start-ups often fall between two stools: too small and often too young for the stock market, yet too big for the banks.

Nevertheless, heavy capital requirements by some companies have led to repeated calls for finance. One garden centre is seeking a further £10m on top of the £20m it has already raised. As one sponsor asked: "Why couldn't they go to investors in industry (3), the venture capital group owned by the Bank of England and the clearing banks?"

So far there has been little talk of BES performance, in contrast with the enthusiasm of sponsors and funds for mailshots for new issues. But performance will come under increasing scrutiny as nearly 250 companies approach their fifth birthday.

This means that investors can sell their shares without losing their capital and income tax breaks. So a number of companies will be looking for exit routes, such as a quotation on the third or Unlisted Securities Market.

Only four BES companies have so far taken advantage of the rule which enables them to come to the third market after three years

without prejudicing tax relief. But a number of smaller companies are likely to be taken over simply because they are too small for quotation.

The failure rate of BES companies is surprisingly low, given the inherently youthful and risky nature of the companies involved. Out of the 883 issues between two stools: too small and often too young for the stock market, yet too big for the banks.

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This has less to do with the superior selection skills of the private investor than the fact that the funds have tended to invest in a wider range of smaller, higher-risk ventures. There were also more failures in the early years when wine, agriculture and high technology issues were in vogue.

The overall success of the BES does not mean there is no room for improvement. More could be done to tackle the rising tide of secured contractors, to encourage local investment and attract funds to enterprises which might fulfil more of the community's requirements. But BES will still enjoy a happy birthday.

# National Savings misses out on investment trend

By Eric Short

PRIVATE investors may have switched from equities to deposit-style savings following the October crash. But National Savings is not fully benefiting from this trend.

Figures issued over the weekend show that the net contribution to government funding by National Savings in February amounted to just £20.2m - 57m less than in January.

Since last October, the amounts invested in National Savings have shown an improvement. But the inflow has not made up for the net outflow in National Savings ahead of the October crash.

Total net funding for the 11 months of the financial year to end February amounted to £1.84bn, compared with £2.06bn for the corresponding period in the previous year.

Income bonds retained their popularity with a net inflow in February of £254m bringing the total invested in these bonds to £1.29bn in the 11 months.

The Investment Account had a positive cash inflow of £57.5m. Both fixed-interest and index-linked National Savings Certificates had net outflows of £44.6m and £44.5m.

Otherwise, there was little interest by investors in any other National Savings products.

National Savings has expanded its promotional activities into direct mail-shots in its campaign to re-awaken interest in its products. It is sending out nearly 300,000 brochures of its Yearly Plan - a guaranteed, tax-free investment currently offering 7 per cent net - to what it says are "affluent addressees." A mail shot last Autumn promoting Premium Bonds attracted £20m.

# Price-fixing cases in court

By Christopher Parker, Consumer Industries Editor

THE CASES of 16 Scottish estate agents, 50 ready-mixed concrete companies, 10 polyester resin makers and half-a-dozen Irish Sea ferry operators come up in the restrictive practices court this week.

Mr Justice Warner will hear allegations of price fixing, collusive tendering and other restrictive agreements from Sir Gordon Borrie, director general of fair trading.

At the two-day hearing, starting this morning, Sir Gordon will ask for court orders declaring the agreements against the public interest.

In any cases where the companies do not give undertakings to the court, he will seek orders for

bidding them from making similar deals in future.

The Office of Fair Trading said it did not expect any of the cases to be defended.

Most relate to pricing cartels which have already been dissolved, and the hearings should bring to a formal end cases which were opened when the alleged agreements were first challenged.

Some of the concrete cases date back to the 1970s. Earlier hearings have already dealt with almost 200 agreements between concrete suppliers.

In the proceedings against Northern Ireland ferry companies, it is alleged that the six businesses involved made 13 price-fixing agreements.

# Mail order protection scheme revised

By Maggie Urry

THE Periodical Publishers Association has launched a revised mail order protection scheme (Mops).

Under the scheme readers who send money to an advertiser but do not receive the goods because the mail order company has gone bankrupt or into liquidation, can get a refund from the publisher.

Mr Tubby Pitcher, director general of the PPA, said the scheme was a significant step forward in magazine consumer protection.

The scheme has been widened following an investigation into Mops by the Office of Fair Trading. The OFT said the cash-with-order market was worth £400m a year, of which 36 per cent was not covered by Mops scheme.

The OFT estimates that about £4m is lost by customers each year and of that about 10 per cent is covered by one of the Mops. It has proved impracticable to insure this risk.

The PPA has extended its scheme to cover bound-in, but

not loose, inserts and boxed classified advertisements. The time limit for making claims has been extended to three months from the publication date.

Members of the PPA are responsible for vetting advertisers taking space in their publications. They should ask advertisers for detailed information and to sign personal undertakings.

The Post Office is working on a scheme to cover direct mail advertisements.

# Northern Engineering wins Hong Kong deal

A BRITISH electrical engineering company has secured a £25m-plus order from Hong Kong. Tyneside-based Northern Engineering Industries is to build a 350-megawatt turbine generator for the Lamma Island power station.

The contract won against US, Japanese and Swiss competition, will provide more than three years' job security for the 3,000 workers at the Newcastle plant.

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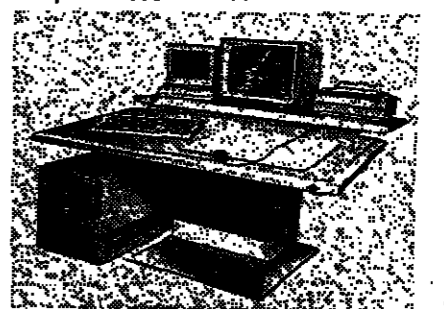
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UK NEWS

STANDARDS SURVEY LIKELY TO LEAD TO FIRST MAJOR OVERHAUL IN 18 YEARS

Tougher sanctions on accountancy rules called for

BY RICHARD WATERS

TOUGHER SANCTIONS are needed to make companies comply with accounting standards, according to most of the submissions to a group set up to consider how standards are set, monitored and enforced. There is little agreement, though, on whether there should be a change in the law to force compliance or whether the Stock Exchange should do more to ensure accounting rules are followed. The submissions are part of a process that is likely to see the first major overhaul of the Accounting Standards Committee, which was set up 18 years ago in response to a number of accounting scandals in the late 1960s. Although no particular scandals have prompted the overhaul, there is general agreement in accountancy and corporate circles that the ASC's authority has

waned. It is slow to deal with new accounting issues such as off-balance sheet finance or how companies account for complex financial instruments, and it has no sanctions against companies that do not follow its rules. Supporters of a change in the law to reinforce standards include Deloitte Haskins & Sells, Coopers & Lybrand, Arthur Andersen, Ernst & Whinney, Peat Marwick and the Chartered Association of Certified Accountants. Opinions on how the law should be changed differ considerably. Deloitte called for legal backing for all standards except those which have not attracted sufficient support. Arthur Andersen said that the requirement for accounts to give a true and fair view could be linked in law more closely with the need to comply with accounting standards, though this would not amount to

statutory backing. Peat Marwick, on the other hand, said the law should require companies to disclose and justify any departure from standards. Supporters of a non-statutory system include Price Waterhouse, Touche Ross, Arthur Young, the Institute of Chartered Accountants in England and Wales and the Chartered Institute of Management Accountants. They generally agreed that the Stock Exchange should enforce the compliance of listed companies by refusing to accept accounts which do not comply with accounting standards. "The Stock Exchange has been reluctant to suspend or to delist companies for non-compliance with accounting standards on the grounds that it would be the innocent third party, the shareholders, who would be penalised. On the other hand, in the US the possibility of suspension or de-

Children's pocket money rises by 6%

By Fiona McEwan

BRITISH parents are giving their children more pocket money, according to a survey. The average weekly parental handout for the country's 11m youngsters has outpaced the retail price index, rising by 6 per cent between 1987 and 1988 to an all-time high of £1.23. But overall income among Britain's five to 16 year olds is down by 16 per cent, mainly because of a drop in earnings from Saturday jobs and newspaper rounds among the 14 to 16 year olds. Since 1987, the average weekly wage from Saturday jobs among 14 to 16 year olds has fallen by 32 per cent from £1.85 to £1.24. The findings, which are based on a Gallup survey of 516 parents of 1,250 children in January, are reported in the latest issue of the Family Income Survey. The study has been going since 1975 when the average weekly pocket money was 53p. Scottish parents are the most generous for the third year running, in spite of the general decline in youngsters' income. Scottish children receive about £1.80 a week, on average 23 per cent more than children in other regions. Children in Wales and the south west receive the smallest sums, about £1 a week. Figures in the report are not adjusted for inflation.

Rates laws to be amended to close business loopholes

By Paul Cheesbrough, Property Correspondent

THE Government is preparing amendments to the Local Government Finance Bill to prevent a rush of demands for a rating revaluation from commercial property owners. The amendments, prompted by a Law Lords judgment last month, will have retrospective effect and apply from midnight last Wednesday. Changes to the law will assert the traditional criteria for assessing the rateable value of a property, at least until there has been a general revaluation of non-residential property throughout the country. Until the Law Lords changed the criteria in the case of Addis v. Clement the rateable value of a property was assessed on its physical condition and on the state of its locality. The Law Lords held that the existence of the Lower Swansea Valley Enterprise Zone had changed the rateable value of a factory owned by Addis, located just outside it. This meant that changes in economic circumstances could be taken into account in assessing whether the state of the locality had changed. Mr Nicholas Ridley, the Environment Secretary, said in the Commons last week to reduce the effects of that ruling which had opened the way for property owners, the value of whose premises had also changed because of economic circumstances, to appeal against the existing rating valuations on their premises. The Government has decided that, except for rating cases already in the system, the Lords' judgment will be ignored for the immediate future since the law will be tidied up retrospectively at some point. But no new rating regulations to that effect will be published, the Environment Department said. The situation will simply be as it was before the Addis judgment. However, the wider definition of what constitutes the state of the locality, adopted by the Law Lords, will be taken into account in the future. Changes in economic factors will be taken into account in the 1990 and subsequent revaluations. "Mr Ridley said. His move will be a relief to the Inland Revenue, which is preparing for the first general revaluation of non-residential property since 1973. This will be the basis for a uniform business rate, one of the key elements in the Government's plans to reform local government finance. Had the Government not acted, the Inland Revenue would have been faced with pressure for a series of immediate property revaluations at the very time it is seeking to introduce the wider reform.

SECOND PARTIAL REDEMPTION NOTICE

To the Holders of

General Foods Capital Corporation

12% Notes Due April 15, 1989

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the above-described Notes, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected for redemption on April 15, 1988 through operation of the sinking fund \$20,000,000 aggregate principal amount of Notes at the redemption price of 100% of the principal amount thereof, as follows:

OUTSTANDING BEARER NOTES OF \$5,000 EACH BEARING THE PREFIX "B" AND THE FOLLOWING DISTINCTIVE SERIAL NUMBERS:

Table with 2 columns: Serial Number and Principal Amount. Lists 500 serial numbers from 33 to 573, each with a value of \$5,000.

On April 15, 1988, the Notes designated above will become due and payable at the aforementioned redemption price and will be paid, upon presentation and surrender thereof together with all coupons appertaining thereto maturing subsequent to the redemption date, at the option of the holder, at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt/Main, London and Paris and at the main offices of Swiss Bank Corporation in Basel and Kredietbank S.A. Luxembourg in Luxembourg. Pursuant to the provisions of the Notes, no payments of bearer Notes will be made by any office or agency of the Company in the United States, by transfer to a bank account in the United States or by check mailed to an address in the United States.

Coupons due April 15, 1988 should be detached and collected in the usual manner. On and after April 15, 1988, interest shall cease to accrue on the Notes herein designated for redemption. After giving effect to the above partial redemption, there will remain outstanding \$20,000,000 aggregate principal amount of Notes.

GENERAL FOODS CAPITAL CORPORATION

By: Morgan Guaranty Trust Company of New York, Fiscal Agent

Dated: March 14, 1988

Highest house prices in Surrey

By Richard Waters

THE average house in the south east of England was worth \$24,637 at the end of last year - 35 per cent more than in the rest of the country, according to Nationwide Anglia Building Society. The average price of houses in the south east rose 14.5 per cent in 1987, to an average of \$24,637. The average price in the rest of the country rose 11.5 per cent to \$18,187. The price rise in the south east was the highest since 1982, when it was 15.5 per cent. The price rise in the rest of the country was the lowest since 1982, when it was 10.5 per cent. The price rise in the south east was the highest since 1982, when it was 15.5 per cent. The price rise in the rest of the country was the lowest since 1982, when it was 10.5 per cent.

First Anglo-US Goshawk trainer takes to the air

By Michael Donne, Aerospace Correspondent

THE FIRST of an eventual 300 Anglo-US Goshawk training aircraft for the US Navy will be rolled out on Wednesday at Palm Beach, California. The 74-GA Goshawk is based on the British Aerospace Hawk trainer. The overall programme, which involves Rolls-Royce and the UK and McDonnell Douglas and Spirit of the US, is expected to amount to more than \$5bn (£2.7bn), by 1994. This makes it one of the largest ever Anglo-American military aircraft programmes (another being the BAE-McDonnell Douglas Av-8B Harrier II). The Goshawk venture provides a joint testing system for the US Navy, allowing it to compare the aircraft with other aircraft in the US Navy's fleet. The aircraft is being rolled out this week is the first of two development aircraft, but an initial batch of 12 production aircraft has already been funded by the US Navy. Further batches of aircraft will be funded on a progressive basis in the years immediately ahead. The aim is to replace existing Navy training aircraft that will have reached the end of their economic lives by the end of this decade, or \$28.5bn, as a deposit and borrow the rest. Buyers elsewhere put up \$18,456 (36 per cent) as a deposit.

Wardley enters Swedish market

By Eric Short

WARDLEY INVESTMENT Services, the investment management arm of the Hongkong and Shanghai Banking Group, has expanded its activity in Sweden, becoming the first UK fund management group to penetrate the Swedish investment market. It has linked up with Gota Asset Management, the fund management division of Sweden's third largest private sector bank - Götalandsbanken - to manage a Luxembourg-based offshore umbrella fund available to individual Swedish domestic and expatriate investors.

This move follows the link-up at the end of last year between Wardley and Intercapital Gestion to provide management for an Italian market mutual fund that will invest world-wide. Sweden's relaxation of exchange controls is enabling it to attract institutions to provide international investments on the local market. However, for the time being these institutions want international investment expertise from outside Sweden. Wardley secured the deal in the face of competition from other European and UK investment groups. The new fund - to be launched later this year - will have three sub-funds, covering both equity and bonds, with Wardley responsible for all investment except Swedish stocks. It is intended to expand the range of sub-funds in due course. Ms Susan Hazelwood, marketing manager of Wardley Investment Services International, said that as European countries progressively relaxed exchange controls, the group expected to see more such agreements set up, and further deals were in the pipeline.

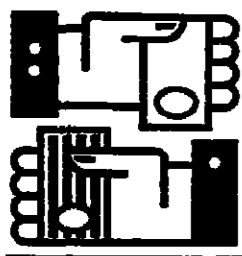
Advertisement for DOWA FIRE AND MARINE INSURANCE COMPANY, LIMITED. Features a large illustration of a classical building facade. Text includes: 'EVERYTHING THE BUSINESSMAN NEEDS FROM A BANK IS NOW UNDER ONE ROOF.' and 'TSB's new key commercial branch has just opened at 31 Castle Street, Liverpool 2. Tel: 051-236 1464.'

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# FINANCIAL TIMES SURVEY



EC membership and strong economic growth have attracted considerable foreign investment, though credit ceilings are forcing companies to borrow abroad. Managers seek fewer government curbs and less of the ever-present red tape. Diana Smith reports.

## Pleas to ease petty control

IT WAS LIKE OLD times. Protesting workers thronged the streets, rain-soaked commuters suffered through transport strikes, businessmen grumbled about bureaucratic incompetence, and the media chided the Government for its arrogant lethargy.

With the July 1987 election triumph of Prime Minister Anibal Cavaco Silva and his broad-spectrum Social Democrat (PSD) party, the 51 per cent of voters who backed the technocrat-turned politician, and many who did not vote PSD but privately welcomed majority rule after 13 years of yo-yo coalitions or minorities, hoped for something different.

They saw Mr Cavaco Silva as a man to cut clean through petty bureaucratic control that had resisted liberalisation and hindered dynamic growth. They expected so much because they were promised so much - not just by a reformist platform but by 1985-87 when Mr Cavaco ran a no-nonsense, efficient minority government.

They waited stony-eyed for a new broom to whisk through cobwebs like the 400 - count them -

400 separate slivers of legislation ruling investment incentives. Business hoped for liberation from the rule of obsessively-legalistic minor officials who drew up flawed, excessively-detailed definitions of how activities should function then niggled at anyone who failed to obey them to the last dot on the i.

Union officials and workers, elated by real 1987 wage gains and an effective government, management and trade union confederation bargaining council, wanted continued smooth bargaining, more gains and official flexibility on proposed labour reforms making individual or collective dismissal less rigid.

The unions wanted firm brakes on arbitrary individual sacking, but were ready to discuss general labour reforms. Dreams scoured as odd signals emanated from the Mark 2 Cavaco government. In Parliament, the PSD treated its majority as license to scorn consensus at the very time it should have begun negotiating with Socialists and Christian Democrats on the final measure, due this year, of proto-nationalisation traces from the revolutionary 1976 Constitution. This needs a two-thirds majority the PSD lacks on its own.

The Socialists, the second largest party, are now solidly behind their leader, Mr Vitor Constancia,



## PORTUGAL BANKING AND FINANCE

after a shaky start; the Christian Democrats, once friends of the PSD, have rallied behind Mr Diogo Freitas do Amaral. Both accuse the PSD of dragging its feet on reforms, and overweening arrogance.

Dismayed businesses found some bureaucratic interference worsening and cynicism seeping in, epitomised by a withering disdain towards those not hand-picked by the new majority. Unions saw the authorities target 1988 inflation at a 5 per cent level to which few outside government gave credit (the EC projects 6.8 per cent), then try to impose wage rises below targets discussed in 1987.

The powers seemed increasingly reluctant to seek consensus on matters of substance. Arrogant haughtiness was not what the fans had expected. Protests and strikes began and multiplied.

By mid-February, glowing from the EC's gift of an extra \$2600bn (US\$3.6bn) to Portugal, once its poorest member but now, according to the OECD, better than Greece in mean income, Mr Cavaco Silva resumed his political sensitivities and began to listen - most urgently to moderate union leaders who then agreed to drop calls for a general strike and return to a bargaining table they had abandoned in anger.

He gave the PSD and Cabinet pep talks. To the public, he renewed vows of modernising reform "despite resistance of those who hamper progress." Most importantly, he showed a will to seek consensus on important legislation.

But the voters' almost childlike faith in the Cavaco magic has evaporated, replaced by a scepticism that in the long run may be more adult, healthier and conducive to ballot box pressure for a sleeker administration. Next year brings local elections and a classic mid-term acid test of government standing amid (now) bemused and less-disorganised opposition.

A widespread sense of anticlimax has detracted from real achievement in 1987 - inflation down from 20 per cent in 1982 to 9.4 per cent last year; lively GDP growth of 4 per cent; strong job creation with unemployment dropping below 8 per cent from a 12 per cent peak; dynamic 15 per

cent investment growth as industry rushed to modernise in time for the 1992 impact of the EC common market; and a buoyant external account.

The second year of EC membership (and voluminous funds for improvements in infrastructure) attracted foreign productive investment and a flood of portfolio investment while the stock market still beckoned before its crash. A hot \$700m flooded Portugal and the Stock Exchange from abroad. It did wonders for the invisibles account. By October the foreign exchange position was a dazzling, unprecedented \$3bn, gold reserves glowed brighter thanks to high market prices, and the net foreign debt was only \$1.5bn, of a gross foreign debt in dollars of \$5bn.

The Bank of Portugal could proudly point to early foreign debt redemptions last year and

The banks: Braced for arrival of the EC open market

Investment institutions: Fears that government control will stay

Foreign investment: Strong confidence in the future as funds leap

Foreign banks: Making profits with discretion

Automation: An exercise in inter-bank cooperation

Stock market: Continuing suspense of a soap opera story

New institutional investors: Choices are diversifying

Savings banks: Surviving the consumer spending boom

Leasing: Eager companies triple their turnover

Spanish-Portuguese links: Investment dissolving the old barriers

Picture: Humberto Delgado Square in Oporto

more planned this year, with net new foreign borrowing of \$450m in Portugal's, not its creditors', favour. In other words, it was paying back more than it planned to take.

Despite a trade gap of \$2.8bn in November, stretching under the impact of inexorably-rising EC capital and consumer goods imports with which slower-rising Portuguese exports can only partially compete, the balance of payments on the current account ended 1987 in surplus - \$530m by November, an estimated \$700m by December, thanks not just to foreign investment but escalating tourism revenue (up 40 per cent in dollars), and emigrants' remittances, (up 20 per cent in dollars to nearly \$3bn).

On the home front, the too-hot money supply growth of 35 per cent in 1986 cooled to 2 per cent last year as money shifted into investment.

"Broad money" - liquid assets in public hands - cooled to 18 per cent growth last year, against 22.5 per cent in 1986.

Inflation-fueled growth of private consumption of 7 per cent began to taper off as punitive hire purchase interest of 28 per cent started hurting; 1988 has begun with more judicious personal spending.

Very high real interest of nearly 10 per cent on loans helps bank margins but not business borrowing. Many companies, as exchange controls soften under EC-imposed liberalisation (which the most dogged local bureaucrats cannot avoid) now borrow abroad, outside tough local credit ceilings.

These could ease were it not for the post-1975 nationalisation saga of a public sector borrowing requirement no longer the perilous 30 per cent of GDP of the past, but still a cumbersome 10 per cent.

The monstrous accumulated public debt (more than 60 per cent of GDP) is as awkward as crabgrass invading a suburban lawn.

Those who hoped for moving by rapid privatisation and civil service cuts may register two points:

• The Government's 1987 urge

to privatise fast was fuelled by an urge to make money on a stock market then booming, now limp;

• The Finance Minister, Mr Miguel Cadilhe, said recently it was "unrealistic" to expect wildly-nifty public spending cuts. "Dismissing civil servants," he said, chilling the hopes of entrepreneurs haunted by red tape, "is politically unfeasible."

Back we go to shaky confidence in government willingness to decentralise.

The administration has done a creditable job of money management. People management is another matter, often distorted by a vision of people as "economic agents," it seemed loath until the tide turned so fiercely against it to heed the message.

Until Mr Cavaco Silva himself discreetly began rowing back (while, as a proud, tense man, trying not to appear to yield to protest or pressure), his cohorts seemed to have adopted as their mantra his eight-year-old assertion: "I am never wrong and rarely have doubts."

Ignoring market-experienced voices also damaged a vital area of the economy - the Stock Exchange.

After failing to enliven sluggish clearing procedures, or curb blatant insider trading that preceded the November crash, the Government took steps that dashed rather than raised confidence in a bruised market.

As the crash began to hurt, Mr Cadilhe, whose Ministry runs a bureaucratically-administered stock market, told banks to buy and push up the price of shares that had fallen far enough in his view. Most ignored him.

The authorities then restlessly tinkered, removing then reimposing daily limits on price fluctuations - leaving operators and investors in persistent doubt over the next move.

Perpetual tinkering with the financial system draws ever-louder complaints. Like down-stairs neighbours angrily waiting for the other shoe to drop, business waits, muscles tensed, for the next decree-law to drop.

It would prefer a game with set ground rules that is not vulnerable to a club secretary's order to switch procedure in mid-play.

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- First foreign bank to establish a branch in Portugal following the liberalisation of the financial sector.

November 1984

- First to organize an open-market, syndicated local currency credit.

June 1986

- First of the new wave of foreign banks to establish a branch in Oporto.

October 1986

- First to introduce the "CRISTAL" tender panel auction system for medium term escudo facilities.

December 1986

- First foreign bank to transform its branch to full banking status under Portuguese law.

November 1987

- First foreign-owned bank to float shares in the local market.

December 1987

- First foreign-owned bank to be listed on the Lisbon and Oporto stock exchanges.

December 1987

(Escudos millions)	1985	1986	1987
Total Net Assets	19,016	25,145	39,481
Total Loans	8,390	12,707	25,266
Capital Funds	1,909	2,778	9,506
* Net Income	453	868	1,502
Return on Net Av. Assets	3.62%	3.93%	4.65%
Return on Av. Equity	26.9%	37.1%	40.9%

\* After taxes and allocations to provisions.

In Portugal

"Where ManHan leads, others follow."

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**PORTUGUESE BANKING AND FINANCE 2**

Government credit limits are worrying the bankers

**Braced for EC competition**

PORTUGAL'S BANKS, both nationalised and private, reaped rich rewards from last year's exuberant stock market, increased liberalisation, lower inflation and the country's economic upswing. "There has been a revolution in the financial system and this is good," beams Mr Alexandre Vaz Pinto, chairman of the state-owned Banco Espirito Santo e Comercial de Lisboa (Bescl). But as the euphoria of 1987 begins to fade and the 1992 deadline for the free market looms ever nearer, Mr Vaz Pinto, like most of his colleagues, is bracing his bank for tougher competition, is consolidating its position and expanding into new areas. Bankers are complaining, however, that major growth will not be possible with the sharp credit limits the Government clamped on all banks in an effort to cool feverish consumption, control the balance of payments and reduce inflationary pressure on the economy.

agrees that government curbs are damaging. "We are not here to make a bread and butter living, we are here for sophisticated banking. Credit limits are a major obstacle to our development." "I have bet strongly on the open market system. A united Europe is better than a destroyed Portugal," Mr Capela says. Public banks in Portugal are less enthusiastic. Mr Vaz Pinto says: "1992 will be an important challenge. I think we should be very cautious and prepare ourselves. Even so we shall have to have an additional transition period in order to adjust."

**The euphoria of last year's profitmaking has begun to fade as the 1992 free market deadline approaches and the banks look hard at the government restrictions which bind them**

With a tight monetary policy, you cannot make money on individual credit lines. That is where the money is, not in corporate financing," says Mr Francisco Veloso, president of the small private Banco de Comercio e Industria (BCI). Even so, BCI's assets grew 158 per cent to Esc2bn while deposits increased by more than 200 per cent to about Esc1.5bn compared to 1986. Augusto de Athayde, president of the successful two-year-old private Banco Internacional de Credito (BIC), owned by the Espirito Santo family group, has similar feelings on the rigid system. "Portuguese banking still has its archaic features. For a bank like ours that bets on innovation and services such as portfolio management (which tends to be a worldwide operation), controls make things very difficult," Mr Athayde says. However, the compact size and youth of Portugal's small private banks allows them to adapt quickly to market changes - something the older, less flexible banks cannot do. "We live today with the idea that tomorrow will be different," Mr Veloso explains, a philosophy he believes will see BCI confidently into a future single European market. Raul Capela, president of Banif - Banco Internacional de Funchal, Portugal's newest private bank inaugurated in January with a starting capital of Esc1bn, is not a man to pull his punches. He

half the economy over to the State after a left-wing coup in 1974, Bescl is a star of Portugal's nationalised banks. Prudent management kept it free of a rash of bad debts following the decolonisation of African territories; innovative leadership almost doubled cashflow to a projected Esc3bn in 1987. Ruthlessly selective in its clientele, the BCF is out for a major share in the most profitable sector of the market, up and coming young professionals and small to medium businesses looking for sophisticated services. On the bumpy road to privatisation, a government experiment turning the smallest nationalised bank, Uniao de Bancos Portugueses (UBP), into a publicly listed company with 51 per cent held by the State and the rest by public sector enterprises, has resulted in a permanently-divided ownership bank. It complains that double management - the Ministry of Finance and the shareholders - if coupled with the same bureaucratic obstacles as before, made the transformation senseless. But with real privatisations just up the road and a genuinely liberalised financial market behind that, UBP has been cleaning house with a vengeance.

hired stock market specialists to develop services in the capital markets. The former chairman of BPA, Mr Jorge Jardim Gonçalves, now energetically presides over the fastest-expanding new commercial bank, Banco Comercial Portugues (BCP), which successfully floated part of its shares in 1986, and is rapidly opening branches in Lisbon and Oporto - where 70 per cent of its upmarket business is done, and in smaller urban centres. But an unprecedented frenzy by investors combined with a limited amount of paper, government-imposed limits, market

was the first from Portugal allowed by Madrid to open a full branch. On the home front, BPA, responsible for roughly 20 per cent of commercial banking with 158 branches at home and offices from London to Macao, is working zealously to present itself as the perfect candidate for forthcoming privatisations. "We have the technical capacity needed for privatisation, and are expanding and improving the service to clients," Mr Oliveira says. The Oporto-based bank, whose cash flow increased to Esc1bn in 1987 from Esc3bn in 1986, now offers insurance and housing loans, is automating and rationalising its branch network, and has

In two years it reduced staff by more than 5 per cent, increased its capital, stabilised loan losses, and pulled cash flow up to Es.6.5bn. However, Mr de Almeida admits there is much more to be done. In Lisbon's downtown area, Mr Almarinho da Silva Marques last year achieved the Herculean task of turning round the floundering Banco Fomento e Seguro (BFS), a nationalised bank that got sucked into a black hole of bad debts following the revolution. Mr Marques reduced overheads, sharply cut back staff, got rid of unused buildings, rationalised investments and the branch network, and managed to reduce bad debts drastically. The result was that after years of losses, in 1987 BFS finally registered a cashflow of Esc2bn.

Perhaps the most spectacular player was Cif, Companhia de Investimentos e Servicos Financeiros, the ambitious investment company created in 1984. Cif increased its net profits five times over its 1986 figure of Esc418m to reach Esc2.7bn last year. It shows no signs of slowing down. But an unprecedented frenzy by investors combined with a limited amount of paper, government-imposed limits, market

manipulation and upheaval on the international markets led to the crash last November. Recovery may slow. In a move some interpret as over-protective, the Finance Ministry has made itself responsible for evaluating companies which want to launch Public Offers (OPVs). Mr Jaime d'Almeida, MDM's chairman, says: "The true recipe for protecting investors is not rules which limit the market, but making available the best, clearest company information as possible." Government attempts to regulate the market through price and volume limits have come under heavy fire from investment institutions. "Constant government tinkering does not allow the market to stabilise," Mr Mascarenhas says. "We will have to be more imaginative this year, to take advantage of existing savings capacity," Mr d'Almeida says. MDM is already thinking of fixed rate operations - a first since the 1974 coup nationalised banks and hit the stock exchange - the possibility of interest rate swaps, convertible bonds and preferential shares. Eurofinanceira, a small investment society 45 per cent owned by Banque Nationale de Paris and 55 per cent by Banco de Fomento Nacional, plans to enter the futures market, portfolio management and set up a real estate fund. Competition will be stiff. The newly-arrived Hispano Americano investment company, backed by Spain's second largest bank, Banco Hispano Americano, is already negotiating a factoring company, is involved in a pen-

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Investment institutions

**Fears that control will stay**

THIS YEAR will prove a rite of passage for Portugal's investment institutions as they face a dollar stock market, privatisation and increased competition. Filled with the euphoria of last year's boom, investment banks, investment companies and financial service companies feel ready to meet these challenges. Their only fear is that Government will not ease its parental control over the financial system.

Much of last year's activity was checked by a soaring securities market. For example, MDM, recently acquired by one of its founders, Deutschebank which bought out the other two partners, Morgan Guaranty and the Melo family, doubled its investment in securities to Es1.6bn compared to Es900m in 1986. Its net profit, generated by commission, fees and securities, leaped to Es400m from Es22m. Banco Portugues de Investimento (BPI), took advantage of the bullish market to launch the country's largest-ever issue totaling Esc2bn, tripling BPI's capital in the deal. Its 35-year-old general manager, Mr Fernando Ulrich, says: "We affirmed our position in the capital market. It was a very good year of consolidation and growth."

Perhaps the most spectacular player was Cif, Companhia de Investimentos e Servicos Financeiros, the ambitious investment company created in 1984. Cif increased its net profits five times over its 1986 figure of Esc418m to reach Esc2.7bn last year. It shows no signs of slowing down. But an unprecedented frenzy by investors combined with a limited amount of paper, government-imposed limits, market

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Raul Capela: betting on an open market system

Bescl, like Portugal's largest nationalised bank, the Banco Portugues do Atlantico (BPA), is trimming home operations and pushing into neighbouring Spain. "Commercial relations between our two countries have grown tremendously," says BPA's president Joao Oliveira, whose bank

Sharon Behn

**Profile: Cif**

**Startling profit**

THE NET PROFIT generated in 1987 by Cif (Companhia de Investimentos e Servicos Financeiros) was Es2.7bn (S19.5m) - more than any profit earned by any local commercial bank.

The result is startling for a two and a half year old financial service company that employs just 24 people - including the cleaning lady - who all enjoy profit-sharing and share-owning schemes - and one that almost died at birth because of Portugal's legendary bureaucracy. The brainchild of Jose Vaz Mascarenhas and Jose Alberto Tavares Moreira (now Governor of the Bank of Portugal), Cif was conceived as Portugal's first financial service company. It could not start up as planned in 1984 because there was no legislation to cover financial service

companies. Haggling ensued, then CSF bowed to the authorities' suggestion that it add "investment" to its name: there was a decree-law for investment companies.

Mr Ermidio Ferreira, who took over from Mr Tavares Moreira when the latter switched to government from corporate financing and fee-earning services, beams at the success inside Cif of some of the best graduates from his Catholic University MBA course - a new generation of

high-tech high fliers. Cif's profit multiplied five times from 1986 to 1987. It went public. Capital and reserves ballooned to Es5.2bn (S37.6m) from a modest start-up of Es400m (S2.8m).

The brief 1987 Stock Market boom swelled profits and Cif, selective to the point of rejecting more stock flotations or bond placements than it agreed to underwrite, led 86 private and 25 public placements. In an innovative area - fee-earn-

ing design of new ventures - Cif produced a couple of dozen projects: factoring companies, leasing companies, regional development companies, investment companies, real estate mutual funds, mortgage companies, property management companies, pension fund management and insurance companies - some jammed in chronically-clogged bureaucratic streams awaiting if not a decree-law, at least a licence.

Cif was founder of Portugal's first unit trust, Fundo Invest, and partner with Lloyds Fund Management of the London-based \$40m Portugal Fund Ltd. Now it is preparing Capital Crescente, the first Lisbon-based closed-ended fund.

D.S.



**Espirito Santo Financial Holding S.A.**  
Luxembourg

Capital increased to US\$60.7 million in December 1987.

**Has the Espirito Santo Group been banking in Portugal for 18 months or 100 years?**

Yes. There's an exciting new presence in Portugal that's been around for over 100 years. After spending more than a decade building up a strong international network, the Espirito Santo Group has, over the last 18 months, returned to its roots.

The Group is the only multinational financial company which is both Portuguese and international. This local commitment, combined with extensive international expertise, makes the Espirito Santo Group an ideal and effective source of financial advice in Portugal.

If you'd like to know more about our company and our country's many investment opportunities, contact any of the offices listed below.

<p><b>PORTUGAL</b></p>		
<p><b>BANCO INTERNACIONAL DE CREDITO S.A.</b> in partnership with Caisse Nationale de Credit Agricole</p> <p><b>Lisbon</b> Av. Fontes Pereira de Melo, 27 1000 Lisboa Telephone: (1) 52 71 35 Telex: (0404) 62353 BANICR P Telefax: (1) 52 61 65</p>	<p><b>Oporto</b> Av. Boavista, 1200 4100 Porto Telephone: (2) 69 22 50 Telex: (0404) 28608 BANICR P Telefax: (2) 69 32 80</p>	<p><b>ESPIRITO SANTO SOCIEDADE DE INVESTIMENTOS S.A.</b> Empreendimento das Amoreiras Rua Tierno Galvan, Torre 3 - 14 Andar 1200 Lisboa Telephone: (1) 689137/8/9 Telex: (0404) 63595 ESSI P Telefax: (1) 688258</p>
<p><b>ESPIRITO SANTO INTERNATIONAL HOLDING S.A.</b></p>		
<p>London Representative Office 18th Floor St. Alphage House 2 Fore Street London EC2Y 5DA Telephone: 01 588 0458 Telex: 8814627 CITY SPG Telefax: 01 588 4052</p>		
<p><b>Brazil</b> associated to Banco Inter-Atlantico Investimento S.A. Rio de Janeiro - São Paulo in partnership with Caisse Nationale de Credit Agricole and the Monteiro Aranha Group.</p>		

PORTUGUESE BANKING AND FINANCE 3

Foreign investment has leaped since Portugal joined the EC

Confidence in the future

"LABOUR HERE costs \$4 per hour, in Germany it costs \$15. I can do a lot with \$15," says Udo Kruse, president of Ford-Lustana, explaining his company's enthusiasm for Portugal's investment climate.

The spectacular difference says a good deal about Portugal's popularity. Figures for 1987 published by the Foreign Investment Institute show that Esc61.6bn (\$437m) direct investment was attracted last year, a rise over the 1986 total of 162 per cent.

But Portugal's labour has been cheap for a long time. Ms Raquel Ferreira, president of the institute, who is shortly to become Portugal's Ambassador to Stockholm, is quick to stress that such results are largely thanks to Portugal's accession to the EC at the start of 1986.

Accession brought a mixture of advantages, some material, as with the removal of trade barriers, others less tangible, like the feeling it gave of "a predictable vision of our political and economic evolution," according to Ms Ferreira.

Put more bluntly, it has brought confidence that Portugal will not return to the revolution of the mid-1970s.

European countries supplied the biggest investment in 1987.

FOREIGN INVESTMENT		
	1986	1987
	Esc bn	
EC	16.77	44.71
Spain	2.72	12.42
France	2.32	4.87
Luxembourg	1.11	4.29
UK	5.5	14.83
W. Germany	3.53	3.41
Others	1.49	5.04
EFTA	4.49	4.34
Non-EC	3.28	12.57
US	1.8	9.9
Brazil	0.29	1.75
Japan	0.26	1.52
Others	0.78	2.4
Total	24.5	61.83

Source: Foreign Investment Institute

with the UK (Esc14.67bn) and Spain (Esc12.4bn) leading the way with 45 per cent between them. Investment of EC origin made up Esc44.7bn of the total. EFTA countries contributed Esc13.4bn, half of it from Switzerland, while among non-European sources, the largest was from the US with Esc6.9bn.

The British figure is, for the most part, explained by tourism-related development such as the acquisition by Avis, the car rental company, last year. Tourism received a total of Esc8.5bn direct foreign investment last year, second only to financial services.

The FII has decided lately to look on third countries, particularly the US, a nut that in the past proved hard to crack.

"We have done studies that lead us to believe that there are small and medium-sized US enterprises on the verge of looking for a European location. We are trying to convince them that we have the conditions that are most interesting, profitable and successful for them," Ms Ferreira explains.

US companies have been slow to bite in the past. William Cunningham, of accountants and consultants Arthur Andersen cites specific American unease about the lack of a tax treaty between the two countries, which would protect companies from, for example, double taxation.

Despite 1987's figures, all is not well. Arthur Andersen has carried out a survey commissioned by Raquel Ferreira, examining three areas where foreign investors have complained: red tape; establishing a company, and the tax and incentives systems.



Raquel Ferreira: a predictable vision

The survey has enabled the institute to make recommendations to the Government on areas where procedures could be shortened or simplified. The issue of incentives is one where, William Cunningham says, the temptation to finker has proved strong.

Frequent changes to what is on offer, coupled with the problem of actually getting the cash grants, requiring "boxfuls" of original documents to prove both eligibility and that the money had been spent, has provoked irritation.

Portugal's main competitors, either on the basis of absolute labour cost or because they offer the cheapest European option, are Taiwan, Singapore, Ireland, Spain and South Korea. Portugal's textile labour, for example, is cheaper than that in Hong Kong, Taiwan and Tunisia. A competitive edge on wages is

valuable but can prove temporary, as Ireland has found to its cost. How long are Portuguese workers going to accept less pay than their European counterparts?

"Of course it will be good if wages can rise," Ms Ferreira says. "But by the time they do, workers will be more skilled and productivity will have risen."

Against cheap labour however, investors have tended to set the disadvantage of the labour laws, designed to give maximum protection to the workforce.

The Government is already battling with the unions over the "pacote laboral," a package which is intended to restore some power to employers. The conventional wisdom is that until the laws are changed, case-by-case negotiations are the only way to set staff. But Ford maintains that it is a question of dedication.

Udo Kruse recalls that Ford assembled a voluntary redundancy deal five years ago, at a time of rising unemployment, and managed to shed 40 per cent of its staff in seven weeks.

He acknowledges that the package was costly and that, with hindsight, it might have been done more cheaply. But it was imperative to get the company's costs under control.

Ford Lusitana signed a deal last August to produce the Sierra P100 pickup in Portugal under which it would invest \$12m. The first vehicles came off the Alameda production line in January, and are also for export to Britain and are likely to go to other European markets.

training, regional development funds for infrastructural improvement, and seen competition return in areas which can mobilise funds for investment-like insurance.

There have been complaints however, that the biggest beneficiary of new investment is the financial sector and that local Portuguese manufacturing is being left out of the investment boom.

Mr Cunningham confirms that, excluding the very big projects, investors tend to choose sectors such as services, vegetable or fruit cultivation and food processing. Ms Ferreira argues however that the services boom provides support for industrial initiative.

The FII reports that Esc36.8bn or almost two-thirds of the total Esc61.6bn centres on the services sector and, of that, Esc15.1bn went to the banking sector. This includes the Esc10.5bn mandatory increase of capital by eight foreign banks. Just Esc19bn investment came to the industrial sector, in areas like glass, wood processing from Spain, chemicals and manufacture of components.

Raquel Ferreira stresses the importance of political stability. With the Cavaco Silva government's absolute majority and four-year modernising programme, she feels it is here to stay.

The pro-business attitude of this Government offers stability for enterprises which can be assured that their policies will have a certain time to develop," she says.

Those who disagree complain of patronage in the distribution of EC funds and that there is still too much bureaucratic inclination to dictate to companies on how they should operate.

But in the end what counts is the verdict of the companies which have invested. And as William Cunningham comments: "Most foreign companies in Portugal are quite complimentary."

Alvaro Amoso

Automation  
An exercise in cooperation

GROWTH OF AUTOMATION

Date	No. of cards issued	No. of transactions	No. of ATMs
Sept '85	400,000	54,000	40
Dec '85	500,000	213,000	60
Jul '86	640,000	499,000	100
Dec '86	770,000	730,000	115
Jul '87	820,000	1,110,000	140
Dec '87	940,000	1,337,000	163

"I HAVE learned that bankers are the most individualistic people in the world - it's not easy to make banks cooperate," says Mr Filipe dos Santos of Portugal's Interbank Data Services (Sibs).

Yet cooperation between Portuguese bankers has resulted in one of Europe's most advanced interbank payment automation systems.

An automated teller machine (ATM) network shared by banks controlling most of the market was launched in September 1986. More than 170 machines are now in use, with a target of 400 by the end of the year.

A point-of-sale facility has been added to the network and work is under way on an electronic clearing system which, apart from increasing the sector's efficiency, will permit home and office-based banking for customers. And it is all being done on the same system.

In 1976, Portuguese banks, like others in Europe began to talk about the possibility of cooperating in automation. The result was Sibs, established as a company by its shareholders - three private and ten state-owned banks in 1983. By mid-1985 the system - dubbed Multibanco - was off the ground.

The highway system, a basic infrastructure needing huge capital investment but which would allow them to offer a package of financial products 'labelled' with a card," Filipe dos Santos recalls.

Sibs is particularly proud of the system's capacity for real time operation, which allows a transaction to be posted as it is carried out. The ATMs accept Portuguese credit cards, the cards of various international companies and debit cards from Multibanco's shareholders.

The system can handle cash withdrawal and deposit services, accounts deposit, funds transfer, balance and statement enquiries, invoice payment, chequebook orders and PIN (personal identification number) modification.

Filipe dos Santos suggests that the instantaneous debit facility has had much to do with the system's strong growth. Banks, he says, were willing to issue cards very widely without credit limits because they could rely on the system to prevent unauthorised overdrafts.

The quick take-up of Multibanco bodes well for the Eftpos (electronic funds transfer at point of sale) service launched at the beginning of last year. As yet it has only 100-odd terminals partly because there have been delays in the delivery of communication lines, but it is expected to grow strongly.

Patrol garages and supermarkets are the main sites. Retailers pay the installation and communication costs covering a range of services wider than simple electronic payment. But Sibs retains tight control over the security of the system.

Sibs is at pains to stress the low cost of using the same network. "Total Sibs equity is about \$2m and total assets are roughly \$18m. Adding the Eftpos facility cost about 10 per cent of that," says Filipe dos Santos.

The ATM network should comprise 800 machines by 1991. Sibs foresees the network being extended to access services from insurance companies and that it will shortly be able to operate as an electronic clearing house.

Portugal provided ideal conditions for widespread use of electronic funds transfer systems. John Frank of Lloyds Bank Plc in Portugal comments that payments systems prior to Multibanco's arrival were underdeveloped, with little use of cheque guarantee cards, credit cards or charge cards.

"Far from there being obstacles to an Eftpos system," he adds, "it's not more chance of success here than that it has in the US or UK. An enthusiastic pool of consumers is only one part of the picture. The point is that it does not pay competition to have a very big number of machines on the high street," Filipe dos Santos says.

"Bankers came to understand that it was a drain on their cash to put machines everywhere. This way, every customer has a lot more machines; each bank is giving better service and paying less at the same time." The advantages of cooperation outweigh independence.

One bank has not always agreed with this view. Montepio Geral, a small but fiercely independent savings bank, refused to join Sibs from the start. It says this was because it disliked the strategy of a joint logo and centrally-made decisions.

Sibs says, however, that Montepio's stated reason was fear that Sibs would be unable to produce a debit-based system that could protect Montepio's strict no-overdraft policy. Either way, it feels Montepio hoped to gain a market advantage from being the only independent service.

Montepio is now talking of linking its own ATM network with Multibanco, while keeping its own Chave 24 logo. But Sibs says this would be against the rules. With Sibs shareholders responsible for 95.5 per cent of checks issued and Montepio Geral for just under 1.5 per cent, Sibs members are in a position to demand a full commitment from Montepio or none at all.

Sibs feels it has used Portugal's lack of automation experience to good advantage, because it has been able to learn from mistakes made elsewhere.

"We are vendor-independent," says Filipe dos Santos, citing the problems of linking up products from different manufacturers. "We ran away from vendor architecture and came up with our own."

With an eye on 1992, no ATM service would be worthwhile without accepting international-used cards. Multibanco machines accept Visa cards, as does Montepio's system.

Multibanco is also open to Eurocheque cards, and 4B, the network of Spanish commercial banks (Montepio has linked with Network 6000 of Ceca, the Spanish savings banks organisation). Talks continue with the Access/Eurocard/Mastercard family and also with American Express.

There is one completely different project on the horizon, that of the automation of Portugal's two stock exchanges. While some doubt that there is real enthusiasm for getting rid of a system that has so many profitable loopholes, Sibs would be "most happy" to help although it warns that the roles of players in the market would change fundamentally if the ordering and the payment processes were to be fully automated.

Alvaro Amoso

"SO HERE you are," said the junior Portuguese civil servant to the senior foreign banker, "the bank that rolls in money."

Fielding epithets like "rolling in money" or "over-profitable" has become something of a routine for the six foreign banks licensed between late 1984 to early 1986 to operate alongside new private Portuguese commercial or investment banks, entrusted public sector banks and three old-established foreign banks - Lloyds, Credit Franco-Portugais and Banco do Brasil.

The newcomers are the last to deny they are profitable. Manufacturers Hanover, with a 1987 profit of more than US\$10m, among the highest earners in

local banking, Barclays and Citibank with similar 1987 profits of more than \$5.2m, Banque Nationale de Paris with a 1987 cashflow of \$3.6m, and the two other newcomers, Chase Manhattan and Generale Bank of Belgium solid if quiet; the newcomers do not dispense their head offices.

Equally, older foreigners have gone out for a larger market share in corporate and personal banking, though inhibited like all

Foreign banks

Profits with discretion

banks in Portugal by the tight-laced corsets of credit limits and slow bureaucratic authorization of new branches.

Lloyds, 125 years in Portugal, has brushed up its strategy and built up fee-earning services as well as sleeker personal banking. Assets in 1987 grew to Esc2.2bn (\$850m) and profit rose to \$7.2m. Credit Franco-Portugais' 100-year-old offshoot of the Credit Lyonnais has also plumped for

expansion of branches and diversification. Alongside Portuguese enterprises like leasing, financial services, investment or insurance companies and most recently, mutual funds.

Though mainly wholesale and not keen on multiple branches or full commercial banking, Barclays, Manufacturers Hanover, Citibank and Banque Nationale de Paris in 1987 started small operations in the northern city of Porto and found them useful - though as newcomers they they must prove themselves to conservative northern businessmen used to calling their own tune with local banks.

Were profit the sole yardstick, the Portuguese outlets of some of the world's largest banks would be all smiles. But three years of haggling with bureaucrats dulls the edge of profit-making.

Newcomers had to persuade head office, after the Finance Ministry in 1986 arbitrarily raised the capital requirement by \$1m, that Portugal was worth \$16m minimum capital - a sum out of proportion to a small, fiercely-regulated market.

And there was more to perplex head office: ● In 1985, after being led in 1984 to expect a survival rate of leverage of four to seven times capital, some wholesale newcomers, under new Bank of Portugal credit formulae weighted in favour of commercial banks, were expected to start up with leverage of less than one times capital. Tense parlaying produced a compromise.

● In 1987 the compromise - foreign currency swaps with Bank of Portugal exchange risk coverage, of one times capital, weighted in their credit ceilings and boosting leverage - was terminated by authorities who decided newcomers had had enough "privileges" - even if leverage (and profitability) shrank drastically.

● Letters to the authorities signed by all six newcomers, setting out their tale of thwarted expectations and shifting ground rules went unanswered.

Verbal helpfulness by more open-minded officials did not translate into formal concessions. The majority of financial bureaucrats seemed allergic to smoothing the path of the foreign "moneybags."

But after tense times, official willingness to negotiate seems to be improving. Elms have been dropped by Mr Miguel Castilho, the Finance Minister, that later this year credit formulae will become more flexible. The Bank of Portugal now seems willing to look at solutions on the local forward currency market that could ease leverage for foreign wholesale banks.

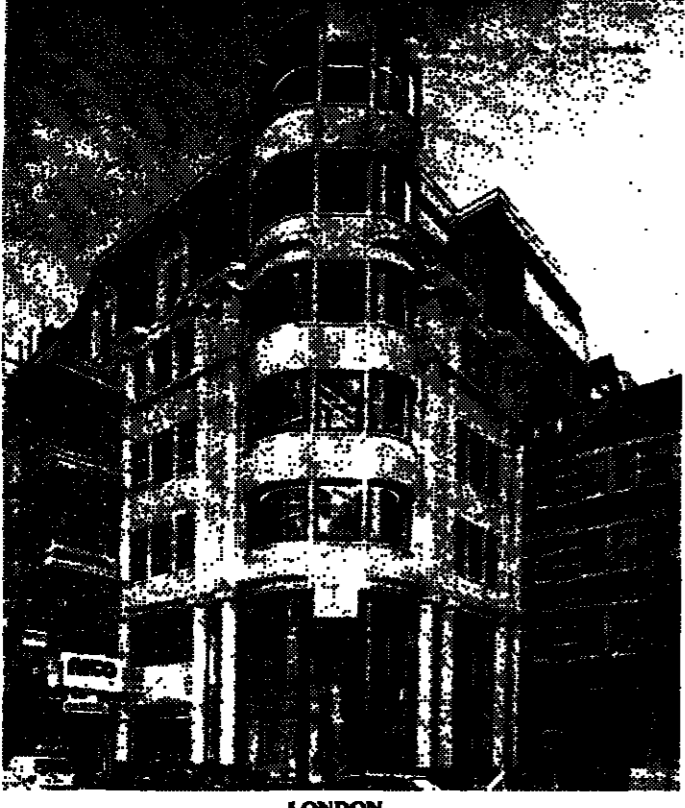
Meanwhile, to expand sources of funding and become more involved in Portugal, Manufacturers Hanover and Citibank have turned to the local stock market after a change in status from branch to full incorporation. Manny Hanover's December flotation of 20 per cent of its capital was highly successful. Citibank is determined to make as shrewd a debut when it floats 20 per cent soon.

Resourceful foreign banks now co-exist very harmoniously with Portuguese banks. These have shed initial fears that they would be eclipsed by such sophisticated competition and have risen well to the occasion.

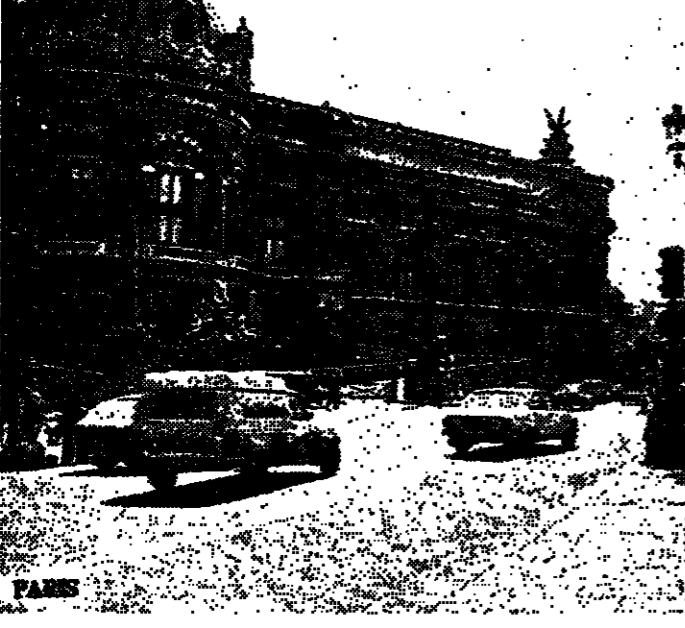
The EC Common Market of 1992 is edging closer for Portugal. If the powers that be can learn to be less paternalistic, to trust and give more latitude to an increasingly-professional market, the local banking system may withstand future shock.

Mr Cavaco Silva said some months ago that bureaucracy, also, would be the last redoubt to fall in Portugal. So fed up with this redoubt are Portuguese and foreign bankers that they have seemed to fear being thought disloyal or undiplomatic and now vent their irritation loudly and clearly.

Diana Smith



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PORTUGUESE BANKING AND FINANCE 5

From a modest base the sector has suddenly mushroomed to take a 5 per cent share of the investment pie

# Eager leasing companies triple their turnover

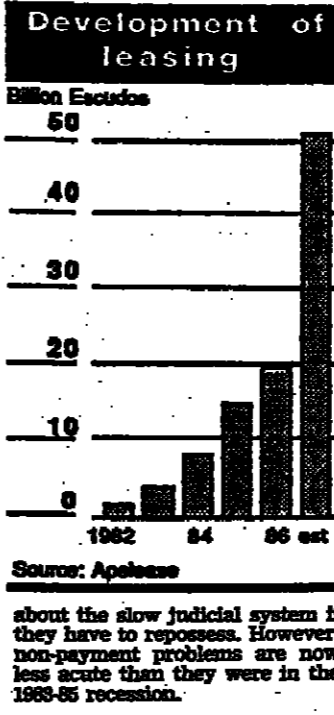
PORTUGAL'S leasing companies, having acquired a taste for the possible in a small regulated market, have developed a voracious appetite for business. From a forlorn Estima start six years ago, leasing plugged away, reaching a relatively respectable Es19.6bn by the end of 1986. Last year Portugal's seven leasing companies tripled their 1986 turnover, did more than Estima in business, and enlarged their share of the investment pie to 5 per cent. Portugal's economic boom attracted a 17 per cent increase in investment in 1987. A variety of allowing tax incentives accounted for much of leasing's new-found prosperity. By law leasing in Portugal is limited to financial leasing, that is, company investment. For now the Government's inflation control means some discouragement of individual consumption, while not rebuffing badly-needed investment. Mr Luis Ferreira, of the association of leasing companies and who is general manager of Sofinloc, one of the top two leasing

companies, considers that when the economy is more robust, the market will open up further. In a country famous for sunbathing red tape, leasing companies have found that their trump card is speedy service. "Leasing's success comes from the type of service it provides. Clients want fast, simple service, an alternative to bureaucratic delays," says Charles Lange of Euroleasing, whose volume of new business, concentrated in Lisbon and Oporto, increased 170 per cent last year to roughly Es7bn. The leasing companies were launched in Portugal in the early 1980s. Their main shareholders were international banks which wanted a stake in Portugal's future, and major national banks. Bank links provide leasing companies with a large proportion of their business. This symbiosis boosted last year's leasing bonanza after government-imposed credit ceilings forced banks to restrict lending and recommend alternatives. Leasing was an attractive alternative.

However, Leasingest, the market leader, feels it is time to loosen bank apron strings and establish a strong, independent client-winning network. Clients want fast, simple service, an alternative to bureaucratic delays. The companies are pushing for more flexible terms, write-off values and periods of payments, and want to be allowed to obtain funds from interbank markets. Mr Alexandre Pinhal, the general manager, says: "Our strategy is to establish operations around the country, not just along the industrially-developed coastline." For the moment legislation keeps this highly profitable business in the hands of motor companies' credit purchasing programmes and out of the lessor's grasp. Leasing companies are pushing for more flexible terms, write-off values and periods of payments. Funding, already troublesome

last year, is expected to become an acute problem for lessors this year as credit limits tighten. As a result, leasing companies are asking to be freed from limits equipment, have been carried out by a consortium of lessors. Among the areas of strongest growth last year were transport goods (ranging from company cars to heavy-duty trucks), computer equipment, equipment for manufacturing industries and civil construction supplies. So far, almost all clients have exercised their option to buy. Although operating leasing has yet to be approved, equipment suppliers offer a parallel renting service. Some leasing companies feel the operating market has yet to develop, as business has just begun to renew its input. Others would like to add operative leasing, buyback arrangements with suppliers, remarketing agreements and residual value buy-outs to their list of services to meet future competition. Lessors have preferred low-risk clients to potentially higher business volume. Some attribute this to the inherited conservative banking mentality; most leasing company managers are former bankers. Lessors are also uncomfortable

restricting them to getting funds from banks, share issues or shareholders, and be allowed to buy from interbank markets. Leasing in Portugal is generally confined to small ticket items. Lessors are reluctant to take on large equipment credit risk, partly because the Bank of Portugal prohibits any one leasing company from servicing any one client for an amount over 75 per cent of the leasing company's capital. Big tickets (more than Es 400m), such as high-cost medical



The most exciting sector last year was real estate. Backed by Portugal's largest savings bank, Caixa Geral de Depositos, Imoleasing, the country's only real estate leasing company, tripled new business to Es2.1bn in 1987 from the Es 755m total it registered in 1986. It predicts growth of 60 to 75 per cent through 1988-1989. Office space and warehouses accounted for roughly 70 per cent of Imoleasing's operations, focussed on the urban centres of Lisbon, Oporto, Coimbra and sections of the Algarve tourist resorts. But business could be even better. Imoleasing feels that the legislation needs some adjustments. These include simpler contracts, lease-backs, early buy-outs by the clients and easier rules for real estate leasing in the tourist sector. Imoleasing will not rule the real estate roost for long. Two new companies are expected to move into the market this year; more will probably follow. Increased competition should balance the market and allow com-

panies to expand to include larger industrial properties by pooling their efforts. All told, leasing is expected to grow by 50 to 60 per cent this year. Several new companies are tipped to enter the market. "Competition, which drove the volume of business up but profit margin down, will get stronger," says Mr Ferreira. Companies are preparing for the fight. Sofinloc is already considering diversifying; Leasingest's shareholders are about to expand into real estate. Directed by young talent, most leasing companies love the fast pace. "As we are small companies, we are very flexible and can follow market changes," says Mr Jose Gomes da Costa of Euroleasing. However, one lessor warns, the 1992 deadline for the wide-open EC market will "come as a great shock if the Bank of Portugal does not shake off its overbearing paternalism and over-ridic control, and accept what must happen to the economy." Sharon Behn

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## Spanish-Portuguese links

# Investment and joint ventures dissolving the old barriers

PORTUGUESE TRAVELLERS will continue to lose their composure whenever a Spanish air hostess refers to a Lisbon-Madrid trip as a domestic flight. And they are never likely to accept a linguistic explanation of why they understand Spanish but their own tongue appears to baffle their Iberian neighbours. However, more tangible barriers between the two countries are rapidly dissolving as a new economic relationship flourishes within the EC to dispel centuries of mutual distrust when Spain and Portugal lived back to back, respectively disdainful and apprehensive of each other. Trade has boomed since most protective barriers were abolished when the two countries joined the Community in 1986. "Businessmen have led the way in overcoming old animosities and bringing the two countries closer together," says Vasco Corregedor da Fonseca, a specialist in Iberian relations. "They are showing Portugal how to look positively at the opportunities and advantages of having an economically powerful neighbour, instead of going on the defensive." Political developments have kept pace with industry as the two governments engaged in tough and protracted negotiations to resolve a series of thorny issues, among them fishing rights, and the routing of a motorway linking Portugal's industrial north with the rest of Europe. Madrid's fears that third-country products could escape Spanish tariffs by passing through Portugal - which pays no duty on industrial exports to Spain - have been allayed by a rules-of-origin agreement determining a minimum Portuguese input of 30 to 40 per cent value-added. The approximation of Spain and Portugal's economies is nothing approaching that of Britain and Ireland or France and Belgium, but it is inevitable that a similar relationship will develop. At the same time, Spanish investors anxious to take advantage of Portugal's lower labour costs and greater export experience are providing capital and intermediate technology for the expansion of Portuguese industry. Joint ventures with Spanish companies are also providing Portuguese exporters with the distribution networks and sales structures they lacked in a difficult Spanish market. Banking facilities are being developed to support the increase in bilateral trade. The Banco Portugues do Atlantico (BPA) Portugal's largest bank, has been granted permission to operate a full branch in Madrid, joining representative offices opened there by the Banco de Fomento Nacional and Banco Espirito Santo. Spain's second largest banking group, Hispano Americano, set up an investment company in Lisbon last year, and the giant Banco de Bilbao recently received permission for a similar company in Lisbon. For years, Banco Exterior and Banco Central have sought a licence to operate in Portugal, but the only trade-off so far has been one Portuguese bank branch (BPA) for two Spanish investment companies, leaving Exterior and Central still patiently queuing. "Portugal's yardstick is the impact each bank will have on the other country's economy," says one banker. Peter Wise

## Savings buoyant against spending

Confused from page 4

per cent of all savings business and, while busy expanding, has focused on construction finance and tourism development. "The building business in Portugal is going to be very good. We want to work in international operations because a lot of our clients in the building trade are working in the tourism areas, mainly the Algarve, and they are selling to foreign buyers," says Vitor Ruivo, Montepio's president. He confirms that British building societies are already offering loans in the Algarve, not only to purchase buildings but also for timeshare deals. "We are the only bank that has financed timeshare properties and we have developed good know-how. We think we could do that in the UK or Germany because they are beginning to buy here." Montepio has over 1m accounts. Total deposits for 1987 stood at Es117.97bn (8908m), an increase of Es4,224bn, while issued credit climbed Es16,027bn to Es108.46bn. While Montepio does not want to change its mutual association ownership, nor its traditional base with the small saver, it does want the legislation changed to allow for more freedom of operation. "Our idea is to do as the British banks have done, and sell other products, not only money, but insurance, travel agency ser-

vice - almost anything," Vitor Ruivo explains. Montepio is already on the diversification road. It hopes to create a merchant bank, has with permission started two insurance companies, and intends to operate pension funds. "We want a synergy of operations. If we offer a construction loan, the borrower is obliged to take out insurance; this is a good central way for them to do it." Both the Caixa and Montepio foresee some consolidation in the sector under pressure from the increasingly brisk diversification. Montepio has already absorbed one small bank from Abrantes and is in discussion with another in the Azores. But with the prospect of free establishment in Portugal for any savings institution in the EC less than five years away, there is no prospect of things quietening down and competition is assured. Akwe Amosu

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# A computerised game of chicken



ANTHONY HARRIS in Washington

YOU MIGHT THINK that the US has enough problems with debt, deficit and difficult partners to sustain a good deal of economic hot air production, but at the moment the only hot topic seems to be rather an old one, last October's crash. There is not much else to talk about. The current situation looks quite good, the politicians have nothing of consequence to say and the market is quiet.

The crash, on the other hand, is still good for a lively argument among practitioners, politicians or academics. It is not even clear whether it was a near-disaster, or President Reagan's latest stroke of luck. The current wisdom is that it will depress consumer demand by a mere 1 per cent through the "time-lag" effect for a timely improvement in the trade balance without the need for any difficult political decisions.

Mr Alan Greenspan of the Fed recently felt compelled to deny before Congress that he had actually been a very good thing. But it certainly has been for him. His management of the crisis, which he described in beautifully flat language for the Senate Banking Committee's hearings on the affair, has given him an instant charisma which might otherwise have taken years to establish - although, as he modestly stresses, he was simply doing the basic job of any central banker. His views will therefore be influ-

ential, and very sensible they are. "Stock prices reached levels which stretched expectations to incredulity," he said in his evidence. "Something had to snap. If it didn't happen in October, it would have happened soon thereafter." This is rather an obvious point, but he went on to make one which is not so obvious, when he turned the conventional wisdom about programme trading on its head. "Many users of portfolio insurance programmes, especially those driven by computers, believed that they could limit their losses in a declining market and hence were willing to be more than usually exposed," he explained. In other words, the real damage done by portfolio insurance strategies was not so much to cause an unprecedentedly rapid fall, but to cause the excessive rise which made it inevitable. This is a most important truth.

But it is also important not to draw wrong conclusions from it. Mr Greenspan threw a polite wet blanket over some of the current nonsense about computers and derivative markets being dangerous in themselves. They are merely new ways of doing what investors have always been trying to do to run their profits to the limit and sell at the top. All that technology achieved was to permit a fall in one day, which took two days, without computers or stock index futures in 1929. "We must be careful not to confuse symptoms with causes," he said. There is a little more to it than that, though. There is still something of a mystique about computers, especially if you have one and the other fellow hasn't. The most sensible study of the crash which I have yet seen, by Professor Robert Shiller of Yale, points out that only about a tenth of the institutions were using computer

trading programmes. These seem to have started life as comparatively crude affairs, triggered off by fairly big movements in prices. Their sell signals became so predictable, and caused such sharp market movements, that the real sophisticates started using anti-insurance programmes, designed to buy when the insurance programmes were in electronic panic. The designers of insurance programmes responded, I suspect, by making their creations more sensitive. There was certainly less trouble with the triple witching hour for a spell before the crash. In other words, it was by protecting the markets against a series of small shocks that the technicians prepared the ground for the big one. What started out as an effort at prudence had become a computerised game of chicken.

The other trouble, according to Mr Greenspan, was what he called an illusion of liquidity - the belief among the insurers that the market would be able to execute their sell orders when the time came. But the implication of this, that the fall would have been less if the market had been truly liquid, is not obvious. I prefer Mr Greenspan's first shot: the possession of a programme made the institutions more reckless than they would otherwise have been. These were especially prudent institutions, it should be remembered. The naturally reckless do not spend a fortune on insurance. That leads to a relatively comforting conclusion: the programmes have no doubt been changed to run things a good deal less close to the edge. Burnt fingers and balanced portfolios will do more than new rules to prevent future trouble.

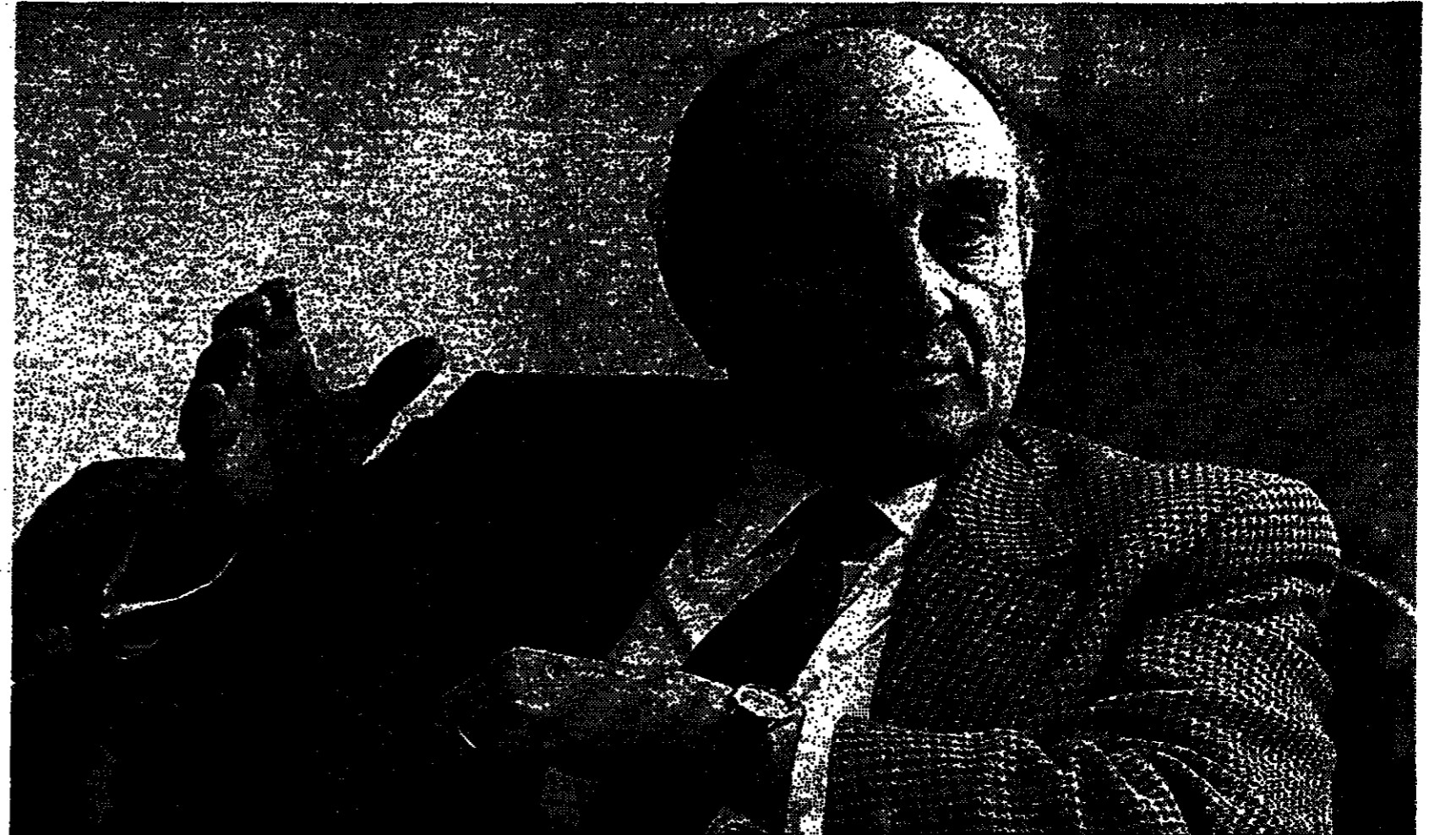
Indeed, new rules may make matters worse. The stock exchange is experimenting with cutting the programme traders off from the Dot settlement system when prices move more than a predetermined limit. Mr Greenspan wants any such limits to be wide. The futures traders complain that any limit at all could cause a major dislocation when futures and portfolio positions cannot be matched. It is much the same with the proposal to have ordered suspensions of trading when movements are large. This effort to restore the leisurely pace of the past might reduce heart trouble in the markets. But as Mr Greenspan pointed out, the fear that a "time-out" might be triggered could also provoke an ugly rush for the exits. It may seem Polyanthous-like to hope that the institutions have now learned sense, but it is really much the best hope we have. And what triggered the panic? Professor Shiller, with a display of common sense which should shame other economists, has

actually surveyed some hundreds of investors to find out what made them nervous. Panic was in the air, nurtured by forbidding forecasts from such authorities as Mr Stephen Marris (ex-OECD) and Mr Ralph Bryant of the Brookings Institution, who called his own study of the adjustment problem "The Pit and the Pendulum". Asking for it, you might say. Hair shirts are out of fashion at the moment, despite the best efforts of the Harvard School of Festschism. The Administration is campaigning early with a very boring display of self-congratulation. In fact it seems that all members of the Cabinet are using the same speech notes. The Democrats, although they know that if the economy remains strong, they may very well miss the White House again, are saying very little. They clearly do not enjoy thinking what they might have to do if the economy were to crash, and they won President Grover Cleveland, who had to put the US through austerity after the crash of 1853, lost control of his own party. *Abst omen.*

## INTERVIEW

# The turbulent aristocrat

David Marsh talks to Otto Lambsdorff, West Germany's political bogeyman



OTTO FRIEDRICH Wilhelm von der Wenge Graf Lambsdorff is the perpetual enfant terrible of West German politics.

Although he says, with a characteristic mixture of grin and scorn, that he finds neither part of that appellation flattering, no other politician in the West German capital appears to be driven by quite the same restlessness as the aristocratic former Economics Minister.

"Der Graf" (the Count), who is the great nephew of a former Foreign Minister of Czarist Russia, has lost one empire and is yet to find another. Four years ago he became the chief casualty of the so-called Flick affair - he was driven from the Economics Ministry job after facing charges of accepting illegal party contributions from the industrial group.

Mr Lambsdorff, 61, is now parliamentary spokesman on economic affairs for the liberal Free Democratic Party (FDP), the junior partner in the centre-right Bonn coalition, and he is preparing for perhaps his final chance of a full-scale political comeback. He has always defended free market economic policies, which are no longer particularly in favour in Bonn. "More market, less state" is his favourite rallying-call.

He cuts a trenchant figure, ever ready with an acerbic quote for the press and broadcasters, or with a stinging jibe in Parliament - and this is as likely to be levelled against his coalition partners as against the opposition Social Democratic Party (SPD). His stout walking stick, testifying to the loss of a leg on the eastern front at the end of the Second World War, seems now to be as much an instrument of chastisement as a physical prop.

Mr Lambsdorff is one of the few Bonn politicians not afraid to criticise the corporation of West German trade unions and big business which, he says, is one of the main reasons for high unemployment and the gloomy prospects for growth. He is especially unpopular on the left because of his leading role in prompting the FDP to desert the coalition with the SPD in October 1982. Partly because of this episode, he is

regarded with a respect not entirely free of suspicion by the conservative parties with which the FDP now governs.

His position as the trade unions' bogeyman has been strengthened by his criticism of the way steelworkers in Duisburg chose to protest against the planned closure of Krupp's Rheinfelden steel plant - they downed tools and halted traffic. Faced with a series of abusive phone calls, including threats to his life, Lambsdorff has taken court action against Der Spiegel magazine to prevent publication of his private telephone number.

But the most bruising battle could be still to come. He will be the main challenger for the FDP leadership later this year if the present chairman, Mr Martin

Talking intently in his Bonn office, beneath a larger-than-life portrait of Bismarck, he says the experience did have some positive aspects. It demonstrated the support he has among his FDP colleagues and gave him "a bit more distance and calm" in relation to the politicians in Bonn. And the succession of jobs he has since had on company boards have provided him with greater earnings than he would have enjoyed as Economics Minister.

Asked whether he now feels completely rehabilitated, Lambsdorff lets out his jaw and says, "I believe - in agreement with my friends in the FDP - that I am capable of being placed in any (political) office."

Yet a senior Bonn official, who worked closely with him at the ministry, hints that the opposition still has its doubts. "He is not yet fully disengaged," he calls Lambsdorff "a Prussian puritan" who was more hurt - both personally and for his family - by the long-running scandal than is generally thought. "He is thinner skinned than you think," the official says.

Mr Lambsdorff himself stresses that he is interested only in the FDP chairmanship. On no condition, he says, will he return to the Economics Ministry - "I did this for six and a half years, and one shouldn't try for a repeat performance." Nor is he ready to accept any other ministry portfolio. One reason he gives is that a party chairman has more opportunity to speak his mind openly outside the Cabinet. "That's something a little ominous for Mr Helmut Kohl, the Christian Democrat Chancellor, who is already having difficulty controlling his fractious coalition."

Lambsdorff has already done plenty of his own thing outside the Government's economic policies. His background in banking and insurance has led him to believe that politicians tend to be out of touch with business and commerce. According to him, the Finance Ministry has usurped too much of the economic policy-making role, which during the 1950s and 1960s was the preserve of the Eco-

nomics Ministry. In his districts he regards the caution shown by Mr Gerhard Stoltenberg over cutting taxes, Mr Lambsdorff has been as sharp a thorn in the side of the Christian Democrat Finance Minister as any SPD politician. "I do not criticise the Government's goals or methods. What I criticise is that these methods have not been applied with sufficient scope, energy, purpose and speed," he says.

He accuses Mr Stoltenberg of falling, a year ago, to boost the economy through extra tax cuts to offset the impact of the dollar's fall. Now, he says, because of a drastic increase in the West German budget deficit caused by slow growth and the low dollar, it is too late for the Government to think about bringing forward tax cuts planned for 1990. "There is no longer any manoeuvring room."

Asked about his relationship with the Finance Minister, Mr Lambsdorff says, with disarming simplicity, that he and Mr Stoltenberg are from different parties. "At elections, we are rivals for votes."

He says that the Government's economic growth projection of 1.5 to 2 per cent for 1988 is too optimistic. "I expect 1 to 1.5 per cent." And like the former SPD Chancellor Mr Helmut Schmidt, he is pessimistic about the US economy. He believes a recession

is unavoidable there this year or next.

Now that Bonn has lost the opportunity to stimulate the West German economy through tax cuts, Mr Lambsdorff is concentrating his fire on the Government's lack of drive in deregulating the economy. He hails Japan as an example which the Federal Republic should follow in areas like privatisation and cutting losses in state industries. "Japan Airlines is floated on the bourse. With us, just look at the discussions over (privatising) Lufthansa."

He says the main reason why no alternative jobs are available to the Ruhr steelworkers, who face redundancy as plants close, is that "this country is over-regulated. Jobs cannot be created in an environment of inflexibility, of high costs and of labour markets where you can't take any risks because any employees who are hired cannot be made redundant without very high costs. "Each regulation by itself makes sense, but the sum across a thousand areas is like a net laid over the country, which people find impossible to tackle - and that's why there are no jobs."

What would he do if he were in office? His answer is not particularly reassuring because he has not thought through how difficult everything is. "An economics or finance minister cannot decide by himself.

He has the social policy committee of the Christian Democratic Union; he has the retailers' association, which is against changing the law on shopping hours; he has the unions, who do not want Saturday working; and the churches, who protest against the smallest move towards work on Sundays."

Then Mr Lambsdorff lists a few areas where changes could be made: by extending shopping hours ("we are making ourselves the laughing stock of the western

world"), by deregulating the post and telecommunications system ("we are partly on the right road") and by liberalising labour market laws.

Whatever the strains on the Kohl coalition, Mr Lambsdorff says they are not comparable with the last period of the Schmidt government in 1981/82, when the FDP was perpetually at loggerheads with the SPD over economic and defence policies.

With those memories in mind, he rules out any switch of FDP

allegiance back to the SPD after the next general election in 1990. "I see in economic, social and finance policies, as well as in areas of foreign and defence policy, no basis for co-operation with the SPD."

That message may offer a small measure of consolation to Messrs Kohl and Stoltenberg. But if the irreverent Graf Lambsdorff becomes FDP party chairman, life for the conservative elements of the coalition is likely to be even more uncomfortable than it is now.

# Judging causation and liability



## JUSTINIAN

THE WAY lawyers approach the problem of causation is, as one would expect, thoroughly pragmatic. Both in science and philosophy, cause has proved difficult to define. But the law is interested in tracing physical phenomena only in so far as they indicate responsibility in a particular individual or legal person. A medical inquiry must conclude that the cause of death in a road accident was multiple fractures to the skull, while a legal inquiry might decide that the cause of death was the driver's negligence.

If I drop a match on a hot day and, as a result, a house two miles away is burnt down, am I liable to the house-owner? The physical contributory causes may be many. The law starts by focusing on my responsibility for starting a chain of causation. It seeks to solve the problem of where liability begins and ends

on broad, common-sense lines, rather than by any scientific analysis that may prove all too subtle for the pragmatic lawyer. Hence, the law asks the simple question: "Was the conduct of the defendant a substantial factor in bringing about the final result?" There may be a variety of negligent acts by the wrong-doer in performing a duty to the victim, but one or more of those acts must be shown to have substantially caused the victim's injury. The further question for the courts is always: who has the burden of establishing causation? Last week, the House of Lords, in *Walsh v Essex Area Health Authority*, set aside an award of £116,119 to an infant plaintiff who had been blinded at birth by a cause medically related to his prematurity, and ordered a retrial of the issue, whether the proved negligence of the health authority had caused or materially contributed to the child's blindness.

The victim had been born three months prematurely and had suffered from the afflictions associated with premature birth. In particular, he suffered from retrolental fibroplasia (RLF), an incurable condition which caused him total blindness in one eye and severely impaired vision in the

other. The action against the Health Authority alleged that the RLF had been caused by an excess of oxygen tension in the blood stream. This, it was claimed, was attributable to lack of proper skill and care in the management of the baby's oxygen supply.

The claim of negligence concerned the first day and a half of his life. The standard medical practice is to pass a catheter through the umbilical artery into the aorta so that the level of partial pressure of oxygen could be measured by an electric sensor at the tip of, and by blood samples from an aperture in, the catheter. It was also standard practice to check the location of the sensor by X-ray after the insertion of the catheter.

In this case, the catheter was mistakenly inserted into the baby's umbilical vein, so that the sensor and the sampling aperture were mislocated. This led to a false reading of the level of partial pressure of oxygen. The medical staff of the hospital failed to notice the mistake, and the court of trial found them negligent.

There was a number of different agents which could have caused the RLF. Excess oxygen was one of them. But no one could tell for certain whether

excess oxygen did or did not cause or contribute to the RLF suffered by this baby. The occurrence of RLF following a failure to take a necessary precaution to prevent oxygen causing RLF, however, provided no evidence and raised no presumption that it was excess oxygen rather than one or more of five other factors which could cause or contribute to RLF. Since the trial judge had not resolved the conflict of medical evidence, there was no alternative but to allow the appeal and order a retrial.

The House of Lords did, however, provide some clear guidelines as to the approach which courts should adopt. In the process the Law Lords explained a decision of their own in 1973. In that case, an employee worked in a brick kiln in hot and dusty conditions, where dust adhered to his sweaty skin. The employers had not provided adequate washing facilities; hence, the workman had brought home with his body a dust called dermatitis. He subsequently contracted dermatitis caused by the brick dust, although the precise mechanism of causation was unknown. But the medical evidence was to the effect that the provision of showers at the place of work would

have materially reduced the risk of dermatitis. The workman failed in his action in the lower courts because he had not discharged the burden of proof of causation. But in the House of Lords he won. It was the differing reasoning of the Law Lords on that occasion which had caused difficulties to trial judges that have now been set at rest.

The principle is that the onus of proving causation lies on the person asserting it. To that end, their Lordships concluded that trial judges should adopt a robust and pragmatic approach to the finding of primary facts. Where expert witnesses were diametrically disagreeing about complex technical questions within their own field of expertise, the trial judge's advantage in seeing and hearing them give their evidence is no less important than when the judge has to resolve some conflict of primary fact between non-professional witnesses who testify about rather more mundane matters, such as a collision on the roads or an industrial action.

Once causation is established, an act is the "legal cause" of a consequence only if the law considers that liability should be imposed for that consequence.

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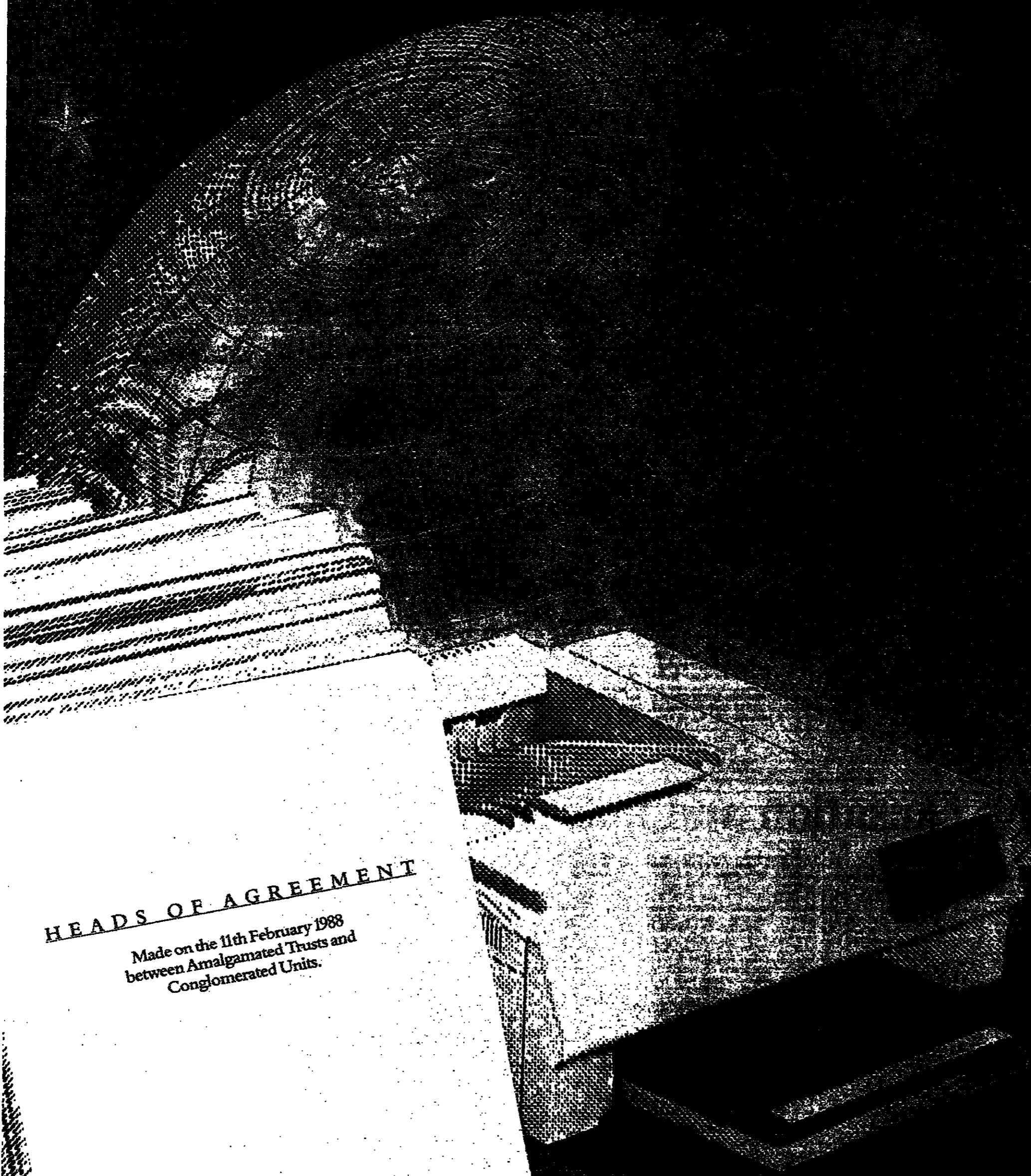
NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE BONDS THAT the Board of Directors Meeting of the Company, held on March 2, 1988, resolved to issue NEW SHARES under the following terms and conditions:

- Form of shares: Ordinary shares in registered form.
- Number of shares: 1,900,000 shares including free distribution of 800,000 shares.
- Issuing Method: 1,100,000 shares to be allocated at the price of 13,600 Korean Won per share and free distribution of 800,000 shares to be allocated at par (5,000 Korean Won).
- Allocation of new shares: 220,000 shares of the new shares shall be allocated for the subscription of employees of the company according to the law on fostering the capital market in Korea, and the remaining 1,680,000 shares including free distribution of 800,000 shares shall be allocated to the shareholders registered on March 28, 1988 at 17:00 in the proportion of 0.06330935 share per one share (0.05755395 share per one share for free distribution).
- Record date: March 28, 1988.
- Subscription period: May 9, 1988 - May 10, 1988.
- Payment Date: May 12, 1988.
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ARTS

Eugene Onegin/Edinburgh

David Murray

Like the Royal Opera, Scottish Opera has revived Chaikovsky's Onegin in Russian - with the advantage of a Russian singer in the title role.

The visiting hero is the Leningrad baritone Sergei Leiferkus, joining the company for the third time.



Sergei Leiferkus as Eugene Onegin

Savannah Bay/Battersea Arts

Martin Hoyle

With a sense of timing that illustrates a sublime gift for the dramatic, the Arts Council has announced a staggering out of 24 per cent in its funding to Foco Novo just as that company is presenting the British premiere of a play by one of the world's leading writers with two of the most intelligent actresses to have graced the London stage.

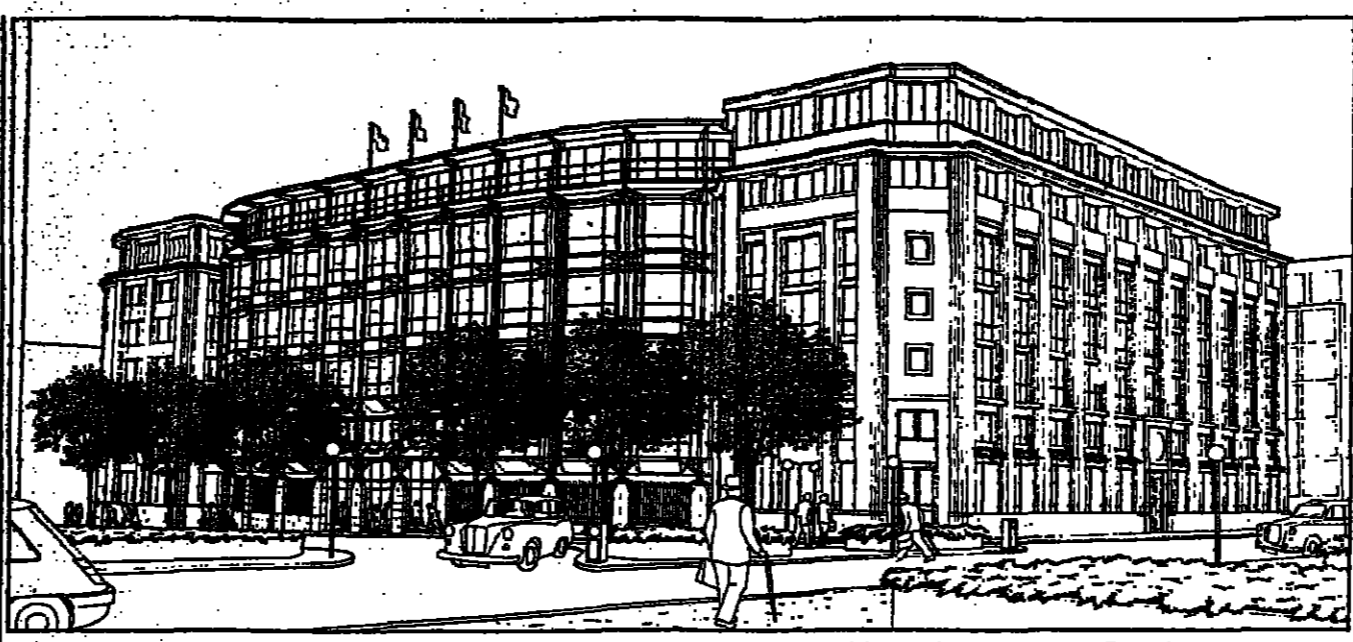
Not that this important event takes place in the West End or on one of our classic stages. This touring company is dedicated to taking quality writing, whatever its provenance, to areas perhaps not the intimate stamping-ground of the mandarins of 105 Piccadilly.

"You are the daughter of the child that died," says the older woman, as if peering through a mist. She recounts a story, anxiously prompted by the girl who obviously knows already, of a 16-year-old in the sun and the sea who found a love so intense that, after giving birth to a child, only a self-willed death was left.

day" as, for the first time, the dramatic irony of the Arts Council has announced a staggering out of 24 per cent in its funding to Foco Novo just as that company is presenting the British premiere of a play by one of the world's leading writers with two of the most intelligent actresses to have graced the London stage.

Susan Todd's direction takes agonising risks with the audience's patience and the players' concentration by leaving stretches of action without dialogue as the women wander round the set or the girl drapes her grandmother with the gin-crack finery of her profession.

The risks come off, thanks to the acting. Faith Brook, a half-crazily under-used actress, with her high cheekbones, aristocratic nose and wide Grecian-mask mouth, beautifully captures the tacit vulnerability and neurotic chic of the old actress remembering her daughter.



Perspective view of the new central block of Bracken House from Cannon Street

Architecture/Colin Amery

New look for Bracken House

At a time when there is so much public attention in London on the plans for the surroundings of St Paul's Cathedral, it is a pleasure to preview a scheme that offers a new future for one of the major landmarks of the area - Bracken House, the home of this newspaper until 1988, designed in the mid-1960s by Sir Albert Richardson.

Bracken House was sold to the Obyashi Corporation, the Japanese development and construction group, by the owners of the Financial Times, Pearson plc in June 1987. In August 1987 the Secretary of State for the Environment announced the listing of Bracken House, and English Heritage recommended a Grade II status. Only since April 1987 have all buildings in England over 30 years old been eligible for listing.

Before they sold the building Pearson invited a short list of five architects to prepare proposals for Bracken House. Arup Associates, Richard Rogers Partnership, Stirling Wilford Associates, Michael Hopkins and Partners, and John Outram Associates. It was decided that Michael Hopkins had produced the best scheme, and Obyashi were given to retain him and add the services as consultant of Sir Philip Downon, of Arup Associates. This scheme is now being submitted for planning consent and for public comment.

It has a good solution to a difficult problem. The removal of the printing works at the centre of what is an island site gives an opportunity to insert seven floors of offices between the two Richardson "bookends".

future of modernism. They would find it difficult to isolate their targets today. The source for Bracken House is generally considered to be the Palazzo Carignano in Turin, designed by that genius of the last stages of high Italian Baroque, Guarino Guarini (1624-1683). Sir Albert wrote to his son-in-law and partner Eric Houde that the plan of this palace had inspired his solution for the sloping site of Bracken House between St Paul's and the river. The plan shows an elliptical shaped block between two rectangular wings. Bracken House had to house a newspaper printing works, as well as loading bays, between the two north and south blocks, which are principally devoted to offices and staff facilities. Although the whole building is listed it is apparent that the centre block will be almost unusable once the newspaper has departed.

Further illuminate the powerful design personalities of the cast. A short piece about tramps was done in observation, and danced with knockabout humour by Mr James, Edward Lynch and Gary Simpson. "The Park", which ended the evening, drew strong and persuasive portraits of young black men alone or in clubs, and in the hectic world of pop concerts, and generated enough physical voltage to light a medium-sized city. Even a confusing study about the elements was redeemed at every moment by the excellence of the dancing of Junior Edwards, Douglas Thorpe and Gary Simpson. Mr Thorpe is, even by Phoenix's high standards, an artist of intense and individual gifts. Fly-

weight build, long line and high extensions, an exceptional lightness of touch, and a sense of sure and pertinent talent, and he can seem dapper, airborne, or fluid as he cuts his way through the dance. Here is a rare and brilliant stylist.

But the entire Phoenix ensemble seems a corporate expression of sure and pertinent talent, and it merits a more extended London season. The combination of prowess and rhythmic panache, of social experience made theatrically alert and of well-contrasted movement personalities, with an obvious integrity of manner, make for something uniquely satisfying in the dance theatre. They deserve, prospective sponsors please note, every encouragement and success.

Phoenix Dance Company/The Place

Clement Crisp

and was thrilling. The troupe is, in the best sense, a co-operative: creation, performance, seem sprung directly and touchingly from their common experience. The introductory piece of the evening was "Lover Eve" with the dancers vying bolderly on to the stage from the auditorium and involving us in the tensions (which here lead to heavy drinking) that are part of the pressure upon gifted performers. Villmore James's choreographic structure seems loose, but it controls the bold temperament and humour, as well as the implied frustrations, of Phoenix's work, and we feel we know the dancers as real people rather than as performers. The other works in the evening

There is only another week to see the excellent Aldo Rossi exhibition at the RIBA, 66, Portland Place, London, W.1, that was reviewed when it opened earlier in York.

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A Touch of the Poet/Comedy

Martin Hoyle

Michael Coyne welcomed this foray by Eugene O'Neill into Shavian historical swashbuckling (to be deliberately deflated, of course) when it appeared last month at the Young Vic. His reservations centred on David Thackeray's direction in the round. Now promoted - if promotion it be - to the West End, the play is staidly presented in a conventional proscenium setting whose only oddity is that doors both stage left and right apparently lead to the same upstairs quarters. We see the exterior of the first floor overhanging the action in the tavern dining-room; and note the late-burning light in the sick-room of the wealthy young Yankee that the innkeeper's daughter is determined to marry.

The innkeeper is grandiloquent Coradino Melody, an ancestor of those debonair, self-absorbed fantasists epitomised by O'Neill in James Tyrone, the ageing madman in Long Day's Journey into Night. Turn between his Irishness and his pose as an officer and (English) gentleman, his voyage of painful self-discovery takes him from contemptuous disdain of his brogue-accented wife and daughter to a bloody and brilliant accommodation with reality. In effect a protracted anecdote about pride getting its just deserts (the action unwinds between morning and after mid-night, three and a half hours in our time), the play leaves one uncertain as to why the sense has never been beaten into this dashing loudmouth before; all it takes is a mortifying thrashing and out comes the truth about his false claims to be an officer under Wellington, his real love for his wife and the true nature that the spell has been hiding under a clipped Laurence Olivier accent all his life.

If the slightly arbitrary plotting, emphasised by an awful lot of third-person narration to fill in the story, emerges as the work's main twist whereby the hitherto loathing daughter suddenly wants his fraudulent persona back again, horrified by the thought that her father has become, is a stroke of brilliantly ironic perceptiveness.

Apart from a crowsy who cannot manage a convincing Irish accent, the acting carries the day. Timothy Dalton's body is factiously upper-crust in company, frighteningly venomous when spitting out hatred for his "thick-wristed peasant" daughter (and believably repentant a few seconds later), and superbly conveys the streak of bitterness underlying his final conversion into an unaffiliated broth of a boy. This is a remarkable performance, notwithstanding the smudged streaks of brown make-up thrown with which Mr Dalton attempts to age.

Vanessa Redgrave is Melody's downtrodden wife. Muted and touching, she is here mercifully free of those loopy self-conscious mannerisms that stamped the more excitable sections of the popper great into show-off with annual awards. Only that glazed-eyed look of earnest godlessness which she now adopts at every first entrance remains. But this can be forgiven for the love and warmth which irradiate the character.

The female lead is in fact given to the daughter, Rudi Davies confirms the excellent impression she made in *A Lie of the Mind* at the Royal Court. As yet she shows slightly more variation of colour in the character's range of emotions, the high point of a hurt or desire lack the intensity to stand out from the resentments and anxieties that make up the girl's normal personality. But the intelligence, control and technique are all there.

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Vanessa Redgrave and Timothy Dalton

St John Passion/St John's

Richard Fairman

Times have changed since the days (not so long ago) when the Choir of King's College, Cambridge, used to perform their Bach with Benjamin Britten and traditional orchestras. In a manner that is wholly appropriate, given their academic home, they show a keen eye for the latest scholarly theories and their account of the St John Passion on Thursday was right up-to-date in performance style.

For the choir itself the boom in "authentic" performances has not been entirely good news. There are now a number of small, professional choirs who have taken over the work that King's used to do, and they do it with such astonishing virtuosity that no choir made up of trebles and relatively inexperienced student voices has much hope of touching them.

Nevertheless, there was nothing in this appearance at St John's, Smith Square, to suggest that their standards have dropped and it is quite possible to argue that the kind of singing they offer, both in the composition of the choir and its style, is closer to what Bach himself would have expected. The playing of the untitled Baroque Orchestra, which seemed to include most of the well-known period instrument players in London, was certainly all gain.

A couple of his soloists - the tenor Andrew Murray and bass Michael Pearce - sounded as if they wanted more space to breathe; but the new soprano and countertenor, Gillian Fisher and Charles West, were splendid. Well-shaped solo singing. Mark Tucker was the young Evangelist, decisive and unselfish in the current style, and Gerald Finley a most impressive, resonant Christus. There is another performance in King's College Chapel on Easter Saturday.

Saleroom/Antony Thorncroft

Botanical debut

The auction houses are on such a treadmill of accepting, cataloguing, promoting and selling works of art that they rarely have the time or inclination to re-think their procedures. This month Christie's is making some modest, oh so modest, changes to its routine, and introducing three categories of sale this month.

Last week decorative textiles, aimed directly at the decorator market, was born; in New York commercial real estate is a heavyweight entrant on March 24; while on Wednesday botanical watercolours makes a popular entry. This is an unusual auction in offering items produced by both professional artists and the talented amateur, with prices ranging from a few pounds to \$5,000. Most date from the 18th and 19th century.

Some names are already established, such as Edwin Dalton Smith of Chelsea, and prices exceeding £1,000 are expected for his studies of various camellias; others are gifted amateurs, like Viscountess Canning, wife of the 1st Viscount, whose group of plant studies sketched there could make \$5,000 plus. This sale has aroused considerable interest and many prices will top their estimates.

Also at Christie's on Wednesday is a musical instrument auction which includes some very early items, in particular a rare columnar alto recorder of around 1685, made by Hans Ranzow Schratz, one of the first makers to leave his name on his work. It should sell for up to £25,000. A chitrona, a lute shaped instrument, made in 1725 in Rome by David Teichler, with the neck faced in tortoiseshell, should approach £18,000. As Christie's rightly says, such an instrument rarely appears on the market.

Arts guide

ISLE OF MAN

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FINANCIAL TIMES LONDON & BUSINESS NEWSPAPER

Music

PARIS Francisco Arana recital, Irwin Gage piano (Mon). Théâtre de l'Assommoir (87 42 37). I Solisti Veneti conducted by Claudio Scimone: Vivaldi, Hummel, Mozart (Mon). Théâtre de l'Assommoir (87 42 37). Ensemble Orchestral Conducted by Armin Jordan, vocal ensemble Piquemal, Les de France Victoria choir conducted by Michel Piquemal: Jean-Louis Florent, Gabriel Faure (Tue). Salle Pleyel (45 63 88 73). Haydn's Elegiac, Bach's Concerto for violin and oboe at Saint-Boch Church (42 51 88 29). Pierre Beuch, Piano: Bach (Tue, Thur), Salle Gaveaux (45 63 20 30). Wandlauer Trio: Schubert, Brahms (Wed), Salle Gaveaux (45 63 20 30). Radio France Choir, brass ensemble of the Nouvel Orchestre Philharmonique conducted by M. Tranchesi: Mendelssohn, Brahms (Thur). Salle Gaveaux (47 42 33 71). Smetana Quartet, Beethoven, Janacek (Thur). Salle Gaveaux (47 42 33 71).

ITALY Milan: Teatro alla Scala: Gidon Kremer and friends playing Lockenham (80 51 36)(Mon). Florence: Teatro Comunale Colin Davis conducting the Orchestra dei Bayerischen Rundfunk, Tchaikovsky, Hindemith, Cleveland Quartet, Beethoven (Tue and Thur), 07 79 2363. Rome: Auditorium in via della Conciliazione: Vladimir Spivakov conducting Haydn and Tchaikovsky (Mon and Tue), Orchestra dei Bayerischen Rundfunk conducted by Colin Davis, Tchaikovsky, Hindemith and Brahms (Thur), 05 41 044. Rome: Auditorio del Conservatorio (Via dei Condotti 28/A): The Marco, Louis and Christophe Pandolfi trio playing Haydn, Mozart and Mendelssohn. (Thur), 06 75 9823.

NETHERLANDS Amsterdam, Concertgebouw. The Netherlands Philharmonic conducted by Hartmut Haenchen, with Sabine Meyer, clarinet; Bach, Mozart, Ligeti, Beethoven (Tue). Concertgebouw Orchestra, with Isabelle van Keulen: Rostropovich, Prokofiev, Stravinsky (Wed, Thur). Recital Hall: Rachel Ann Morgan, mezzo, accompanied by David Selig: Tchaikovsky, Schubert, Thomas Wolf, Mahler, Scriabin, Rietveld (Wed). The Tokyo Quartet: Beethoven, Ysaïya, Schubert (Thur), 01 45 49. Utrecht: Fredenburgh, Edo de Waart conducting the Radio Philharmonic and vocalists in a concert performance of Wagner's Das Rheingold (Mon). Londen Barro conducting the Rotterdam Philharmonic, with Robert Holl, bass, and Stef Dorevics, clarinet: Berlioz's treatment of Beethoven, Mahler, Brahms (Tue). Recital Hall: Gisela May sings Bruch (Mon), Electronic concert (Tue). Tussen de Eilanden, with Gabriel Moreno, vocals and Carlos Fardo guitar (Thur), 01 45 40. The Hague: Philharmonie. The Hague Netherlands Philharmonic conducted by Elisabeth Leonskaia, piano: Strauss, Weber, Brahms (Tue, Thur), 09 38 10. Utrecht: Concertgebouw. The Netherlands Chamber Choir conducted by Jan Boeke, with Bernard Winsemans, organ: Sweelinck, Schicht, Sebald, Schislmann (Wed), 030 240 821.

NEW YORK New York Philharmonic. Robert Johnson director, Mendelssohn, Loefler, Mozart, Brahms (Mon), Merkin Hall (26 26 719). Philadelphia: Peltola piano recital, All-Beethoven programme (Mon), Carnegie Hall (24 77 800).

New York Woodwind Quintet. Selzer, Schoenberg, Brahms (Tue), Merkin Hall (26 26 719). Swedish Radio Symphony, Esa-Pekka Salonen conductor, Chao-Liang Lin violin, Bjorn Dahl, Melissa, Sibelius (Wed), Carnegie Hall (24 77 800). Philadelphia Orchestra, Giuseppe Sinopoli conductor, All-Bruckner programme (Thur), Carnegie Hall (24 77 800). New York Philharmonic. Eino Tuohetuntti conducting, Rada Lupu piano. All-Beethoven programme (Thur), Avery Fisher Hall (27 42 254). Joseph Ysaïya violin and piano recital, Bach, Brahms, Ravel, Samuel Gardner (Wed), 12.30, Free! Juilliard Concerts at the 124th Garden Place, 28th & Madison. Philharmonie Virtuose, Richard Kapp conducting, Michela Pecci recorder, Paul Peschky violin, Bach, Sibelius, Heberle, Telemann, Fasch (Tue), Town Hall (24 51 516).

TOKYO Yomiuri Nippon Symphony Orchestra, conductor Heinz Rognar. Mozart (Mon); Beethoven (Thur), Suntory Hall (26 510). Gerhart Hetzel (violin) with the Tokyo Metropolitan Symphony Orchestra, conducted by Akio Wakabayashi, Brahms, Stravinsky, Tokyo Suzuka Kankin. (Wed), 022 0277. Mischa Malsky (cello) with NHK Symphony Orchestra. Programme including Beethoven's Cello Concerto. (Wed, Thur), NHK Hall, Shibuya (265 1781). Chamber Orchestra of Europe conducted by Claudio Abbado, Mozart (Wed, Thur), Suntory Hall, Shibuya (265 1010).



"I SIMPLY don't know where you get the idea from that everything is fine in the Scottish education system," says Michael Forsyth, the Scottish Education Minister.

Michael Forsyth, who is 33, is probably the most devoted apostle of Thatcherism in Scotland. He is attempting to introduce reforms of the Scottish education system that in part mirror those planned for England and Wales by Mr Kenneth Baker, the Education Secretary.

"The whole thrust of what I am trying to do is to create an opportunity to respond to the interests of the consumers - in the parents," he says. He wants parents to become involved in the running of schools and to introduce external testing into primary schools.

This means challenging an education establishment that draws its strengths from a very long tradition. Scots are proud of their education system, recalling that it was the 16th century religious reformer John Knox who first ordained that there should be a school in every village. Scotland made primary education compulsory in 1876, eight years before England, and 50 years ahead of England in raising the school leaving age to 14 in 1901.

The Scottish education system is neat and manageable, as befits a small country. The private sector takes less than five per cent of all children. All secondary schools without exception are comprehensive. Research has shown that standards have if anything been raised, particularly for the less able children, by the shift to a comprehensive system. There is in effect a new curriculum in the secondary sector because there is only one examination board in Scotland.

Over the past two decades the primary schools have moved away from rote learning towards the sometimes controversial child-centred approach to teaching. This stresses the arousing of children's interest and giving them the skills with which to acquire knowledge rather than cramming them with facts. But Scottish schools retain their emphasis on teaching the basic skills.

There was no equivalent in Scotland of the anguished debate on educational standards which began south of the border in the mid-1970s. The Scots moved earlier than England to remedy a defect of the secondary schools that the education was geared too much towards the able children. The Scottish Office decided in the early 1980s to replace Scotland's mid-teens "O" grade exam-

### James Buxton examines the Scottish education minister's attempt to reform an entrenched system



## Mr Forsyth tackles a prickly problem

As an important consumer of the system, the Confederation of British Industry in Scotland complains that youngsters who leave school without going on to further education often have to be given remedial training by their employers. "Many of them leave school without much aptitude for the world of work," says Mr Ken Smith, the assistant director. "But if a child survives through to further education, employers

are usually reasonably satisfied." Mr Forsyth acknowledges that the Scottish system faces less drastic problems than the English one. But he points out that the favourable picture of the system is usually painted by "the input side" - the parents - sees things rather differently, he says. "They want to know what's going on in their children's schools and they want their children to be stretched more," he says.

Only two months after becoming Education Minister, Mr Forsyth started Scotland by putting forward what he admitted were radical proposals for parent power in schools. Unlike English schools, Scottish schools have no governors and only rudimentary procedures for representing parents. He proposed the setting up of school boards in schools with more than 100 pupils on which parents would form a majority; they would be able to veto the appointment of the head teacher, have authority over spending on books and materials and have the right to raise questions about any matter.

Further, the boards could eventually, if they wished, seek power from the Secretary of State for Scotland to control the school budget and to appoint all staff. The Scottish Secretary would be empowered to ignore the local education authority's objections. Mr Forsyth's proposals trig-

gered an enormous campaign of opposition, led by the Educational Institute of Scotland (EIS), the principal teachers' union, and by the predominantly Labour-controlled local authorities. But in the consultation process - more than 6,000 people wrote to the Scottish Office - many ordinary Scots also stated their objections to the scheme. The powers being offered were much more sweeping than they wanted and there were fears that school boards could fall into the hands of over-zealous minorities, including religious denominations.

The Government had to climb down on several elements of the proposal. The plan for a parent veto on the appointment of the head teacher was amended to require approval of a short-list of candidates. But the consultation did reveal that most people thought that parents should have more say in what was going on in their children's schools. The EIS was stirred to put forward its own proposals for limited parent power.

Bob Mr Forsyth and the EIS now say that broad consensus has been reached, though the teaching unions are still worried about some aspects of the remaining proposals (see to be encapsulated in a parliamentary bill). Though there is no question at this stage of Scottish schools being able to opt out from their local education authorities' control, Mr Forsyth says he does not rule this out as a possibility for

the future, once the boards are established. The other main thrust of Mr Forsyth's policy is barely less controversial, at least with the educational establishment. He is proposing to introduce a modified version of the testing Mr Baker wants to see, with tests for primary schoolchildren at the ages of eight and 12 in English and mathematics. Since the demise in the 1960s of the 12-plus exam in Scotland, primary school children have not been subject to external testing.

Mr Forsyth says that parents want testing. He bases this view partly on those of his own constituents in Stirling and on other anecdotal evidence. There has been no comprehensive survey of parents' views. One follower of the Scottish educational establishment acknowledges that these may well be the parents' views, but argues: "Parents are very conservative and want their children to be taught the same way they were taught. They don't realise that education has changed." The consultation on this issue is still going on.

### The World Economy

## No rush to balance the US current account

By Norbert Walter

DIAGNOSES of the world economy have a consensus that the current account deficits of the US and the surpluses of Japan and Europe cannot go on forever.

For the most part, it is taken for granted that the American current account should be in balance by about the mid-1990s. An external US debt in excess of \$1,000bn (\$2,430bn) is considered unacceptable. It is generally felt that increasing indebtedness would undermine investors' confidence in the US and raise doubts as to its ability to pursue truly independent policies and assert political leadership.

Calculations quickly show, however, what serious implications a rapid phasing out of the US current account deficit would have for its trading partners. Restoring equilibrium in the current account by 1995 would require a US recession or growth rates in Japan and Europe well above those of the last 15 years, or rapid structural change.

Monetary and fiscal policy measures, as well as further changes in the exchange rate, have been suggested as instruments to achieve these goals. Since a nation's leaders usually ignore their partners' proposals for modifications to their national monetary and fiscal policies, the only flexible mechanism left is the exchange rate.

A recession imposed by Europe is politically unacceptable to the US. The Europeans (with the West Germans to the fore) find it unrealistic that they should achieve expansion of 3.5 per cent instead of the 2 per cent average of the last five years. And more rapid structural change towards greater export orientation in the US would take time to achieve, just as strengthening domestic capital investment in Europe would. It seems reasonable to ask, therefore, whether a balanced US current account by 1995 is a reasonable target, or whether it would not be better to accept a longer period of adjustment.

The global economic division of labour can be considered optimum when economic potential has been fully exploited through trade and factor migration (including capital, labour and know-how). So one would expect surplus in the rich countries and corresponding capital exports to developing ones.

This transfer of resources has been disturbed by a loss of confidence in the political stability and economic rationality of developing countries. At present, achieving optimum solutions is probably only feasible among the industrialised nations; between them, however, significant differences have emerged that affect the current account situation. In the US, the potential labour force has been expanding at a substantially weaker rate since 1986 than in the preceding 10 years, while in Europe, and especially in Germany, it will continue to grow strongly until the beginning of the 1990s. In Europe, a markedly higher proportion of the labour force is unemployed. For these two reasons, European production may increase for several years at a stronger rate than productivity.

But at the same time the European population is hardly increasing - West Germany's is falling. Consequently, the demand for many products and public investment is limited. This means that conditions favouring surplus production in this part of the world are pronounced.

There are clear indications - and this applies to Japan, too - that the ratio between natural demand and output potential will be reversed by about the turn of the century, fewer gainfully active West Germans will have to provide for more elderly citizens. Probably, their country will then have a "natural" propensity towards a current account deficit. Such a time framework for current account adjustment processes would be in line with national population dynamics.

A policy incorporating macroeconomic restriction in the US, shorter working hours in West Germany and a massive revaluation of the D-Mark would probably have restrictive effects lasting for several years. Macroeconomic expansion in Europe, a protectionist stance in the US, a delayed reduction in subsidies and retarded deregulation would probably have an inflationary effect.

A strategy which "stretched" the time available for current account adjustment and used the phase of relatively plentiful labour in Japan and Germany to accumulate financial capital in these countries - mirrored by liabilities in the US, which has the greatest scope for develop-

ment in the medium term - would be far better than rapid adjustment. That would provoke either over-hasty structural adjustment, with its concomitant dangers of recession, or protectionist tendencies with their risks of inflation.

A long-range policy would require more generous time scales in business and politics. While this would suit the business community, a timetable extending beyond the present millennium would be very ambitious for politicians who face elections every two to five years.

The "quality" of capital flows would have to change to facilitate such extended adjustment. To dispel fears that the growth of America's external debt to more than \$1.5 trillion would precipitate a world-wide loss of confidence, more capital would have to flow into the US in the form of equity.

This would change things in two important ways. First, servicing the external debt to more than \$1.5 trillion would not be in danger of having to meet fixed capital service commitments in adverse times. Second, investments of this kind would usually ensure that Japanese and European capital would not be channelled into consumption (be it government or private) in the US. And in this way, companies based in the US would acquire an international outlook, without the need for government action to ensure it.

It is just as important to bear in mind the wealth-creating character of such investment. With the income from (or the sale of) foreign assets, the Japanese and Europeans could finance trade deficits from about the mid-1990s, thus sustaining a relatively acceptable standard of living in their old age.

Future economic summits should concentrate on improving the long-term prospects for world economic development by ensuring that trade, capital flows and the exchange of know-how are possible without restriction and in accordance with market criteria. Is it not striking that hardly anyone has mentioned the permanent current account deficit of the Rhine-Main region? Apparently, all involved find it advantageous to invest more capital in the region than is saved there.

The author is Senior Economist at Deutsche Bank.

### Letters to the Editor

From the Deputy Chairman of the Stock Exchange: Sir, Mr John Fontana's letter (March 5), expresses concern over delayed settlement and suggests that "action by the authorities should be imperative". I would like to point out that the Stock Exchange has taken action.

In July 1987 it established a Settlement Task Force whose brief was to identify and take measures to resolve difficulties faced by the entire securities industry in the efficient and speedy settlement of bargains. A number of steps have been taken by the Task Force to reduce the backlog of unsettled bargains. These include bringing pressure to bear on Member Firms by setting targets, impos-

### Action taken on delayed settlements

ing fines, restrictions on trading, and other penalties. As a result of this work the outstanding settlement position has been reduced substantially. The backlog of unsettled bargains is now 50 per cent below the peak reached in August 1987 and 15 per cent below the level of April 1987. A permanent Performance Monitoring Unit has now been established to continue these ini-

### Multiples are easy targets

From Dr Alan McKinnon: Sir, in a report published recently by the National Institute of Economic and Social Research it is argued that the concentration of retail buying power in the UK has not contributed significantly to the growth of consumer goods imports. This conclusion takes no account of the fact that the mere existence of large multiples, most of them with highly centralised distribution systems, enables foreign manufacturers to gain extensive market coverage with a comparatively low level of logistical and sales support. The sales effort can be focused on the head offices of large chains and the goods channelled in bulk through their distribution centres. This is a much easier and cheaper exercise than distributing imported goods in markets, such as that of Japan, where the wholesale and retail trades are highly fragmented.

### US policy in Panama

From Tony Banks MP: Sir, I find it difficult to agree with the arguments advanced in your editorial (March 9) that the US Government wants the removal of General Noriega on the grounds of ethical considerations and the military's stranglehold on power in Panama. Even were those judgemental points accurate it would still seem odd

### Forestry policy see-saw

From Mr A. MacKenzie: Sir, Bridget Bloom's article ("Unlovely as a Tree", March 10) clearly demonstrates the Forestry Commission's inability to respond to changing market conditions. When first set up, the Commission's policy was twofold. First, to replenish the forest resource of the country which had for centuries been depleted by mismanagement. Secondly, to reduce the heavy import bill by buying forest products from abroad.

After the Second World War, domestic production of sawn goods accounted for 5 per cent of total consumption, now the figure has risen to nearer 15 per cent. The Forestry Commission has too many conflicts of interest. One cannot protect wildlife with import reductions. Forestry is by its nature a long-term investment and decisions made 50 years ago have to meet today's requirements. In the last 10 years we have seen the requirements of timber

### Britain should be leading, not lagging behind, in the race to 1992

From Mr Bryan Cassidy MEP: Sir, Guy de Jonquieres's assessment of "the City's" preparedness for 1992 (March 1) makes disturbing reading. If Britain's financial services are to take full advantage of the liberalisation of markets, a more positive approach is needed. A series of acquisitions, mergers and rationalisations going on at the moment in European banking are happening without, so far, any visible British participation. Similarly, as yet, very few British companies have significant cross-border acquisition activity within Europe. Yet, in North American markets they are almost hyperactive. But if European industry is to compete in world markets, we need to create pan-European companies. In many sectors, Europe is frag-

### Letters to the Editor

ment and uncompetitive compared with Japan, the US and - increasingly - South Korea, Taiwan and Singapore. With sophisticated financial services and, in Europe, unrivalled sources of funds, Britain should be leading, not lagging, in the process of rationalisation and concentration. There are some very attractive acquisition prospects on the continent at the moment. The trouble is that the institutions whose job it is to advise on mergers and acquisitions are woefully ignorant of the Continental scene. Very few British merchant banks have a presence there and in consequence do not know what is going on. Fortunately, there are Continental Banks operating in London who are prepared to fill this gap.

### Letters to the Editor

From Mr Stefan Zehle: Sir, With reference to Guy de Jonquieres's article on West Germany's financial markets (March 4) in his series on the EC single market, I can give an apt illustration of the difficulties any foreign bank which tries to win medium to

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SECTION II - COMPANIES AND MARKETS  
**FINANCIAL TIMES**

Monday March 14 1988

THE MAGICAL WORLD  
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INTERNATIONAL BONDS

**Eurosterling bonds snatch defeat from victory again**

THE SPOTLIGHT fell on the sterling sector of the Eurobond market last week as the pound climbed on the foreign exchange after the UK Government's decision to let it soar through the DM3 barrier on Monday.

Through confusion over what the move actually meant for government policy was unsettling, the currency's rise nevertheless boosted the gilt market and provided a favourable setting for the Eurosterling new issues market.

However, the Eurobond market in its familiar way managed to snatch defeat from victory by launching too many new issues too quickly: £525m worth of them, and all with five-year maturities.

Admittedly, the bonds for Barclays Bank Finance and Ford Credit Funding met fair reception, the one because of the retail appeal of Ford's name and the other mainly because of its size, £250m, which held the promise of liquidity.

But severe indigestion set in with the appearance of the two bonds for UK building societies,

National & Provincial and the Halifax, in rapid succession on Thursday morning. This was despite the fact that neither bond was considered aggressively priced.

The moment dealers spotted them, they marked prices in both the Eurosterling secondary market and the primary market down by about 1/4 percentage point. Yield margins over gilts shot out by up to 10 basis points.

This reaction provided further evidence of the market's growing aversion to building society bonds.

The problem is that the societies have already issued a pile of Eurosterling bonds since they were first allowed to tap the sterling floating-rate note sector in 1985, and the indications are that they will issue an awful lot more.

Intense competition in the UK mortgage market is putting them under pressure to expand their loan books. Their ability to do so has been improved by the inflow of retail deposits since the stock market crash. But this increase in retail funds also increases the

amount they can raise in the wholesale markets.

Each of the larger societies can raise up to 40 per cent of its total liabilities by wholesale means. At least some of this funding is likely to be carried out in the Eurobond market.

Perhaps if the societies chose to issue in large amounts, their issues would meet a firmer reception, since they would then at least have the advantage of liquidity. But in fact they are much more likely to tap the market a little and often.

This is partly because they are required to sweep all the proceeds of an issue into floating-rate sterling immediately. The sums that can be swapped all at one go in the swap market are limited.

The continual threat of further supply undermines demand for building society bonds because yield margins over gilts, though they may recover in the interim, are always liable to widen out the next time a window opens in the swap market, and the building societies pile in.

At the same time, most of the

societies have fixed and fairly demanding cost-of-funds targets - which cannot be met by deals in the FRN market at the moment. So their fixed rate issues always tend to be bunched around the times when a really good swap opportunity opens up.

They thus have a built-in tendency to spoil one another's market.

The appearance of the issue for the Halifax within half-an-hour of the National & Provincial's bond was the most extreme example of this tendency the market had seen so far.

If they had convincingly managed to expand the investor base for their paper, the situation would not be so bad. But, despite strenuous efforts by the societies to explain who they are, dealers still say Continental investors are not really interested.

So the pool of potential investors is still mostly made up of the banks, corporates and general insurance companies in the UK. Other UK institutions are looking for longer-dated bonds.

No-one is suggesting investors

have actually reached the limits of their capacity to buy building society paper, yet there is concern that they are beginning to suffer from what one market observer calls the "stamp collector's syndrome." If one page of the album is already made up of the same sort of penny stamps, the prospect of starting another identical page in the album is rather boring.

Elsewhere in the market, the European currency unit was providing a focus of new issue managers' attention, despite disconcerting strains within the European Monetary System arising from the dollar's weakening against the D-Mark.

The Ecu sector has been enjoying a modest revival this year after a long period of decline, with successful deals for such borrowers as Banque Paribas and Comptoir d'Escompte and Austria being brought to market. Last week, Union Bank of Switzerland (Securities) attempted to achieve the same success with a bond for the European Investment Bank, but priced it too opti-

mistically.

Still, the market was well underpinned by demand from European institutions, which have been the main takers of Ecu bonds this year.

Prices have been driven steadily upwards over the last two months, thanks to a combination of lack of supply of new paper and some switching into the Ecu market out of West German domestic bonds after last November's announcement that they would be subject to a 10 per cent withholding tax from next year.

Indeed, dealers say the Ecu market now looks historically expensive when set against the theoretical Ecu yield (the aggregate of government bond yields in the different currencies making up the Ecu).

Some suggest switching back into the West German government bond market, arguing it has overdiscounted the impact of withholding tax.

Clare Pearson

EUROCREDITS

**Takeover finance returns to the centre stage**

TAKEOVER FINANCE again dominated the international loans market last week. By their aggressive underwriting of a \$2.5bn financing to support Pirelli in its hostile bid for Firestone, two Swiss banks - Swiss Bank Corporation and Credit Suisse - gave notice that US banks are not going to have it all their own way in arranging acquisition finance.

Elsewhere, further evidence emerged that sovereign and quasi-sovereign borrowers are having to pay more to raise funds from international banks.

Investor, the Italian regional development agency, is raising Ecu100m in a seven-year revolving credit. The margin over London interbank offered rate is 15 basis points for the first five years and 18.75 after that, with a

5 basis point participation fee. Lead managers are Banque Indosuez, Istituto Bancario San Paolo di Torino and Dai-ichi Kangyo Bank.

Its previous borrowing, for Ecu75m, carried a 10 basis point margin. Although that had a shorter maturity and a different structure, bankers reckon investor is still paying more than it would have done six months ago.

The difference appears to be due to a new unwillingness among Japanese banks to take on low margin assets, possibly as they assess the impact of the current moves by central banks towards harmonising international bank capital standards.

Spanish borrowers may disappoint those bankers who had been expecting a financing bonanza this year, after last year

when they were effectively barred from the market because of the troubles of Fesca, the electric utility.

Sevillana, another Spanish electricity supplier, told bankers in London on Friday that it has no plans for foreign borrowing this year. Yet another, Iberdruero, may decide to refinance about \$10m, but is unlikely to do much more.

After the \$200m credit to raise new finance for Fenosa was finally closed last week after a slow syndication, Hidrola is expected to be the only significant user among Spanish utilities of new foreign financing. Its new money needs are estimated at \$400m from abroad this year.

Banks' ardour to cement relationships with corporate clients continues to result in competitive

EUROMARKET TURNOVER (\$m)

Primary Market	US\$	£	FRF	Other
US\$	2,048.3	241.0	482.1	6,469.5
£	1,791.5	1.0	1,553.0	7,524.2
FRF	1,614.8	15.1	298.3	214.1
Other	2,921.8	48.1	353.8	455.2

Secondary Market	US\$	£	FRF	Other
US\$	28,018.5	2,283.5	5,545.9	4,813.1
£	26,013.8	2,014.0	5,444.4	4,912.1
FRF	17,725.4	947.8	3,482.9	21,287.2
Other	24,312.5	1,015.8	7,760.0	2,457.7

Total	US\$	£	FRF	Other
US\$	11,313.4	26,495.5	43,921.9	17,991.1
£	19,291.1	31,741.6	25,462.7	19,291.1
FRF	25,273.4	26,811.3	34,124.7	24,124.7

Week to March 10, 1988 Source: AIBD

carries an annual facility fee of 5 basis points. A margin of 10 basis points is payable if the committed part is drawn, and a utilisation fee of 2 1/2 basis points if more than half used. Lead managers are being invited at the \$25m level for a fee of six basis points.

County NatWest has arranged a five-year \$100m note issuance facility for the Australian Gas Light Company, the sole supplier of natural gas to New South Wales. Banks will underwrite \$100m.

It is also arranging a \$75m, five-year multi-option facility for Rosneath, the UK property developer.

Terms on both transactions will be disclosed when syndication starts.

Orion Royal Bank is raising a

\$100m five-year term loan for Central Capital Corporation, the Canadian financial services group. It carries a 30 basis point margin for three years and a 37 1/2 basis point margin after that.

Nederlandse Waterschapsbank, making use of recent liberalisation by the Dutch central bank, appointed two dealers for a Fl 250m programme of medium-term notes, with a minimum two-year maturity. They are Algemene Bank Nederland and SBCL.

Svenska Handelsbanken's London branch is to have a Y100m Euro-certificate of deposit programme, arranged by Yamichi International, with Daiwa Europe and Svenska itself also acting as dealers.

Stephen Fidler

**Salzgitter advances to DM65m despite collapse in turnover**

BY DAVID GOODHART IN BONN

SALZGITTER, the state-owned company which is one of the restructuring success stories of the West German steel and shipbuilding industries, has reported an increase in profits to DM85m (\$88m) for 1988-87.

The improved profit figure, up from DM61m in 1985-86 and from a loss of DM422m in 1983-84, comes despite a drop in turnover from DM11,058m to DM9,819m.

It also comes despite a sharp drop in the gross profit of the steel and transport division from DM96m to DM41m. This was more than compensated for by the engineering, shipbuilding and rail division, which pushed up gross profit from DM28m to DM37m, and the machinery and components division, where gross profit rose from DM19m to DM37m.

by which time it should have reduced its dependence on steel and shipbuilding to less than 50 per cent of turnover.

Oil and gas and the recent move into information technology between them were responsible for a loss of DM13m, although information technology is expected to show a profit in the current year. Salzgitter is already the second largest German maker of non-standard telephone equipment.

HDW, the shipbuilding subsidiary which contributed heavily to Salzgitter's past difficulties, is now breaking even. It is also now Germany's biggest shipbuilding company and increased turnover by 9 per cent last year to DM940m.

However, Mr Ernst Pieper, the chief executive, warned that the problems in steel were not yet over and that further rationalisation was required. He also reported a fall-off in orders in the current year for railway waggon. Nonetheless, orders overall were 11 per cent up on last year of its exports.

In the medium term, 86 per cent of turnover. Cash flow Salzgitter is well placed, geographically and industrially, to benefit from the expected expansion in West German trade with the Eastern Bloc. The company is currently negotiating its first joint venture with the Soviet Union.

Salzgitter remains a candidate for privatisation although probably not for another year or two -

its roots.

But Mr Pieper said the balance sheet was strong and, with more than DM1bn in cash, he was actively looking for a substantial acquisition to shift the emphasis of the group further away from its roots.

**Navigation Mixte ahead**

BY GEORGE GRAHAM IN PARIS

NAVIGATION MIXTE, the diversified French holding company, FFfr9.25 tax credit, increasing its distribution by 8.8 per cent.

Via Banque, in which Navigation Mixte has a 50.5 per cent stake, saw operating profits stagnate, though total net profits fell to FFfr123.8m from FFfr262.3m.

The company announced a

This announcement appears as a matter of record only.

**SYDBANK**

**U.S. \$100,000,000**  
Euro-Certificates of Deposit Programme

Dealer:  
Chase Investment Bank

Arranger:  
Chase Investment Bank

**U.S. \$30,000,000**  
Standby Revolving Credit Facility

Arranger:  
Chase Investment Bank

Managed and Provided by:

Chase Investment Bank	Banco di Sicilia, London Branch
Credit Agricole	Cassa di Risparmio di Genova e Imperia
Cassa di Risparmio di Roma	Credit General, S.A. de Banque
Kredietbank S.A. Luxembourgise	PKBanken
Banco di Napoli International S.A.	Banco Borges e Irmao, Paris Branch

Facility, Issuing and Paying Agent:  
The Chase Manhattan Bank, N.A.

March, 1988

**CHASE**

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New Issue

**Montreal Trust**

**MONTREAL TRUSTCO INC.**

Can. \$75,000,000

10% Debentures Due March 3, 1993

Issue Price 100 1/4%

Bank of Montreal Capital Markets Limited

Banque Bruxelles Lambert S.A.	Banque Internationale à Luxembourg S.A.
Credit Industriel et Commercial de Paris	Credit Lyonnais
Daiwa Europe Limited	Generale Bank
Société Générale	Sumitomo Finance International
Swiss Cantobank (International)	Yamaichi International (Europe) Limited

March, 1988

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Tenneco sheds 3,000 Case IH jobs

BY JAMES BUCHAN IN NEW YORK
TENNECO, the big Houston conglomerate which is suffering from a fall in its main energy and farm equipment markets, has announced it will cut 3,000 jobs at its Case IH subsidiary...

which they sometimes cannot sell. A special charge of \$250m to settle these contracts helped plunge Tenneco to a loss for 1987 of \$218m on revenues of \$14.80bn. Because of its unwieldy structure and depressed stock price, Tenneco has been repeatedly touted as a candidate for takeover or bust-up...

Mr Richard Tucker, president, told securities analysts in San Francisco that the additional money would come from the sale of "drabs and drabs" in the company but would not elaborate. Mobil sold Montgomery Ward to the Chicago-based retailer's management last week for about \$3.2bn...

US futures industry tries to forget past

By Deborah Margravies in Boca Raton

US FUTURES industry officials continued their morbid dissection of October's stock market crash last week amid the gingerbread-house setting of Florida's exclusive Boca Raton club. Secure in their conviction that much of the blame for the stock market crash can be laid at the door of the New York Stock Exchange, US futures executives were putting a brave face on the drooping volumes of their own stock index products...

Long Island Lighting takes write-down

BY JANET DUSH IN NEW YORK

THE LONG Island Lighting Company (Llico) is taking a \$1.35bn write-down on its investments in three nuclear power stations. Llico will take a \$1.12bn write-down for the Shoreham plant, \$195m for its share in the Nine Mile Point 2 plant in New York State and \$23m for its share in the Shoreham nuclear plant which it never started to build. The company also reported a 14.8 per cent fall in 1987 profits to \$269.9m or \$1.73 a share from \$316.7m or \$2.13 in 1986. Revenues rose 6 per cent to \$2.1bn.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Currency, Amount, Maturity, Av. life, Coupon, Price, Book name, Offer yield. Includes sections for US DOLLARS, CANADIAN DOLLARS, AUSTRALIAN DOLLARS, D-MARKS, SWISS FRANCES, STERLING, ECUs, DANISH KROWNER, BELGIAN FRANCES, LUXEMBOURG FRANCES, LIRE, YEN.

Expansion sweetens Suchard

JACOBS SUCHARD, the Swiss coffee, food and confectionery maker, has reported a sharp increase in 1987 profits and turnover, helped by a string of acquisitions including E.J. Brach of the US and Cote d'Or of Belgium. Net profit rose by almost 38 per cent to a record SFr265m (\$193.5m) on turnover up 17 per cent to SFr5.10bn.

Hernandez quits First Boston

MR MICHAEL HERNANDEZ, a managing director and head of the public finance department at First Boston, the Wall Street investment bank, has left the firm "to pursue other interests." Mr Hernandez's departure follows last week's defection of Mr Lawrence Fink, head of First Boston's mortgage finance department, to join Blackstone Group, the investment banking firm headed by Mr Peter Peterson, a former US Secretary of Commerce.

General Electric. He is credited with having strengthened First Boston's public finance department. Mr Carl Eifler, a managing director at the firm who was recently named co-head of First Boston's mortgage and asset finance groups, will replace Mr Hernandez, the firm said. First Boston recently reported that it had lost between \$10m and \$50m before tax because of problems in its mortgage trading operations. The firm has said, however, that Mr Fink's departure had nothing to do with the losses.

The Securities and Exchange Commission has censured PaineWebber, the New York securities firm, for violating the US securities laws by charging customers excessive markups and markdowns in transactions in stripped US Treasury bond coupons in 1984 and 1985. In settling the SEC's allegations, brought in an in-house disciplinary proceeding, PaineWebber agreed to the censure and to review its existing stripped coupon markup and markdown practices to prevent a recurrence of its conduct.

Hultquist heads Morgan Stanley UK

MORGAN STANLEY, the US investment bank, has announced that Mr Timothy Hultquist will take over in April as head of its London office following the resignation of Mr Archibald Cox last month. Mr Hultquist, 37, is currently head of the firm's global foreign exchange business in New York and he will continue to hold this post in the UK as well as taking overall responsibility for the London office. A managing director of the firm, he built up its substantial

foreign exchange department almost from nothing after his move from First National Bank of Chicago in 1982. Mr Parker Gilbert, Morgan Stanley's chairman, said foreign exchange business would remain centred in New York. Mr Hultquist's managerial qualities could benefit all areas of the London operation, he said. Mr Cox's departure after 11 years in London prompted speculation that the autonomy of the London operation was being eroded by its parent in New

York. Under his guidance, the London office had expanded to nearly 1,000 out of a total Morgan Stanley workforce of 6,500. But Mr Gilbert said the firm had long been moving towards guiding the strategic direction of its international offices on a more integrated basis. Mr Hultquist's arrival would not mean a change of strategy in London, where 10 managing directors maintain a high degree of day-to-day responsibility. Staffing levels were, in fact, expected to expand modestly in 1988.

In an impassioned plea for US regulators not to regulate the futures industry out of business, Mr Melamed warned of the dangers of pushing trade into an ever-ready foreign market. "I've taken a step back from the process of reform that's before us and I look at it in awe and in fear," he groaned, "I suggest we stop blaming the market and let the private sector look at a correction."

In the rhetoric surrounding October's market plunge, US futures exchanges were urged to co-ordinate their own reforms with those in the securities industry. At the same time, they recognise the need to co-operate with the stock exchanges in a process of information-sharing. In an unspoken agreement to avoid referring to the crash as a "crash," conference speakers doggedly spoke of October's "volatility" or market "break."

This announcement appears as a matter of record only.

MARCH 1988

U.S. \$1,000,000,000

CHRYSLER FINANCIAL CORPORATION

Revolving Credit Facility

Arranger

Credit Suisse First Boston Limited

Co-Lead Managers

Amsterdam-Rotterdam Bank N.V.

The Bank of Nova Scotia

Canadian Imperial Bank of Commerce

Credit Suisse

Dresdner Bank AG Chicago Branch

National Westminster Bank PLC Funds provided by International Westminster Bank PLC

Orion Royal Bank Funds provided by The Royal Bank of Canada

Swiss Bank Corporation Cayman Islands Branch

Co-Managers

Caisse Nationale de Crédit Agricole Chicago Branch

Crédit Lyonnais

Deutsche Bank AG New York Branch

Westpac Banking Corporation

Participants

Algemene Bank Nederland N.V.

Australia and New Zealand Banking Group Limited Chicago Branch

Banco Della Svizzera Italiana New York Branch

Banco di Roma Chicago Branch

Berliner Handels- und Frankfurter Bank

Banque Nationale de Paris

Bayerische Landesbank Girozentrale

Bayerische Vereinsbank AG Union Bank of Bavaria

CIC-Union Européenne International et Cie.

Crédit Industriel et Commercial de Paris

Generale Bank New York Branch

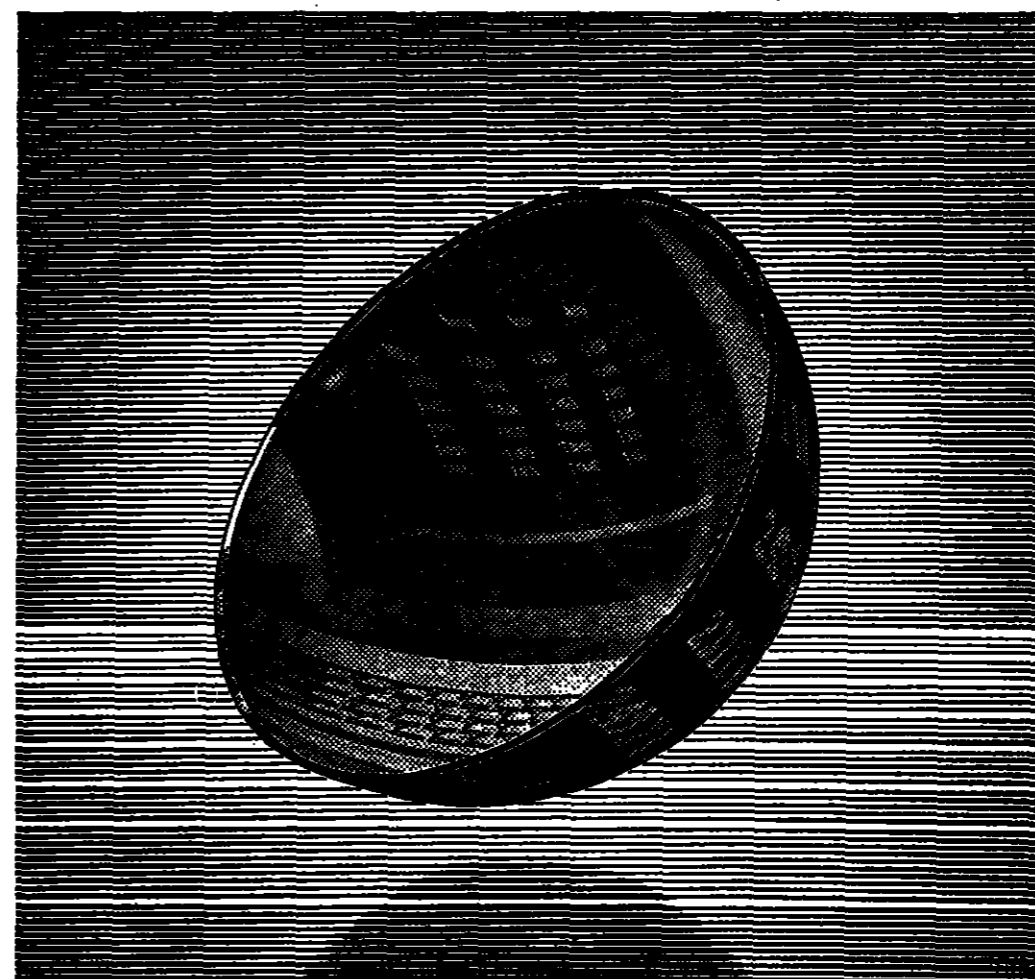
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INTERNATIONAL CAPITAL MARKETS

TAX REFORM

Austrian package causes concern

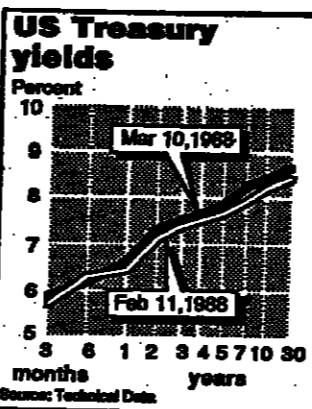
AUSTRIA'S NEW tax reform package, agreed a few days ago by the Socialist-led coalition Government, has caused considerable concern in the capital markets. The package was designed to make the system more efficient, cut the number of exemptions and lower income tax. The new tax rates on dividends, however, have created considerable uncertainty in the securities market. Under the new scheme the 'Quellensteuer', or withholding tax on dividends will be increased by 5 per cent to 25 per cent. This appears to contradict the Government's policy of trying to expand the securities market, principally through the partial sell-off of state-owned companies. Since only between 1.5 and 2 per cent of the Austrian population of 7.5m own shares, Finance Ministry officials agree that raising the tax might add to the small view towards equities naturally cautious. Other aspects of the new scheme for corporate taxation could also adversely affect the expansion of the securities market. Under the old system, profits were taxed at 55 per cent, and at 27.5 per cent if paid out as dividends. Under the new scheme, both will now be uniformly taxed at 30 per cent.

Judy Dempsey

US MONEY AND CREDIT

Oil and the dollar haunt bonds

TWO OLD chestnuts came back to haunt the US Treasury bond market last week - oil prices and the dollar. Some moderately encouraging figures on Friday, showing subdued producer price inflation and sluggish retail sales, buoyed prices at the end of the week, taking the yield on the Treasury's benchmark 8.575 per cent long bond back to around 8.5 per cent, compared with more than 8.55 per cent earlier in the week. However, given the fact that prices had been consistently firm since the previous Friday's news of an unexpected jump in employment, the extent of the rebound on Friday was not impressive and seemed mostly to consist of short-covering. The producer prices and retail sales figures added little to what the market already knew. The producer price inflation remains subdued and retail sales have not been weak enough to kindle hopes of a genuinely weak economy and lower interest rates. The Federal Reserve has, in any case, made it clear that no easing is in prospect in the short term. One of the underpinnings to a more relaxed attitude towards inflation recently has been the substantial supply overhang from last year and last. Organization of Petroleum Exporting Countries and non-OPEC producers have been overproducing. Crude oil prices had fallen to 16-month lows but rebounded above \$18 a barrel on Friday.



Source: Federal Reserve

comparison with the 5 percent range of the past few months. It is the effect on broader perceptions in currency markets which could prove a key factor in the bond market in coming weeks. The dollar has been on the agenda since Christmas, now it is back on. Not for months has anybody heard a top official talk about allowing market forces - or foreign exchange dealers - to hold sway; yet that is exactly what Mrs Margaret Thatcher told Parliament last week. What started as specific weakness against the pound had by the end of the week spread to an air of general dollar vulnerability, which contributed to the depressed state of bond prices. The pound's sudden rise revived broader concerns about currency stability. More generally, markets were unnerved by the suggestion that all may not be sweetness and light within the G7. Relations between the US and Britain had already been strained last year when Mr Nigel Lawson, the Chancellor of the Exchequer, had exhorted the US to raise its discount rate. One currency economist in New York commented after last week's events: 'Lawson now did the most senior Treasury official, steering was suddenly allowed to rise above DM200. A 7 percent movement in the sterling exchange rate may not look very significant if the Bank of England steps in this week to stop its rise, yet it is dramatic by

Janet Bush

UK GILTS

Change in policy overshadows Budget

THE GILT-EDGED securities market was last week presented with more to digest than is usual so soon before the Budget. Tomorrow's event was overshadowed by the Government's change in policy on the exchange rate. The change has highlighted inflation as Mrs Thatcher's prime concern. The Prime Minister appeared to rule out any early cut in interest rates and emphasised the direct link between the exchange rate and fighting the good fight on inflation. In so doing she pulled the rug out from under the Treasury which is believed to have wanted to see a lowering of interest rates in the wake of the Budget. It now seems as though sterling will have to strengthen further before any can be justified. Mrs Thatcher also appeared to downgrade the problems the UK faces on trade. January's trade figures were a 'freak', she said. Friday's revision to the 1987 balance of payments figures - a current account deficit of £1.6bn, nearly £1bn below the Chancellor's estimate of £2.5bn which Mrs Thatcher lauded on Tuesday - also seems to afford prima facie evidence that perhaps the market should be slightly more optimistic than many analysts have been prepared to concede. All of this, however, was not enough to shift the gilt market from the trading range it has been locked into for more than two weeks. Yields on longer-dated securities find great resistance in breaking through 9.20 per cent and are not comfortable at levels above 9.30 per cent. Part of the reason for the market's inability to break through Securities and Mr Richard Jeffrey either end of the trading range tomorrow's Budget. Last week's moves on sterling, however, also had a role to play. When the Prime Minister, the Chancellor and the Bank of England governor sat down on Friday a week ago, the Bank had already bought about £1bn in foreign currency that day to keep sterling below DM2. Given that this had happened in a week when had trade figures were released and when the oil price was falling, the prospect of another week - or more - of such intervention was not on. It would not have solved anything. The sterling created for intervention would have expanded the monetary aggregates.

Simon Holberton

FT/AIBD INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for issuer, denomination, maturity, and yield. Includes entries for companies like IBM, GE, and various government bonds from countries like Australia, Canada, and the UK.

US MONEY MARKET RATES (%)

Table showing US money market rates for various instruments like Fed Funds, Treasury bills, and commercial paper, with columns for current rate, 1 week, 4 weeks, 12-month, and 24-month.

US BOND PRICES AND YIELDS (%)

Table showing US bond prices and yields for Treasury, Government, and Corporate bonds, with columns for price, change, and yield.

NIK TOKYO BOND INDEX

Table showing the Nik Tokyo Bond Index performance from December 1983 to 1988, with columns for average, last week, 12 weeks, and 26 weeks.

Advertisement for Province of British Columbia C.\$150,000 9 1/4 per cent Bonds, Series BCEC-7, due 1993. Includes SBCI Swiss Bank Corporation investment banking and a list of participating banks like Algemene Bank Nederland N.V., BNP Capital Markets Limited, etc.

STRAIGHT BONDS: Yield to redemption of the mid-price. Amount listed in excess of millions of currency units except for Yen bonds, where it is in billions. FLOWING RATE BONDS: US dollars unless indicated. Margin shows 24-month offered rate for US dollars. C. = current coupon. CONVERTIBLE BONDS: US dollars unless indicated. Prem - percentage premium of the current effective price of buying shares over the last record share price. WARRANTS: Equity warrant prem - exercise premium over current share price. Bond warrant ex. pld - exercise yield on current warrant price. Closing prices on MARCH 11.



Hospital Corporation of America

# Just what the doctor ordered

James Buchan on the radical surgery that saved the US group after its lifeblood was cut off

TOM FRIST thinks he has got it right at last with North America's largest hospital company. After five years of scrambling for patients, vain diversification and fighting off takeover, Tommy Frist found a solution for Hospital Corporation of America straight out of his medical training. "It was time for radical surgery," he says. Frist, who once talked of turning Hospital Corporation into a \$500m company selling everything from retorts to health insurance, says: "Size is no asset in this industry."

Showing a ruthlessness that belies his soft voice and sweet-tempered manner, Frist, 48, last year sold off 104 of his less profitable hospitals, cut \$32m and 300 people out of his medical training, abolished a costly divisional management system and reduced the capital employed in the business by paying back debt and buying in stock.

Frist's surgery at Hospital Corporation is the most sweeping answer yet to the turmoil in US health care caused by cuts in Federal government and private spending. Since 1983, when Congress led an attack on spiralling medical costs by abolishing cost-plus treatment in its Medicare programme for elderly people, an expensive, high-quality industry has been turned upside down by competition for patients. Hospitals, which consume 40 per cent of medical spending, have been hardest hit and dozens of them, public and private, have gone bust or closed.

UK's National Health Service, is the product of an era of national optimism. Frist first had his idea at college in the late 1950s, when he was friendly with the son of Kemmons Wilson, who transformed the way Americans spend their nights on the road by founding Holiday Inns. "I made me think about hospitals," Frist says. "Why should there be 7,000 independent hospital companies, like a cottage industry?"

Frist's opportunity came in 1965 when the then President, Lyndon Johnson, architect of the Great Society, signed the Medicare bill providing free medical treatment to people over 65. "Because Medicare was a cost-plus payment system, it created a tremendous bent-up demand for services, more infrastructure," he says.

Hospital Corporation had every sort of corporate plaything, from a television station to a \$2m-a-year Washington office to a vast data-processing centre - "like an airline reservation system" - that would provide the arteries of the integrated "supermed" which was going to dominate US health care.

The company's growth was spectacular. Profits rose 35 per cent every year. In 1968, profits were just \$2.5m on revenues of \$63.5m. In 1983, the segment returned earned profits of \$243.2m on revenues of \$4.08bn.

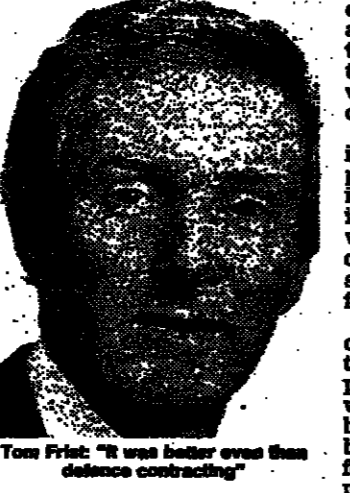
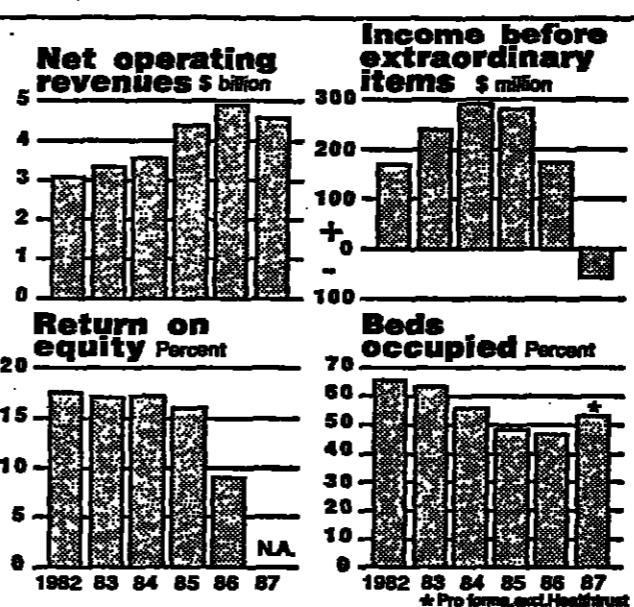
The group was operating 391 hospitals in the US, as many as the Federal Government. A valuable contract to manage the royal hospital in Riyadh, Saudi Arabia, provided a wealth of cash. Rather than repatriate the money and pay US tax, Hospital Corporation bought hospitals in the UK, Latin America and Australia. The company was also managing hospitals and religious orders.

Hospital Corporation had every sort of corporate plaything, from a television station to a \$2m-a-year Washington office to a vast data-processing centre - "like an airline reservation system" - that would provide the arteries of the integrated "supermed" which was going to dominate US health care.

retains a \$250m passive interest in the business, which is known as Equicor and is run by Equitable Life.

Only the psychiatric hospitals, which cost 40 per cent less than general hospitals to build and provide better returns, have been a success.

As an industry leader, he had the time to go through a period of trial and error," Frist says now. "We were careful not to bet the store. By 1987, it became clear to me who the winners and the losers would be."



Tom Frist: "It was better even than defence contracting"

UK Pay scales

# Global comparability - the downside

BY MICHAEL SKAPINKER

IN HIS 1986 chairman's report, Lord Hanson told Hanson shareholders that he did not think the industrial conglomerate's executives were earning enough. "We are strong believers in financial incentives for our management," he said. "We have sought and accepted independent professional advice to introduce a new incentive plan for those responsible for your company's outstanding growth."

A year later, Lord Hanson told his shareholders that the new incentive plan was in place. Senior UK executives would now be rewarded according to "global pay rates". The impact of global rates on Lord Hanson's own pay was fairly dramatic. His emoluments increased from £227,000 to £1,283,000.

A report published last week by Charterhouse, the merchant banking and financial services group, said this made him the third highest paid executive in Britain. Only Christopher Heath, managing director of Baring Securities (£2.5m) and Sir Ralph Halpern, chairman of the Burton Group (£1,350,000) earned more.

Tony Vernon-Harcourt, the author of the Charterhouse study, criticised Hanson's move. "We find it difficult to accept that the concept of global pay should be widely adopted in UK-based companies," he said. "Whilst a minority of UK-based executives may resent the better terms offered to chief executives of some of their major overseas subsidiaries, most would accept that the UK-based executive should be paid in line with posts of similar complexity in other companies based in the UK."

purely UK concerns "simply because they happen to be headquartered in London rather than Frankfurt or Pittsburgh," he says. "It's not as if their management is less efficient or productive. It's almost inevitable that we are going to see a growing equalisation of salaries."

At the moment, he says, UK multinationals face several difficulties as a result of the disparity in pay between Britain and other developed countries. The best British executives are often tempted to join foreign companies because of the higher salaries offered abroad. "British managers are particularly vulnerable because they are both English-speaking and European. They could be tempted either way," Europe or America," Burford says.

When companies send British executives to work in their own foreign subsidiaries, with an increase in pay, it can be difficult to persuade them to come home. "Problems can also arise when UK multinationals decide to give one of their promising foreign managers a chance to work in Britain for a few years."

## Interchangeable

"If you're talking about bringing someone from a German or French or American subsidiary, you're probably talking about an employment cost that's 100 per cent more than employing someone locally," Burford says. He points out that there is a precedent for the application of global pay rates to Britain. "People in the City of London saw themselves as totally interchangeable with people in New York," and were rewarded accordingly. When Black Monday came, of course, many of those same highly-paid employees got a taste of the abrupt way in which Americans are often fired.

## Liberty Life Association of Africa Limited

*"The percentage increases achieved overall by Liberty Life in earnings and dividends per share in 1987 represent its best performance for the past twelve years" - Donald Gordon (Chairman)*

**Preliminary results and declaration of dividends for the year ended 31 December 1987**

A. SUMMARISED GROUP BALANCE SHEET		(in millions of rand)	
	1987	1986	
	Rm	Rm	
Ordinary and preferred ordinary share capital and share premium	459.3	459.1	
Preference share capital and share premium	307.5	85.4	
Non-distributable reserves (Note 2)	644.4	799.3	
Distributable reserves	183.5	76.3	
Interests of shareholders of Liberty Life Association of Africa Limited	1,514.5	1,390.1	
Interests of minority shareholders in subsidiaries	417.5	385.3	
Total capital and reserves employed	1,932.0	1,775.4	
Long-term liabilities	257.4	219.4	
Life funds	8,859.9	5,458.9	
- Actual liabilities under unamortised policies - investment surplus, development, substitution and other reserves	7,677.9	5,015.1	
	1,182.0	443.8	
	11,149.9	7,453.7	

B. SUMMARISED GROUP INCOME STATEMENT		(in millions of rand)	
	1987	1986	% change
	Rm	Rm	
Net premium income and annuity considerations	1,423.4	932.2	+ 52.7
Net income from investments and tertiary income	795.5	506.1	+ 57.2
Total income	2,218.9	1,438.3	+ 54.3
Net taxed surplus	123.1	90.1	+ 36.6
Dividends on preference shares	(15.3)	(7.5)	+ 104.0
Net taxed surplus attributable to ordinary and preferred ordinary shareholders	107.8	82.6	+ 30.5
Number of ordinary and preferred ordinary shares in issue (000's)	17,515	17,396	
Weighted number of shares on which net taxed surplus per share is based (000's)	17,428	16,521	
Net taxed surplus per share	618.3 cents	500.6 cents	+ 23.5
Dividends per ordinary share - Interim declared 20 August 1987	188.8 cents	150.0 cents	+ 20.0
- Final declared 9 March 1988	260.0 cents	210.0 cents	+ 23.8
Total	448.8 cents	360.0 cents	+ 22.2

C. NEW BUSINESS PREMIUM INCOME		(in millions of rand)	
	1987	1986	% change
	Rm	Rm	
Annualised recurring premium income	177.4	151.8	+ 16.9
Single premium and annuity considerations	627.2	401.3	+ 56.3
Total new business premium income	804.6	553.1	+ 45.5

**D. PUBLICATION DATES**  
Other than matters that materially affect the company's financial statements as indicated herein, it is not the company's practice to comment in detail on the preliminary results as the group chairman's statement will be published on 11 March 1988 and the annual report for 1987 will be posted at the month end.

**E. DECLARATION OF FINAL DIVIDENDS FOR THE YEAR ENDED 31 DECEMBER 1987**  
Notice is hereby given that the following final dividends have been declared in respect of the year ended 31 December 1987 payable to shareholders registered in the books of the company at the close of business on Friday, 25 March 1988.

	Amount per share
Ordinary dividend No 40	360 cents
Preferred ordinary dividend No 4	250 cents
Convertible preference - Series C dividend No 2	250 cents

The abovementioned dividends have been declared in the currency of the Republic of South Africa and cheques in payment thereof will be posted from the offices of the South Africa and United Kingdom transfer secretaries on or about 15 April 1988. Cheques in respect of dividends issued by the United Kingdom transfer secretaries will be drawn in United Kingdom currency equivalent on 8 April 1988. Non-resident shareholders' tax at the rate of 15% will be deducted from dividends where applicable.

On behalf of the board

D Gordon (Chairman)  
FD Winterton (Joint Managing Director)  
M Winterton (Joint Managing Director)

Johannesburg  
9 March 1988

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With direct motorway links to every major UK centre - and superb rail and air communications - Birmingham is easier to reach than any other major industrial location... and easier to deliver from. And it's getting even easier. The opening of the M40 London link by 1991 will bring the main service corridor for the capital right to the city's doorstep. For the full story, dip your business card to this advert. Or call us now on 021-235 2222.

Birmingham City Council, Economic Development Unit, Development Department, Room 101, Baskerville House, Broad Street, Birmingham B1 2NA

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When you are deciding how your will can benefit others, spare a special thought for a charity that's different. Different because it helps the kind of people who previously never dreamed of seeking charity for themselves, even in their direst straits. Mostly they are educated people - very much like you - who have been struck down by cruel blows of fate they could never have foreseen.

Over the last 90 years, the work of the DGAA has lifted thousands of kindly men and women (many whose lives have been devoted to caring for others) from the mental and physical abyss of bereavement, financial crisis and approaching frailty. In every part of the country we have been helping to keep them in their own homes, but, when necessary, in one of ours.

Few other charities provide quite the same service for quite the same kind of people. Especially we need the "will power" of legacies to help us continue and expand our work. Please use some of yours in this very worthwhile cause.

We are a sincere, prudent and immensely caring charity, and we promise to use your bequest very carefully and well.

**THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION**  
Founded 1897, Patrons: H.M. Queen Elizabeth, the Queen Mother  
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## GRANVILLE

### SPONSORED SECURITIES

Code	Company	Price	Change	Div (p)	% YTD
6405	Acc. B.V.L. Ind. Ltd.	190	-5	6.9	7.1
	Acc. B.V.L. Ind. OILS	130	-5	10.0	5.3
725	Armitage and Rhodes	29	+1	-	-
854	BBS Design Group (USA)	55	0	2.1	8.8
10110A	Borden Group	158	0	2.7	27.2
8157	Bay Technologies	141	-3	4.7	11.9
910	CCZ Group Ordinary	260	+9	11.5	4.4
1328	Group 21% Conv Pref	131	0	15.7	12.0
14559	Carmansteel Ord	130	0	5.4	4.2
707	Carmansteel 7.5% Pref	101	-3	10.3	10.2
3684	George Dale	398	+8	3.7	1.9
4799	Idi Group	62	+8	-	-
9574	Jackson Group	90	0	3.4	3.6
26532	Matheson N.V. (Amst)SD	340	+8	10.4	3.3
479	Robert Jenkins	47	+1	-	-
5288	Scotsteel	128	+8	5.5	4.4
2568	Tordy & Cartlie	196	+8	6.6	3.4
2797	Trevlar Holdings (USA)	65	+7	2.7	4.2
5005	W.S. Yates	250	+5	26.6	6.6

Securities designated (SD) and (USA) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBRA.

Granville & Company Limited  
8 Lower Lane, London EC3R 8DP  
Telephone 01-621 1212  
Member of FIMBRA

Granville Davies Coleman Limited  
8 Lower Lane, London EC3R 8DP  
Telephone 01-621 1212  
Member of the Stock Exchange

LONDON RECENT ISSUES

EQUITIES

Table of equity prices with columns for stock name, price, and change.

FIXED INTEREST STOCKS

Table of fixed interest stock prices with columns for stock name, price, and change.

"RIGHTS" OFFERS

Table of rights offers with columns for stock name, price, and change.

Information regarding rights offers and how to obtain them.

Financial Times TOP 500

The FT Top 500 is a survey of Europe's biggest companies...

The sixth Financial Times European Top 500 is now available for purchase...

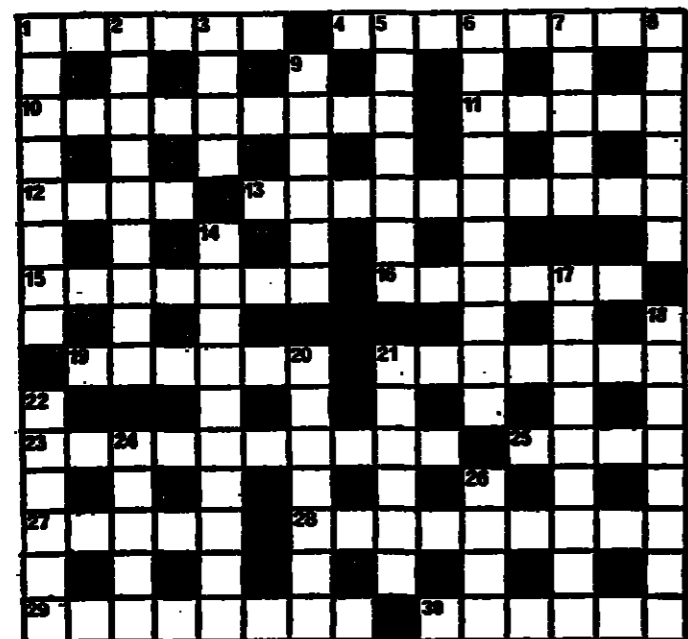
Order form for the FT Top 500 publication.

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FT CROSSWORD No. 6,580



- ACROSS
1 Gaudy vehicle to carry remains (6)
4 Traveller turning to police of necessity (6)
10 He does not believe in government chief in guise of saint (6)
11 Follow letter to girl (5)
12 ...long delayed with some chocolates (4)
13 Thrilling entertainment put over by E. Cleland? (5-6)
15 It's near becoming a fatty acid (7)
16 Look in a certain direction (6)
19 Train horses? (5)
21 Return game in which you formerly went wrong (7)
23 Mizz or Davi in foreign play it would seem (10)
25 Pen-point causing eye trouble (4)
27 A sax on race-track (5)
28 Signal soldiers find easy to pick up? (4,5)
29 Pale attending arena for boxing (5)
30 Looked to see what cricket-ball did? (6)
DOWN
1 Brave nobleman included in heraldic band (8)
2 Meant perhaps to go round some flat (5)
3 Wine put in paws (4)
5 Old archer in see-change (7)
6 Steps to drink in imitating, racing, etc. (5,5)
7 Part-timer is encouraged to have got on (5)
8 Team number (6)
9 Writer getting on to become well known judge (6)
14 Judge turning traitor after bar reorganisation (10)
17 Flowerless plant described in ancient alphabet on underground cell (8)
18 Referred to in public notice by journalist (8)
20 Calvinist providing information about part of church (7)
21 Expression of grief about railway remuneration (6)
23 They are spoken of with uneasiness (5)
24 Right to put out type of purgative drug (6)
26 Conservative sportsman (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday March 26.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts, their managers, and performance data.

Handwritten signature or mark at the bottom of the page.

Handwritten text in Arabic script at the top center of the page.

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, including columns for company names, descriptions, and numerical data. A large 'INSURANCES' section is visible in the middle of the page.

Continued on next page



FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Investment Objective, and other details.

BRITISH FUNDS

Table of British Funds, including sub-sections for 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years', listing fund names and performance metrics.

BRITISH FUNDS - Cont'd

Continuation of British Funds table, listing additional fund names and details.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails, listing international investment options and their performance.

Handwritten note in Arabic script at the top center of the page.

Money Market Trust Funds

Table of Money Market Trust Funds, listing specific trust funds and their details.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing bank accounts and their interest rates.

Continued on next page

UNIT TRUST NOTES: A section providing additional information and warnings regarding unit trusts.

LONDON SHARE SERVICE

AMERICANS - Contd. Table with columns for company name, price, and other financial metrics.

CANADIANS. Table listing Canadian companies and their share prices.

BANKS, HP & LEASING. Table listing financial institutions and leasing companies.

BEERS, WINES & SPIRITS. Table listing beverage companies.

BUILDING, TIMBER, ROADS. Table listing construction and infrastructure companies.

BUILDING, TIMBER, ROADS - Contd. Table continuing construction and infrastructure companies.

CHEMICALS, PLASTICS. Table listing chemical and plastic companies.

DRAPERY AND STORES. Table listing retail and drapery companies.

DRAPERY AND STORES. Table continuing retail and drapery companies.

ENGINEERING. Table listing engineering and technology companies.

DRAPERY AND STORES - Contd. Table continuing retail and drapery companies.

ELECTRICALS. Table listing electrical and electronics companies.

ENGINEERING - Contd. Table continuing engineering and technology companies.

ENGINEERING. Table listing engineering and technology companies.

ENGINEERING. Table continuing engineering and technology companies.

ENGINEERING - Contd. Table continuing engineering and technology companies.

ENGINEERING. Table listing engineering and technology companies.

ENGINEERING. Table continuing engineering and technology companies.

ENGINEERING. Table listing engineering and technology companies.

ENGINEERING. Table continuing engineering and technology companies.

INDUSTRIALS (Misc.) - Contd. Table continuing industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table continuing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table continuing various industrial companies.

INDUSTRIALS (Misc.) - Contd. Table continuing industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table continuing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INSURANCES. Table listing insurance companies.



LONDON SHARE SERVICE

INSURANCES - Contd

Table with columns: Share, Price, Div, Yield, etc. for various insurance companies.

LEISURE

Table with columns: Share, Price, Div, Yield, etc. for leisure-related companies.

MOTORS, AIRCRAFT TRADES

Table with columns: Share, Price, Div, Yield, etc. for motor and aircraft trade companies.

Commercial Vehicles

Table with columns: Share, Price, Div, Yield, etc. for commercial vehicle companies.

Components

Table with columns: Share, Price, Div, Yield, etc. for component companies.

Garages and Dealers

Table with columns: Share, Price, Div, Yield, etc. for garage and dealer companies.

NEWSPAPERS, PUBLISHERS

Table with columns: Share, Price, Div, Yield, etc. for newspaper and publisher companies.

PAPER, PRINTING, ADVERTISING

Table with columns: Share, Price, Div, Yield, etc. for paper, printing, and advertising companies.

SHIPPING

Table with columns: Share, Price, Div, Yield, etc. for shipping companies.

SHOES AND LEATHER

Table with columns: Share, Price, Div, Yield, etc. for shoes and leather companies.

SOUTH AFRICANS

Table with columns: Share, Price, Div, Yield, etc. for South African companies.

TEXTILES

Table with columns: Share, Price, Div, Yield, etc. for textile companies.

PAPER, PRINTING, ADVERTISING - Contd

Table with columns: Share, Price, Div, Yield, etc. for paper, printing, and advertising companies.

PROPERTY

Table with columns: Share, Price, Div, Yield, etc. for property companies.

TOBACCO

Table with columns: Share, Price, Div, Yield, etc. for tobacco companies.

TRUSTS, FINANCE, LAND

Table with columns: Share, Price, Div, Yield, etc. for trusts, finance, and land companies.

Investment Trusts

Table with columns: Share, Price, Div, Yield, etc. for investment trusts.

Finance, Land, etc

Table with columns: Share, Price, Div, Yield, etc. for finance, land, and other companies.

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TEXTILES - Contd

Table with columns: Share, Price, Div, Yield, etc. for textile companies.

TOBACCO

Table with columns: Share, Price, Div, Yield, etc. for tobacco companies.

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TRUSTS, FINANCE, LAND - Contd

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Finance, Land, etc

Table with columns: Share, Price, Div, Yield, etc. for finance, land, and other companies.

OIL AND GAS - Contd

Table with columns: Share, Price, Div, Yield, etc. for oil and gas companies.

OVERSEAS TRADERS

Table with columns: Share, Price, Div, Yield, etc. for overseas traders.

PLANTATIONS

Table with columns: Share, Price, Div, Yield, etc. for plantation companies.

MINES

Table with columns: Share, Price, Div, Yield, etc. for mining companies.

Central

Table with columns: Share, Price, Div, Yield, etc. for central mining companies.

Eastern

Table with columns: Share, Price, Div, Yield, etc. for eastern mining companies.

Far West

Table with columns: Share, Price, Div, Yield, etc. for far west mining companies.

S.F.S.

Table with columns: Share, Price, Div, Yield, etc. for S.F.S. mining companies.

Diagrams and Patterns

Table with columns: Share, Price, Div, Yield, etc. for diagrams and patterns.

Central African

Table with columns: Share, Price, Div, Yield, etc. for central African mining companies.

Finance

Table with columns: Share, Price, Div, Yield, etc. for finance companies.

Central African

Table with columns: Share, Price, Div, Yield, etc. for central African mining companies.

Finance

Table with columns: Share, Price, Div, Yield, etc. for finance companies.

Central African

Table with columns: Share, Price, Div, Yield, etc. for central African mining companies.

MINES - Contd

Table with columns: Share, Price, Div, Yield, etc. for mining companies.

Miscellaneous

Table with columns: Share, Price, Div, Yield, etc. for miscellaneous companies.

THIRD MARKET

Table with columns: Share, Price, Div, Yield, etc. for third market companies.

Notes

Notes regarding share prices, dividends, and market conditions.

REGIONAL & IRISH STOCKS

Table with columns: Share, Price, Div, Yield, etc. for regional and Irish stocks.

IRISH

Table with columns: Share, Price, Div, Yield, etc. for Irish stocks.

TRADITIONAL OPTIONS

Table with columns: Share, Price, Div, Yield, etc. for traditional options.

Industrial

Table with columns: Share, Price, Div, Yield, etc. for industrial stocks.

Financial

Table with columns: Share, Price, Div, Yield, etc. for financial stocks.

Energy

Table with columns: Share, Price, Div, Yield, etc. for energy stocks.

Transport

Table with columns: Share, Price, Div, Yield, etc. for transport stocks.

Telecommunications

Table with columns: Share, Price, Div, Yield, etc. for telecommunications stocks.

Utilities

Table with columns: Share, Price, Div, Yield, etc. for utility stocks.

Real Estate

Table with columns: Share, Price, Div, Yield, etc. for real estate stocks.



WORLD STOCK MARKETS

Table with columns for country (Australia, France, Italy, Sweden, Switzerland, South Africa, Japan), date (March 11), and price. Lists various stock indices and individual company prices.

CANADA section with columns for stock, high, low, close, and change. Includes Toronto closing prices for March 11 and Montreal closing prices for March 11.

JAPAN section with columns for stock, high, low, close, and change. Lists various Japanese stock indices and individual company prices.

OVER-THE-COUNTER section with columns for stock, high, low, last, and change. Lists various over-the-counter stock prices.

Advertisement for 'Travelling on Business?' featuring a photograph of a man in a suit and text promoting complimentary copies of the Financial Times in Milan at various hotels.

Table with columns for country (Australia, New Zealand, Singapore), date (March 11), and price. Lists various stock indices and individual company prices.

INDICES section with columns for country, date, and price. Lists various international stock indices and their values.

Small text at the bottom of the page providing additional information and disclaimers regarding the data presented.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, March 11

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for '12 Month High/Low' and 'D D D'.

Continued on Page 37

# NYSE COMPOSITE CLOSING PRICES

# AMEX COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Vol	1/8	1/4	1/2	3/4	1	1 1/2	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
54	102	AT&T	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100		
55	103	IBM	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
56	104	SP500	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

Stock	Vol	1/8	1/4	1/2	3/4	1	1 1/2	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30		
AT&T	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
IBM	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
SP500	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

## OVER-THE-COUNTER

Stock	Vol	1/8	1/4	1/2	3/4	1	1 1/2	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30		
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IBM	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
SP500	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

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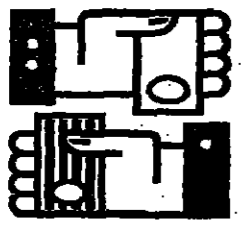
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**FINANCIAL TIMES**  
Europe's Business Newspaper



SECTION III

# FINANCIAL TIMES SURVEY



The crash proved the strength of Japan's financial institutions, which now see new opportunities at home

where they are continuing to press for liberalisation. In this climate, writes **Stefan Wagstyl**, the legal barrier between banks and securities companies is coming under pressure.

## Time to play at home

AFTER THREE years of rapid expansion overseas, Japanese financial companies are concentrating their energies at home. Competitors in London and New York, having seen the relentless rise of Japanese banks and securities companies to the top of world markets, may feel their rivals are no less determined than before. But senior Japanese managers insist that they have changed tack - for a combination of reasons.

The most obvious is the impact of the October plunge in share prices, which persuaded financial companies in Tokyo, as in New York and London, that domestic markets were safest.

But even before Black Monday, Japanese companies were beginning to feel that they had to consolidate their foreign operations, and make sure that their huge expansion in assets was not being made at the expense of profits.

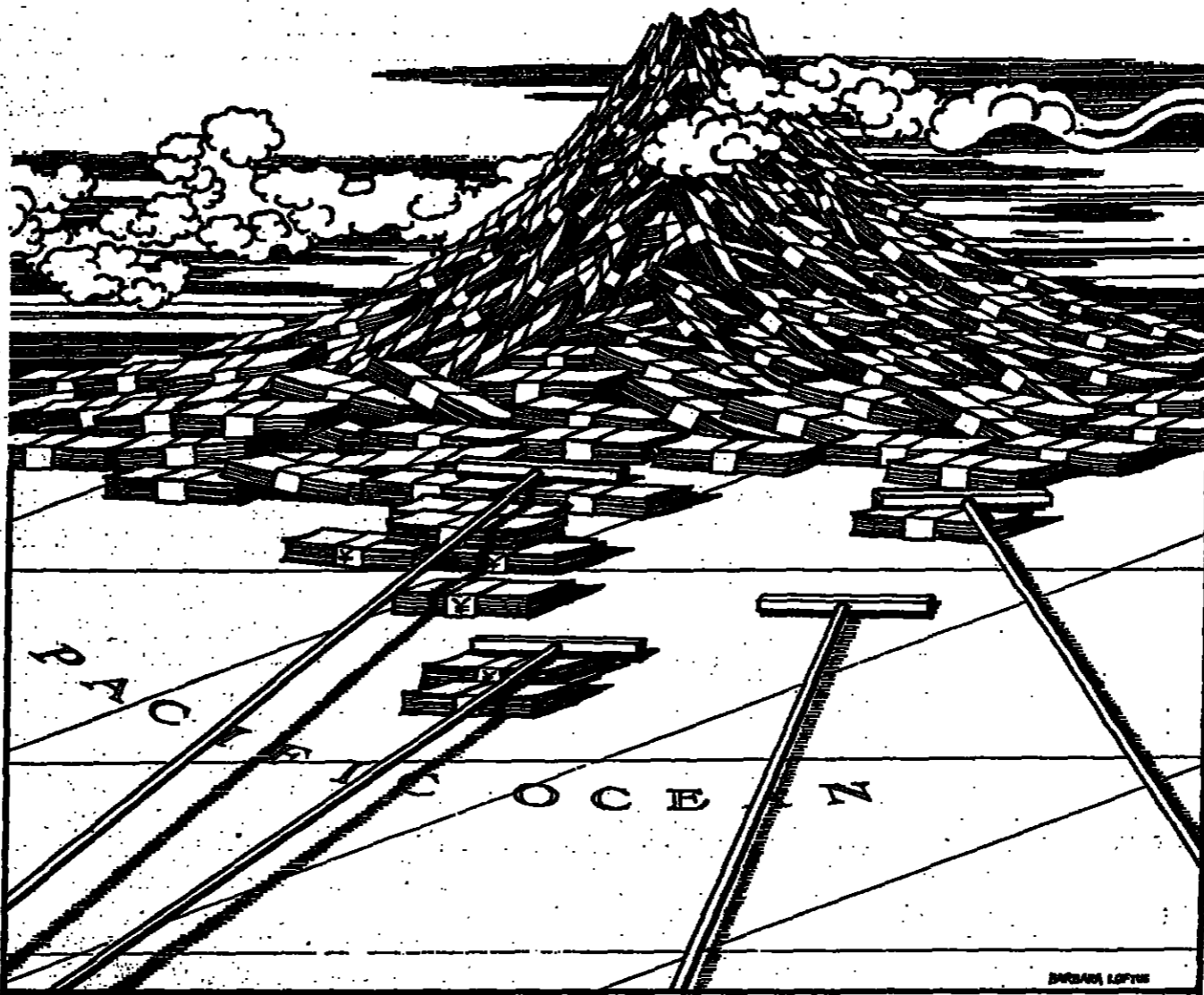
Moreover, there is a growing belief that liberalisation in the domestic market was creating unprecedented opportunities which should not be missed.

Fears that the turmoil in world financial markets might reduce the speed of deregulation have proved groundless. Indeed, the fact that the Tokyo stock market

fell less sharply and recovered more quickly than stock markets elsewhere only served to reinforce Japanese companies' faith in the resilience of their financial system. Japanese financial companies are not turning their backs on world markets. They cannot - if only because continuing, though declining, current account surpluses mean that Japan will have huge amounts of capital available for investment abroad. Last year, overseas portfolio investment totalled \$50bn, down on the \$100bn of 1986, as a result of Black Monday, but far ahead of the \$54bn recorded in 1985.

Japanese companies plan to maintain leading positions in markets such as Eurobonds, where Japanese groups accounted for four of the top five lead underwriters last year. In some specialised fields they even intend to expand - for example, in mergers and acquisitions business, where they hope to serve the growing desire of Japanese companies to buy foreign companies.

Moreover, where slight retreats are planned, they will be from very high starting points. Japanese banks, for example, accounted for nearly two thirds of new international lending to



## Tokyo Capital Markets

non-bank borrowers in the year to September, according to the Bank for International Settlements. But there is a clear shift in emphasis in favour of the domestic market in the strategies of the largest securities companies and the banks.

For the Big Four stockbrokers it is largely a matter of pausing for breath after three years of growth in assets and profits, which last year made Nomura Securities Japan's most profitable company with a pre-tax return of 75.41bn.

For the banks, the issues are more serious. They are concerned that they may have expanded assets - overtaking US banks in size - at the expense of profitability. An agreement by central banks last autumn to support

increased standards of capital adequacy for banks shocked some Japanese bankers. Mr Mamoru Sakai, president of Long-Term Credit Bank, says: "I think expansion will slow down. We have to build quality."

To achieve that goal, both banks and securities companies believe they have to ensure they are as well placed as possible to take advantage of the bewildering range of changes in Tokyo.

Since the beginning of last year, there have included further deregulation of interest rates on deposits; additional easing of restrictions on foreign companies, including the admission of 16 more overseas-owned brokers to the Tokyo Stock Exchange; the entry of banks as brokers to the

government bond market; and the launch in November of a commercial paper market.

These measures will at least be matched in significance by reforms planned for this year. Among them are the abolition of tax-breaks on "small" savings accounts, which could transform personal savings habits, and the creation of a market in a wide range of futures and options.

The reform of old markets and the establishment of new ones is putting irresistible pressure on the whole post-war structure of the Japanese financial community. One sea-change has already occurred: the admission of foreigners to markets where they were previously forbidden. Now the second is underway: the dismantling of barriers that divide

Japanese companies into different market segments.

The key issue under debate is the separation of banks from securities companies. The banks, arguing that the worldwide trend towards securitisation threatens their livelihood, want more access to the securities market. The stockbroking companies, which have made huge profits in recent years, are defending their lucrative territory passionately.

The legal barrier - Article 65 of the Securities and Exchange Act, which is closely modelled on the American Glass-Steagall Act - comes under increased pressure almost every day. The banks, with tacit approval from the Ministry of Finance, operate overseas securities subsidiaries (some of which have unofficial

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representative offices in Japan). They have also tightened links with medium-sized Tokyo securities companies. Meanwhile, the Big Four stockbrokers have opened banking subsidiaries in London.

The Japanese Ministry of Finance is willing to let companies test the limits of the law in this way, so that change, when it comes, is gradual and as unexpected as possible. It likes policy to reflect the custom and practice of the market. In this respect Japanese financial regulation has much more in common with the City of London - especially before Big Bang - than it has with New York.

The ministry says that the future of Article 65 is undecided. Nevertheless an influential advisory committee to the Finance Minister published a report in December that was critical of the separation of securities and banking.

The Glass-Steagall Act... was established in the light of the critical condition of financial institutions at the time of the Great Panic in the 1930s. It is a big question whether the conditions at the time of the establishment of this act are still meaningful today," it said.

After Article 65, the finance ministry's greatest regulatory headache is the future of the Post Office, which holds ¥127 trillion (million million) on deposit, one third of Japanese personal savings. Tax-breaks on these funds are to be abolished next month, but a host of other issues remain unresolved in fierce arguments between the Finance Ministry and the Post Office. Chief among them is that the ministry wants to reduce some of the Post Office's cost advantages over banks - including freedom from paying taxes, dividends to shareholders or stamp duty.

Meanwhile, banks, life insurance companies and stockbrokers are bombarding householders with advertising. While nobody expects investors' funds to leave the Post Office overnight, the tax change seems likely to prompt unprecedented competition for personal savings.

A discussion of the progress of liberalisation should not obscure the fact that, in important respects, Tokyo is likely to remain the most restrictive of the three largest financial centres for

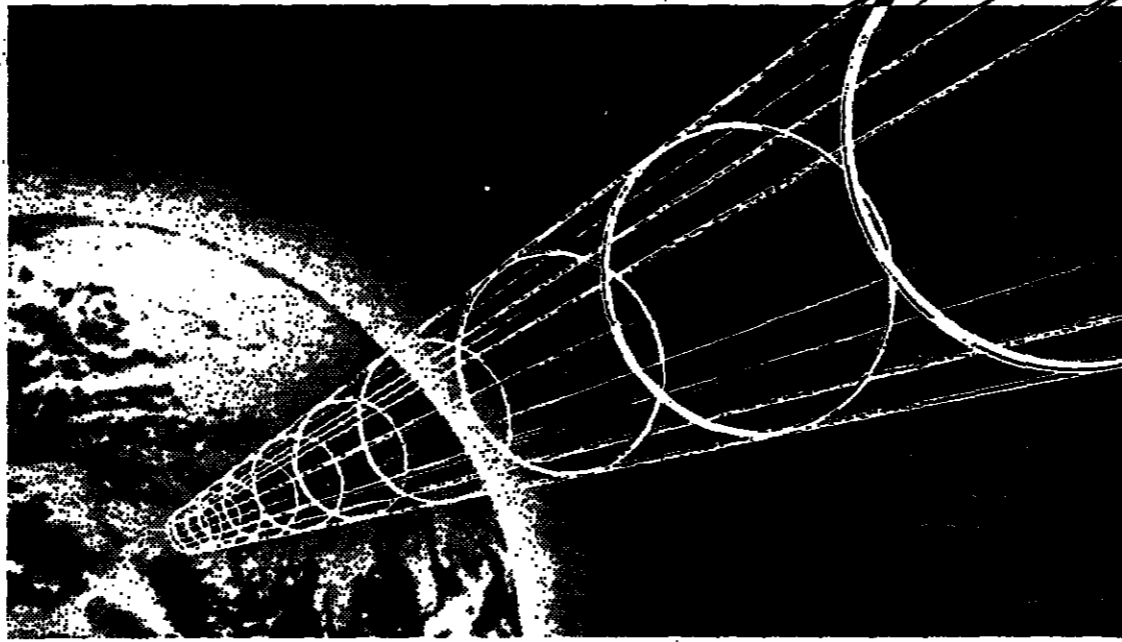
some years to come. The rules of the corporate bond market, for example, drive companies to raise the bulk of their bond funds, including yen, overseas. Overseas corporate bond issues last year exceeded \$37bn, a 56 per cent increase on 1986.

Also, deregulation has so far had little impact on the essence of financial management in Tokyo - the cosy agreement between officials, brokers, bankers and investing institutions. These exist elsewhere, of course, but seem to be at their strongest in Japan. After Black Monday, Finance Minister Nakano vented his frustration in the stock market - on one occasion calling together senior traders of the large securities companies, and on another suggesting to institutional fund managers that they should not sell their holdings.

Nevertheless, with the help of their governments they have mostly succeeded in overcoming initial obstacles to entry. This year 16 overseas-owned stockbrokers are joining the six already trading on the Tokyo Stock Exchange. This still leaves some unsuccessful applicants, including BZW, Barilaya Bank's securities subsidiary. Also, foreigners are still largely excluded from potentially profitable fields such as pension fund management and asset-management government bond issues. However, in most areas attention is now focused not on regulatory barriers, but on the formidable Japanese companies.

It is possible for foreigners to make headway in Japanese financial markets, but it is difficult, especially as many have only recently arrived in Japan.

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TOKYO CAPITAL MARKETS 2

The Ministry of Finance

# Bureaucrats in slippers call the tune

THE MINISTRY of Finance is bursting with people and paper. As its role has grown, with Tokyo's expansion as a financial centre, so its offices have become more crowded.

Officials sit behind mounds of files, letters and black reference books. Year by year the metal desks have been pushed closer together, until it is hardly possible to squeeze between them.

It looks more like an over-worked district tax office than the heart of financial power. But the impression is deceptive. For these men, often sitting with their feet in slippers, are in a position to lay down the law to the most powerful blue-suited banker in Japan.

The Ministry of Finance (MOF) vies with the Ministry of International Trade and Industry for the title of most important ministry. The two compete for the best graduates - who still prefer the kudos of public service to the higher salaries of banks and securities companies.

In Japan, bureaucracy has not political power than in the UK or the US. It works closely with the leadership of the Liberal Democratic Party, which has been in office since the war. There are close parallels between the two institutions - both are led by men who have spent all or virtually all their lives in the same institution; both believe in the value of the consensus; and both are convinced that they embody the national interest.

The MOF's links with the LDP are particularly tight, because several Diet (parliament) members are former ministry officials - including Mr Kiichi Miyazawa, the Finance Minister, and Mr Takeo Fukuda, a former prime minister.

With some 20 years' experience in government economic and financial portfolios, Mr Miyazawa has unusually strong influence over his ministry. Nevertheless, it is the two vice ministers, Mr Yoshihiko Yoshino and Mr Toyoo Gyohden, both civil servants, who

in practice makes many decisions which, in the UK, would be referred to ministers.

Mr Yoshino, the administrative vice minister, has the greater role, presiding over the main internal bureaux - securities, banking, budget and tax - while Mr Gyohden, is responsible for Japan's rapidly growing international financial relations.

The MOF's importance vis-à-vis other ministries stems in the first instance from its control over the budget. As with the UK Treasury, the power of the purse strings gives the ministry a pre-eminent right to influence policy across the board.

As a result, the budget bureau is the most powerful within the MOF, and its director usually goes on to become the administrative vice-minister. As in other ministries, the new vice-minister's peers then mostly resign to move to senior jobs at commercial banks. This process reinforces the position of the vice-minister as potential rivals inside the ministry are transformed into valuable contacts outside.

The tax bureau (responsible for taxation policy), the finance bureau (which oversees government bond issues) and the customs and tariffs bureau all work closely with the budget bureau. The tax bureau co-operates with the National Tax Administration, the semi-independent tax collection office.

The banking bureau is the ministry's central channel of influence over the commercial financial markets. Its authority over

the economy has diminished since the height of Japan's post-war high-speed growth era, when the bureau directed the flows of funds from depositors to the city (commercial) banks, and from them to the long-term credit banks which lent to industry.

Cash-rich Japanese companies now have lower borrowing needs and, thanks to the steady liberalisation of markets, a wider range of fund-raising choices. But influence over the banks remains strong - late last year, the ministry, acting through the Bank of Japan, the central bank, success-

## The budget bureau is the most powerful within the MOF

fully pressed the city banks to reduce speculative real estate loans.

To do this, the central bank used the quarterly meetings with city banks at which lending plans for the following three months are discussed - so-called "window guidance". Bankers like to play down the significance of these talks. But Mr Akio Mikuni, president of Mikuni, a credit rating agency, says: "In practice, unless I am mistaken, window guidance is still important."

Such private meetings between banks and officials are at the heart of financial government in Japan. In the words of an MOF official, the system has much

more in common with the way the City of London was regulated before Big Bang than with public US-style supervision.

Only the extent of control is far greater than in the UK. Mr Mikuni says MOF rules even cover the size of signs on bank branches. He adds: "Little that matters is written down and codified. The regulations belong to oral tradition as interpreted by the *kacho* (divisional manager)."

If the banking bureau's position has waned slightly in the last few years, that of the securities bureau has grown enormously, in line with the expansion of Tokyo's securities markets. The bureau, which oversees the stock market and the companies that operate in it, has been the number one port of call for companies seeking securities licences in Tokyo - including 44 foreign companies.

Within the MOF, the securities bureau is frequently at loggerheads with the banking bureau. Debate over liberalisation pits the two bureaux against each other. A senior securities bureau official says: "We are defending Article 65 (which restricts banks' securities activities)."

The banks are on the offensive. At this level, officials see their job as pleading their side's case within government - so that all voices can be heard before consensus within the ministry is reached on a new measure.

But if the bureaux are frequently divided by the bureau, they do try to present a united front abroad. The MOF's international prestige does not yet rival that of the Ministry of Trade and Industry, but it has grown greatly in the last five years. Tokyo's growth as an international capital market, fuelled by Japan's rise to become the world's biggest creditor nation, has put MOF officials at the centre of the financial stage.

One official at the International Finance Bureau now travels so often that he is nicknamed "the non-resident". Japanese officials still feel they have things to learn from their US and European counterparts - especially in the field of regulation. New laws on insider trading were drafted after a close study of American legislation, for example.

However, this willingness to examine western procedures should not be taken as a sign that the ministry is necessarily becoming more western in its thinking. Even if its written regulations begin to look similar, the unspoken assumptions behind them may still be quite different.

Stefan Wagstyl

City banks

# Securities are the target

YEARS OF rapid expansion, compounded by the rise of the yen, catapulted Japanese banks to the top of the world banking tables. But today Tokyo bankers feel they went too far too quickly in increasing their loan books, especially overseas, without enough concern for profitability.

"We need to reposition our assets so that higher profitability can be expected," says Mr Yoshio Kato, a director and general manager of Dai-ichi Kangyo Bank. "I believe the rate of asset growth must be suppressed."

The immediate reason for the banks' concern is the forthcoming international agreement on raising capital adequacy standards for banks, on lines put forward by the Cooke Committee of the Bank for International Settlements. Under the proposed standards, banks will have to raise their ratio of capital to assets to 8 per cent by 1992. Nomura Securities, the stockbroker, estimates that leading Japanese banks now have ratios of about 5.6 per cent (including in the capital figure 45 per cent of unrealised gains on equity holdings, as agreed by the Cooke Committee).

However, even before the BIS's proposals were made late last year, Japanese banks were increasingly concerned about the impact on profitability of their rates of asset growth, running at over 15 per cent for the 13 leading city (commercial) banks in the financial year to March 1987.

Japanese banks' difficulties are nothing like the problems faced by many American commercial banks. But Tokyo bankers too are having to wrestle with the issue of non-performing loans made to developing countries.

There are also fears that loans to finance the recent boom in Tokyo property development may have led one or two smaller institutions to over-extend themselves. Not for nothing has the Ministry of Finance pressed banks to reduce new property loans - apparently with some success in the last three months. But the banks' underlying concerns are wider than the issues of Third World debt and speculative real estate (or stock market) lending.

The partial deregulation of Japanese interest rates has eaten into margins on the city banks' core domestic business. City banks now have to pay market rates for about a third of their total deposits - against 9 per cent in 1980. At the same time, large corporate borrowers with access to Euroyen markets

beyond the reach of Japanese regulators have been able to squeeze increasingly fine terms from their banks.

So the city banks are putting a new emphasis on loans to small businesses, which now account for 60 per cent of all domestic lending. Competition with small banks has increased as a result.

Moreover, the city banks have had to learn to pay more attention to managing the overall spread between their deposits and their assets - paying more attention to matching rates and maturities. This costs money - for training, establishing tighter management controls, and installing computer systems.

As a result, loan books will be pruned, especially overseas where profits on non-yen loans are particularly low and Japanese banks are often accused of squeezing out local competition.

Apart from improving returns from traditional banking, Japanese banks - including long-term credit banks as well as the city banks - are putting a great emphasis on expanding new sources of profits. Several have hopes of specialised services, such as aircraft leasing and money management for corporate clients.

However, the focus of most

banks' thoughts is expanding further into securities. They fear that the continuing securitisation of lending is permanently reducing their business scope.

Mr Hirotsugu Kohno, a director of Fuji Bank, says: "We must be in a position to serve our customers. We are not talking about the egos of city banks, but about sound and profitable banking."

This argument explains why Japanese banks are pressing so strongly for the reform of Article 65 of the Securities and Exchange Law - the US-inspired measure which keeps banks out of the securities business on the lines of the Glass-Steagall legislation.

The banks believe that they are steadily winning over the Ministry of Finance to their point of view. They have won important concessions already: last year they were allowed to deal in Japanese Government bonds on their own accounts; this year they will be permitted to broker them to clients.

Moreover, the banks argue that a recent report by the ministry's Financial Systems Research Committee, which reviewed the segmentation of financial institutions, is implicitly in favour of greater liberalisation.

They have been preparing for

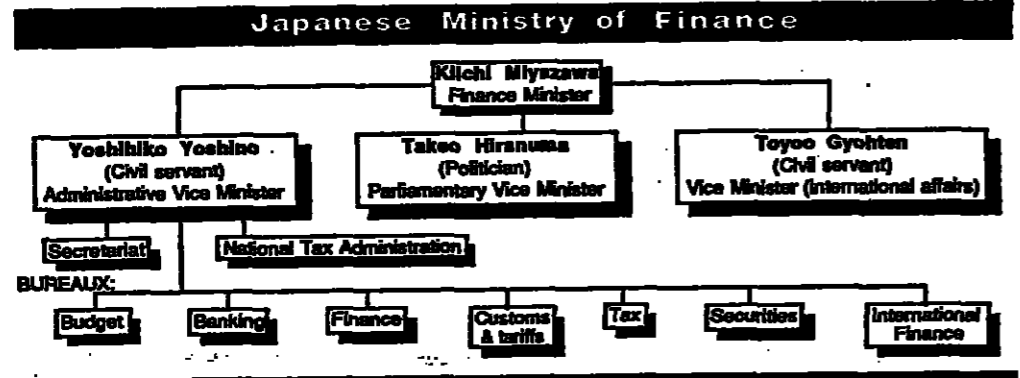
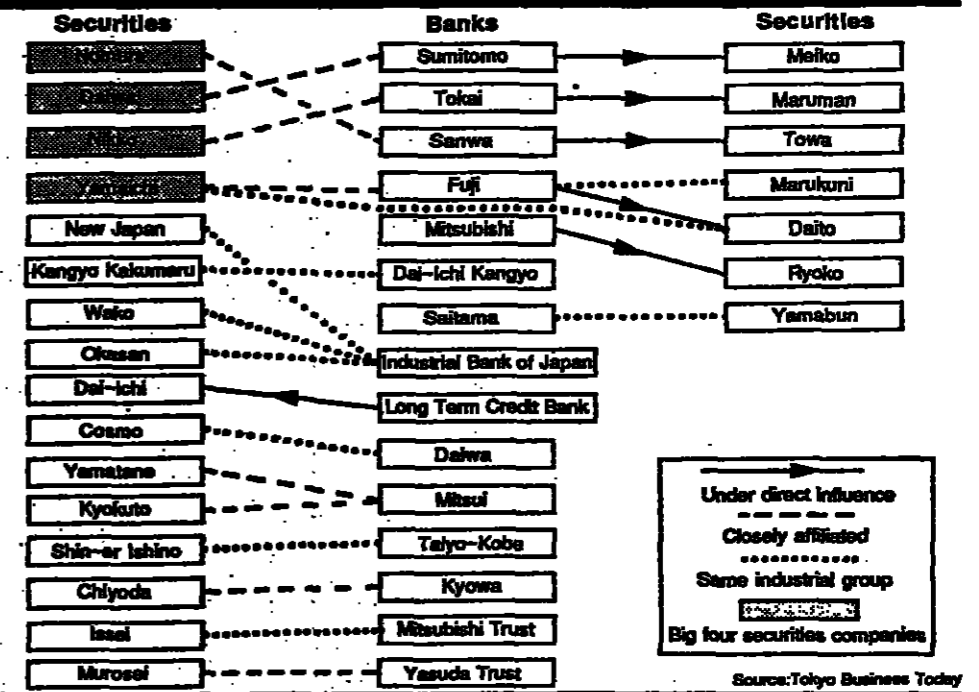
change for a long time. Virtually all leading Japanese banks have links with domestic securities companies. They are limited by law to holding a maximum 5 per cent stake in a such an affiliate. Nevertheless, links are close, with senior managers of the securities companies frequently coming from the banks. At Dai-ichi Securities, for example, the president and chairman are ex-Long-Term Credit Bank employees.


However, the banks have made much larger investments in securities trading overseas. More than 50 Japanese banks now have securities subsidiaries abroad. Industrial Bank of Japan, for example, is one of the biggest managing underwriters in the Eurobond market.

Sumitomo Bank's investment in Goldman Sachs, the US investment house, dwarfs securities acquisitions made by other banks; but there have been several deals, including Long-Term Credit Bank's purchase of Aubrey G Lanston, a specialist New York bond trading company. The October plunge in stock markets may have made banks more cautious about securities, but it has not changed their strategies.

Stefan Wagstyl

Relationships between Japanese banks and securities companies





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The long-term credit banks are seeking new markets

# Restrictions make post-war revivalists look overseas

JAPAN'S THREE long-term credit banks are busy seeking new markets in which to wield their enormous financial power - and the prospect is causing alarm among their traditional adversaries, the securities companies.

The three long-term institutions - Industrial Bank of Japan (IBJ), Long Term Credit Bank (LTCB) and Nippon Credit Bank, are in the forefront of those who would like to dismantle long-standing rules that make it impossible for domestic banks to underwrite corporate securities in Japan.

They want to begin issuing corporate securities, primarily because the long-term banks' traditional corporate customers are fast outgrowing their old dependence on long-term borrowing.

The three made their names funding Japan's post-war industrial recovery. Now, that task is less important, as most of their corporate customers are either awash with cash or turning away from bank borrowing to the securities market for funds. Others in mature industries such as steel and shipbuilding, are in the throes of restructuring.

As a result, the long-term credit banks feel themselves under unprecedented pressure to seek new markets for the huge assets of ¥58 trillion (million million) at their disposal.

Yet Japan's segmented financial market enforces tight restrictions on their scope to diversify. They are allowed to participate in underwriting government bonds on the domestic market, but are denied the privilege of underwriting corporate bonds in Japan. Instead, the long-term credit banks can act as advisers - so-called commission underwriters.

This, they point out, only adds an extra layer of professional service and expense to corporate issues, thereby eroding the competitiveness of the domestic securities market against centres like London, where there are no such

distinctions between banks. This is adding the corporate bond market and means you get the illogical situation where Japanese companies go to London to borrow money deposited there by Japanese investors. But I can't see the Japanese securities companies giving up their privileges without some massive rewards," says one diplomat.

Despite these restrictions, the long-term banks have not been slow to make full use of their considerable resources to get footholds in new, mainly foreign, markets. Their post-war expansion means they have uniquely good contacts with domestic industry. IBJ, the largest of the trio, claims 90 per cent of the country's top 200 companies among its customers. With very few exceptions, compared with the city banks, which specialise in short-term lending, the trio has the extra advantage of relatively low overheads.

Since the long-term banks are forbidden to raise funds from retail deposits, their main source of capital comes from issuing long-term (three year-plus) bonds, where they have a virtual monopoly of the private debt market. IBJ alone issued bonds worth some ¥7 trillion last year. "That makes us the largest issuer of bonds after the Government," says Mr Ideo Ishihara, IBJ's managing director.

Not surprisingly, the main diversification has been to take advantage of less tightly-restricted centres overseas. IBJ was the 11th largest player in the

Eurobond market last year, with 42 issues totalling \$4.25bn; followed by LTCB in 14th place, with 16 issues totalling \$2.18bn. That is still a long way behind what Japanese securities companies have managed to achieve, "but we think it is a good performance, given that we are not competing on equal terms," says Mr Ishihara. "We are forbidden to compete where we are strongest," he adds.

IBJ has underwriting subsidiaries in the UK, West Germany and Switzerland, and was the first among its Japanese competitors to break into the US, with the \$140m acquisition three years ago of J Henry Schroder Bank & Trust, a New York investment house, now renamed IBJ Schroder Bank.

A year later, it took over Aubrey G Lantson, the US primary bond dealer. Lantson has opened a representative office in Tokyo, and the group is now planning to open a branch of IBJ International - the London subsidiary - in the Japanese city, further underlining the separation between the banking and securities industries.

LTCB has been a little slower. Its attempt to follow IBJ's US

example, by seeking to buy its own US bond dealer, Greenwich Securities, ran into objections from the US Federal Reserve Board. The bank is on the point of resubmitting its almost \$200m application to the Fed and has high hopes that the deal will go through this time.

"Unless we have a strong stake in the US treasury bond market, we cannot hope to be a major player in the international securities markets as a whole. It is no longer sufficient for us to be in the lending market," says Mr Katsumoto Onogi, general manager of planning and administration for the LTCB.

Just as their traditional lending markets are losing impetus in their own right, the long-term institutions are coming under new pressure from the city banks. Even though the latter are effectively denied direct access to long-term funds on the domestic market, they are beginning to encroach on the long-term lending business. To do so they are using a range of new financial instruments, like interest rate swaps.

The long-term institutions are responding in kind by diversifying into short-term lending, and

even increasing their small presence in private banking for rich individuals. Only recently, IBJ announced plans to increase loans to the wealthy as part of its three-year diversification programme.

"Of course we like to defend our monopoly in long-term lending, but we realise that the trend in financial markets is towards ending these demarcations," says Mr Ishihara. Yet the extent to which city banks and long-term institutions will meet head-on is limited by their natural specialisation. The short-term lenders' average loan is roughly ¥100m, a long way below the long-term credit banks' ¥200m average.

Another big concern for these internationally ambitious institutions is how they are to comply with the Bank for International Settlements' rules on capital adequacy. The impressive growth of their loan portfolios - not always matched by growth in their own capital at home - means they have a struggle on their hands to meet BIS standards on capital ratios, a problem faced by all Japanese banks.

The BIS has given the long-term banks a partial let-out



IBJ's Ideo Ishihara

By allowing them to capitalise 45 per cent of their huge hidden reserves up to the full amount of their stated capital. This matters to a bank like IBJ, which reckons that the market value of its bonds and equities is seven times their book value, a legacy of investments often made decades ago in some of its biggest corporate clients.

"We are not completely satisfied," says Mr Ishihara. "It means we either have to slow down the increase in our balance sheet or go to the market to increase our equity."

LTCB's Mr Onogi has no doubts about his response. He says: "This means we have to be very cautious about increasing our assets. We will be trying to increase our fee income, but we will also have to come to the market to increase our own capital, as early as possible and by as much as possible."

William Dawkins

The Post Office

# Tax blow may lift spending

JAPAN'S POSTAL Savings Bureau (PSB), the largest retail deposit taking-institution in the world, is bracing itself for a blast of new and unwelcome competition.

From April 1, this government-controlled body will no longer be able to offer tax-free interest on small deposits, so ending a privilege it has enjoyed since its formation in 1878 and which has enabled the PSB to capture around a third of Japan's household savings, estimated by the Ministry of Finance to total ¥545 trillion (million million) at the end of 1986.

The move is being watched with vulture-like eagerness by foreign and domestic private banks, in the hope that they will boost their share of the ¥286 trillion - not far short of the nation's entire gross national product - locked up in tax-free savings deposits.

It is unlikely that the PSB's dominance will be dismantled fast, since 90 per cent of its funds are in 10-year deposits with fixed interest rates guaranteed by the Government. But those savings are now open, for the first time, to the most competitive bidder,

suggesting that there could at least be a sharp slowdown in the rate of growth of postal savings.

"Obviously it means that people will now be looking to do other things with their money," says Mr Andrew Smithers, senior director of SG Warburg Securities Japan.

The abolition of the so-called "maruyū" tax-exempt savings system aims to produce a "level playing field" for institutions competing for small savings. It could even be a precursor to full or partial privatisation of the PSB - which would create the world's largest private retail bank - say Finance Ministry officials. But any firm plans are likely to be years rather than months away, they emphasise.

For any prospect of floating the PSB would be fought fiercely by the post office's bureaucratic masters at the Ministry of Posts and Telecommunications. The ministry has on its side the role that post office savings play as the main source of funds for public works projects, and would hate to lose this immense power to the Finance Ministry.

Meanwhile, the most immediate...

Continued on page 4

The securities companies

# Optimism on home front

THE BIG Four Japanese securities companies are pausing for breath in the extension of their overseas operations and concentrating their efforts on expansion at home.

After three years of rapid expansion abroad, the houses were reviewing their growth in New York and London even before the crash. But they are as convinced as ever that the continued deregulation of Japanese financial markets justifies investing more in Tokyo.

Discrepancy between profitability in Japan and overseas was glaringly apparent well before the plunge in stock market prices. The Big Four companies - Nomura, Daiwa, Nikko and Yamaichi - all revealed signs of weak performance in their foreign operations in their results to the end of September.

Nomura's consolidated pre-tax profit rose 26 per cent to ¥540.9bn, while overseas profits edged up just 1 per cent to ¥38.5bn. Nikko's US profits were nearly halved by increased staff costs. Yamaichi's New York office made a loss.

It was therefore no surprise that, after the plunge in stock market prices, the companies pruned their New York offices. Nomura sacked 35 out of 600 people in New York, Daiwa cut numbers gradually by 30 from a peak of 430.

At Nikko, Mr Yasuo Kanazaki, executive vice president, says the company will probably take the chance to reshuffle staff in New York, replacing some people with new recruits but leaving the total unchanged at 300.

However, all the companies remain committed to operating a full-scale international operation. Mr Kanazaki says Nikko will be more selective than before. In the US, for example, the company will continue to deal in US Government bonds and in equities, but it will not expand into over-the-counter stocks and probably not into corporate bonds - at least, not in the near future.

At Daiwa, Mr Koichi Kimura, managing director of the international division, says his company too will be selective. There is, for example, no plan to reduce operations in Asia. Meanwhile, at home Daiwa, like the rest of the Big Four, is keeping up recruitment - adding 300 men graduates to its staff of 8,500.

These people will have to work harder in 1988 than last year to earn their keep. Volume on the Tokyo Stock Exchange slumped immediately after the October crash to its lowest level for two years. While it has since recovered, securities companies do not expect much improvement in profits this year, given that commission accounts for some 80 per cent of total income.

As a result, the companies are as determined as ever that fixed commissions (abolished in London and New York) will not disappear in Tokyo. A senior executive at Yamaichi says: "Fixed commissions are very important to the stability of the market."

If the immediate future is not especially bright, securities companies are very optimistic about the medium and long-term outlook. Underlying these hopes is the belief that Japanese people will continue to save a high propor-

tion of their income - some 16 per cent - and so individuals and institutions will need to expand their recourse to securities markets. Moreover, the steady securitisation of corporate debt - at the rate of about 1 per cent a year, or ¥3.6 trillion (million million) - is expected to provide the demand for funds.

Not surprisingly, the securities companies passionately defend Article 65 of the Securities Exchange Law, which keeps banks out of the securities business. "To keep Article 65 is a most important policy for Nomura," says a senior Nomura executive.

It is the barrier of Article 65 which has allowed the securities companies to expand profits so greatly in the past five years. At the same time they have invested heavily in computerisation and training staff in new products.

One potentially lucrative new development will be the expected launch later this year of a fully-fledged futures and options market in Tokyo. While both banks and securities companies will be restricted in the range of instruments they can trade and trade, each group will have ample opportunity to offer new products to investors.

Securities companies also have high hopes of the retail market. The abolition in April of tax-breaks on savings at the Post Office - one third of individuals' total savings - has stimulated great competition among financial institutions.

The securities companies have prepared special investment packages, which are already being vigorously advertised, for private investors. Nikko, for example, has launched "Home One", a computerised stock buying and selling system for private investors.

Apart from broking, the big four are rapidly developing fund management operations, competing for savings with life companies and trust banks. Nomura is expanding its custody assets, now ¥50 trillion, at the rate of ¥10 trillion a year. Daiwa plans to raise its total from ¥37 trillion last September to ¥43 trillion this year.

Beyond the Big Four there are some 200 registered securities companies in Japan. Most are small retail operations running teams of door-to-door salesmen. Some may well be squeezed by the fall in volume since October, but many are highly-innovative family companies. In a market where personal recommendation is valued, these brokers have an important niche, and could do well in the contest to lure private investors' funds away from the Post Office.

But some of the 18 second-tier companies which have to fight the Big Four for institutional business are in a less secure position. Several of these companies are affiliates of banks - which have to keep their shareholding below 5 per cent - and will presumably be supported through any strains.

However, others may find it difficult to cope with increased competition, coming after reductions in fixed commissions in the past two years.

Stefan Wagstyl

Shaky markets, erratic exchange rates, risk exposure, fierce competition....

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TOKYO CAPITAL MARKETS 4

IT IS no secret that "zaitech", the buzzword for the sometimes controversial practice whereby industrial companies invest surplus cash aggressively in financial markets, has been on the decline since last October's stock market crash.

Certainly, it is a dirty word at Toa Nenryo, the oil refiner which finds itself among the top 10 domestic companies in terms of size of non-operating profits and has a reputation - which it does not relish - as a zaitech expert. Officially, the group, partly owned by Exxon and Mobil, frowns on zaitech as a speculative and risky activity. "We prefer to call non-operating profits prudent treasury management," says Mr Jun Inokuchi, group treasurer. So it might appear rather a contradiction that Toa Nenryo nearly doubled its financial income in 1987 by ¥6.1bn to ¥11.6bn, representing almost a third of its ¥36.6bn total net income. And all this produced by just 30 financial management staff out of the group's total payroll of 2,300, a figure which elicits an ironic smile from Mr Inokuchi.

Like many Japanese companies, Toa Nenryo has been left with an enormous surplus cash pile - ¥260bn at the latest count - in its case helped by using the appreciating yen to buy oil priced in declining dollars. It

Profile: Toa Nenryo  
**A prudent way with non-operating gains**

is short of domestic opportunities to invest its cash balances. Yet Toa Nenryo has been forced to tread a cautious line in its non-operating investments, if only because it has to think of the notoriously volatile demands of the refining industry. Mr Inokuchi's brief is to ensure that the group's is kept liquid and invested with safety as the top priority. He is typical of corporate money managers' growing cautiousness over zaitech in the wake of the stock market collapse, rained home last autumn by the crisis at Taheto Chemical Industries, a speciality chemical producer and zaitech player which had to be bailed out by its banks after wiping out its assets with ¥28bn of losses on bond futures.

The result of Toa Nenryo's ultra-prudent approach to zaitech is that despite the sheer size of its non-operating gains, it reaps just a 7 per cent return on capital from its financial investments as against 12 per cent on capital invested in the business itself. "There is no way that we are going to put financial profits above the returns we get out of the business," claims Mr Inokuchi. Despite the studied cautiousness, Toa Nenryo has a modest reputation as an innovator in financial management among its competitors. It claims to be the first Japanese oil refiner to issue commercial paper in the US, a move it took in the early 1980s to take advantage from the 1.5 per cent gap between high Japanese and low US interest rates. By the time of the second oil crisis in 1981-1982, Toa Nenryo had \$600m of outstanding US debts, on which it was saving some \$2m annually against the cost of borrowing the same in Japan. Now, of course, the difference

between US and Japanese interest rates has swung the other way, as has the group's cash position. "Like very many Japanese companies, we have a rich cash position, but lack opportunities for business investment. In any case, we do not view our cash balances as being available for portfolio investment. They are to be kept for future reinvestment in the company," says Mr Inokuchi. Currently, roughly 30 per cent of Toa Nenryo's cash surplus is invested in long-term yen bonds, with 20 per cent in Eurobonds with yen swap and repurchase agreements and half in short-term bank deposits. A small proportion was held in US treasury bonds until last August, when Toa Nenryo pulled out of that market to cut currency losses. As the longer-term deposits mature, Toa Nenryo expects the

return on its financial investments to fall below 5 per cent within the next few years, not exactly a hot performance, admits Mr Inokuchi. But he adds: "Unless our economic situation changes substantially, we will continue to be invested in short-term deposits."

One practical reason for Toa Nenryo's need to keep its cash balances so liquid is the coming deregulation of the Japanese petroleum industry. The Ministry of International Trade and Industry's control over refinery output and the number of petrol service stations permitted to operate is to be phased out by the end of March 1989, a move which Toa Nenryo expects will increase Japanese petroleum sales considerably, while at the same time reducing profit margins. "That means we will have to invest that much more in production facilities, which will accordingly make demands on our cash," says Mr Inokuchi.

Toa Nenryo's financial returns are expected to decline by ¥1.8bn to ¥9.7bn for the year to last December, largely because of a decline in cash balances as the group steps up capital investment ahead of the relaxation of government controls on petroleum production. For the time being, its zaitech days look as if they are on the way out. **William Dawkins**

Profile: Dai-ichi Mutual Life  
**Europe viewed with caution in dilemma of overseas markets**

SUCCESS is a mixed blessing for Dai-ichi Mutual Life, Japan's second largest life insurance company. Japan's savings are flooding into the group's coffers at an unprecedented rate, presenting Dai-ichi with a few dilemmas over just how and where to invest the cash, to continue producing the almost 7.4 per cent return on assets that puts it among the industry's hottest performers.

Last autumn's stock market shock and huge currency losses from the dollar's decline have made Dai-ichi justly cautious about investing overseas. Yet Japan's low interest rates and the "limited number of satisfactory investment opportunities" in the country means the company must be committed to "making additional use of overseas investments in the attainment of good returns," admits the group's 1987 annual report.

Dai-ichi's total assets rose by 24.1 per cent from ¥8.3 trillion (million million) to ¥10.3 trillion (¥70bn) in the year to the end of last March. This puts it second only to Nippon Life - with its assets of more than \$100bn among Japan's 29 insurance companies, and provides yet another illustration of the growing power of the country's financial institutions. Dai-ichi's performance was partly helped by the yen's rapid appreciation against the US dollar, but it is also a reflection of the increasing affluence of Japanese savers. Another factor, likely to be more dominant this year, is a shift of savings away from post office accounts. In anticipation of the scrapping of tax relief on post office savings next month.

The current break-up of Dai-ichi's assets shows roughly 37 per cent invested in domestic and foreign loans, 22 per cent in equities, 20 per cent in bonds, 8 per cent in real estate, with the rest in an assortment of other types of vehicle. An important theme in Dai-ichi's recent strategy has been to diversify out of the US dollar and US bonds. North American bonds now account for around half of its bond portfolio, down from 80 per cent two years ago, since when a massive ¥200bn currency loss on the dollar's decline. "Our forecasts suggest the dollar has approached the bottom, so we won't suffer too much more," says Mr Yoshiya Takahashi, group vice president for investment planning. The problem is what overseas markets to turn to beyond the US. Europe seems an obvious choice, but Dai-ichi is cautious, explains Mr Takahashi. "The problem is that marketability is insufficient for us. If we want to buy D-Mark bonds, for instance, we often find that the market automatically goes up just as soon as we try to move in," he says. So far, Dai-ichi has more than made up for those dollar currency losses by gains from domestic securities, where it has been greatly helped by Japan's introduction three years ago of so-called Tokkin funds. These securities trust funds allow institutional investors to convert capital gains into income. This matters to Dai-ichi, because Japanese insurance companies are allowed to distribute only income to investors. Dai-ichi's domestic securities portfolio has a book value of ¥1.8 trillion, representing more than 10 per cent of the Tokyo Stock Exchange's total capitalisation; but it is generally estimated to have a market value of well over twice that, a legacy of large holdings, up to 30 years old, in giants like Honda and Toyota. "The Tokkin funds have enabled us to realise a huge hidden profit and shift our stance from seeking just income returns to a more balanced total return," says Mr Takahashi. All the same, he is the first to admit that Dai-ichi's new domestic investment opportunities are distinctly limited. The same is

true of the scope for lending in Japan. "There just isn't the demand from domestic corporations to borrow from us," admits Mr Takahashi. Apart from anything else, the group's equity portfolio is grossly imbalanced in favour of the domestic market, with only 5 per cent of the total invested in overseas securities. For obvious reasons, achieving foreign exposure in real estate is less of a problem. Only last October, the group paid \$700m for Citicorp's head office in Manhattan, the largest foreign property deal in its 85-year history. Five years from now, Dai-ichi plans to increase its foreign securities holdings to 15 per cent of the total, and lift foreign property from 10 per cent to one-third of the total foreign estate portfolio.

Dai-ichi is unlikely, however, to follow the route chosen by Nippon Life, which last year created a stir by buying a 30 per cent stake in Shearson Lehman Brothers, the investment banking subsidiary of American Express. Since then, Dai-ichi has been courted unsuccessfully by 10 US and British investment banks looking for a link-up with a rich Japanese partner and hoping to nudged Dai-ichi into following Nippon's example.

"We thought seriously about buying an investment bank, but decided that it was in our interests to remain a global scale institutional investor, rather than getting in between buyers and sellers. We want to remain buyers so that we can keep up friendly relationships with other intermediaries," says Mr Takahashi. Already Dai-ichi has a joint venture, established five years ago, with Mercury Asset Management in London, which provides the insurance company with fund management. The next step, finds Mr Takahashi, could be the outright purchase of a US or UK investment management firm, but that is far from decided. **William Dawkins**

Continued from page 3

**Post Office tax blow**

ate aim of scrapping the system is to tackle a notorious form of tax evasion. The practice of opening illicit multiple accounts is widespread. There are an estimated 300m tax-free deposits, two and a half times the country's 120m population.

Equally important, the move is part of the Government's campaign to stimulate the domestic economy, the aim being to persuade a public whose savings rate is among the highest in the world to change its thrifty habits and spend more. Not surprisingly, the move, supported by the finance ministry, was fought furiously in its early stages by the MPT, which succeeded in delaying the abolition of tax relief considerably since it was tabled two years ago. Now MPT officials have little choice but to accept the change with staidism.

"We have to seek new ways of packaging our products more attractively. We also have to make better use of our network of 23,000 branches. That is one asset which competitors cannot build up easily," says Mr Takeshi Onodera, deputy manager for planning and research in the MPT.

"We accept that the post office, like the private sector, should be subject to fierce competition. But of course we shall do our utmost not to allow a decrease in our share of the savings market," he adds. Yet nobody is pretending that next month's change is going to be anything other than a severe blow to the PSB's dominance. Until the change, interest was allowed tax-free on maruyuu deposits of up to ¥3m.

Now, savings income is to be taxed at a flat 20 per cent, though tax exemption will continue to be allowed for people aged over 65 years, single parents, or the handicapped. Between them, these exempt categories represent ¥90 trillion, or just over 17 per cent of tax free deposits. Tax exemptions will also be allowed for pension programmes and house purchase savings.

The PSB has just launched the details - along with private sector life insurance companies - of the tax exempt life contracts it will be offering after April 1 for home purchases. The scheme allows policyholders to take profits free of tax if the proceeds of

the life contract - between five and 10 years - are used to buy a house. Other moves to sweeten the pill for the PSB include new powers to sell government bonds and securities over the counter. It can also accept these as loan guarantees. "Here our extensive network of post office should enable us to offer lower commissions," says the MPT's Mr Onodera. Private financial institutions, however, doubt whether all this will be enough to stop a flight of capital away from the PSB. Its tax-exempt deposits have already been losing market share, down from 56 per cent of personal savings between 1981 and 1984 to just about 56 per cent in 1986, according to government estimates.

Japan's low interest rates, currently just 3.5 per cent on short term deposits, have driven many savers to switch out of deposits into better performing vehicles, like higher yielding insurance policies. The latter saw their funds grow from 15.5 per cent of household assets to 17.4 per cent between 1981 and 1987. Savings-linked insurance providers are

clearly prime candidates to benefit from the abolition of tax exempt deposits. Another area highly tipped to benefit from the scrapping of the maruyuu system is the money market certificate (MMC), which provides a guaranteed yield and is offered by most banks and financial institutions. The flow of cash into MMCs has already started, with the total standing at the end of last year at ¥16.7 trillion, nearly twice the December 1986 level.

MMC's growth potential is limited by the fact that a minimum legal deposit of ¥10m keeps them out of the reach of many private savers, but the limit is expected to come down to ¥5m to ¥7m in the autumn. Securities dealers are certainly in the running to take former maruyuu business away from the PSB, since individuals effectively pay no capital gains tax in Japan. The big uncertainty is the extent to which small investors will be deterred by the events since last October's stock market crash.

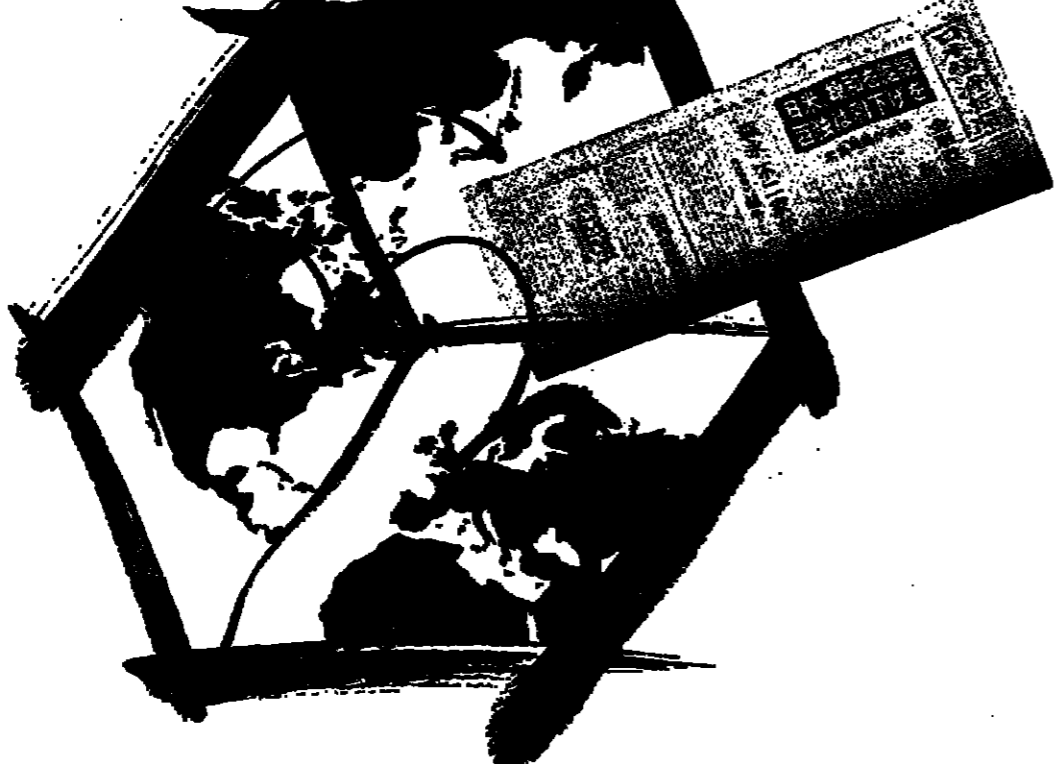
"My feeling is that it is highly unlikely that a substantial percentage of low-yield, low-risk

investments will flow into high risk securities, either directly or through funds," says Warburg's Mr Smithers. Certainly, investment trusts appear on the surface to have experienced a small boom, up from ¥17 trillion in 1986 to an estimated ¥36.6 trillion, representing 5 per cent of the nation's savings, last year. Yet they have responded to the crash by cutting sharply the proportion of their funds invested in equities.

On average, just about 26 per cent of the investment funds' portfolios was invested in shares in the wake of the October crash. In short, says Mr Smithers: "The banks and security houses are fearful that providers of life insurance and endowment policies will be the main beneficiaries."

However, the signs are that the PSB has not yet had its full dose of reform. Its deposits are still exempt from stamp duty, and benefit from effectively free government guarantees. Both of these privileges are under scrutiny by the finance ministry as it prepares its plans to free interest rates on small deposits. This cannot be done, say officials, unless the PSB's remaining privileges are dismantled first. **William Dawkins**

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**TOKYO CAPITAL MARKETS 5**

Capital flows: a sensitive issue in US election year

**Economies' perverse relationship**

ASSURING A large and smooth flow of capital from Japan to the US has become one of the most delicate financial issues of the late 1980s. It has also become a very public issue.

Very much, when Japan's balance of payments figures are scrutinised, attention is focused as least as much on the capital flow figures as on the latest movements in exports and imports. And the quarterly auction of treasury bonds by the US Federal Reserve, which used to be of interest only to US bond market specialists, has become a major international news event, often accompanied with a build up of tension and rumour in advance.

This heightened focus on Japan's capital flows is due mainly to the huge budget deficits incurred by the US Government in the last few years, and the big role being played by Japanese investors in financing them.

Indeed, as many economists have observed, the US and Japanese economies have become complementary in a perverse sort of way. Japan, through its financing of the US budget deficit, also

There must be a limit to the US ability to go on financing its deficits

provides the US with the foreign exchange with which to continue to buy vast quantities of Japanese goods.

The problem with this sort of complementarity is that there must be a limit to the US ability to go on financing its huge budget and trade deficits and, as the accumulated negative balance grows, the question becomes more acute.

Meanwhile, the question of the relative power of debtor and creditor over each other is unusually delicate in this case. The sensitivity of the situation first came to light in the autumn of 1985 when the Bank of Japan, which was then trying to strengthen the yen in the wake of the Plaza Agreement, thought the way to do it was to discourage Japanese institutional investors from buying dollar bonds.

It pushed up short-term interest rates so the gap between US and Japanese interest rates would narrow. The flow of Japanese funds to the US slowed to a trickle and the yen duly proceeded to strengthen; but the move also put upward pressure on US interest rates, causing the US authorities to yelp, so the Bank of Japan soon changed course.

Japan's financial deficit, which had grown nearly fivefold from a modest ¥1,774.8bn in 1982 to ¥8,350.4bn in 1986, rose 33 per cent to ¥11,518bn in 1987. In 1986, the forces at work changed drastically, as the Japanese authorities gradually became more concerned about the extent to which the dollar was falling.

The Bank of Japan made four successive cuts in its discount rate, hoping to stem the fall by encouraging demand by Japanese investors for dollar securities. That policy, together with the rising trend of the US bond market, was enough to ensure a rising and uneventful flow throughout the year.

It may seem surprising that Japanese investors were not concerned about their foreign exchange losses on their dollar investments at that time. However, the rising trend in the US bond market and the consistently higher yields there, compared with those available in the Japanese market, meant that even on a short-term view the Japanese investor was not losing much, if anything, on US treasuries.

Moreover, most of the Japanese investors were pension funds and life insurance companies, and they planned to hold the bonds for 20 years, so were not too concerned about short-term foreign

exchange losses. However, by the end of 1986, Japanese fund managers were beginning to get upset about the impact of the dollar's decline on their balance sheets.

For example, the seven leading life insurance companies ended up making provisions totalling ¥500bn (\$4.6bn) for foreign exchange losses in the fiscal year to March 31, 1987. They were also alarmed by the absence of any sign that the dollar would soon stop its downward trend or that the US authorities cared. This led to a rise in tension in the financial markets in the run-up to the February US treasury bond auction a year ago. The dollar had tumbled in January, and Japanese institutional investors were threatening to steer clear of the auction.

However, in the week before the auction, central banks intervened heavily to support the dollar, and the Bank of Japan hinted that it would soon lower its discount rate. Also, two Japanese securities companies, Nomura and Daiwa, had just been accredited as primary dealers to the Federal Reserve, so they had an interest in making the auction a success.

Institutional investors remained suspicious that this was all window-dressing, and their suspicions were confirmed in the spring when the US trade deficit showed no sign of declining and the dollar plunged anew. By late summer they had become completely disenchanted and virtually stopped buying US securities.

Net purchases of US bonds by Japanese residents plunged from an average of nearly \$8bn a month in the first eight months of the year to only \$1.2bn in September, and they have remained at a low level ever since. In their place, the Bank of Japan and other central banks have become the main suppliers of funds for the US deficit through their intervention in foreign exchange markets in support of the dollar.

Many economists have become optimistic about US trends

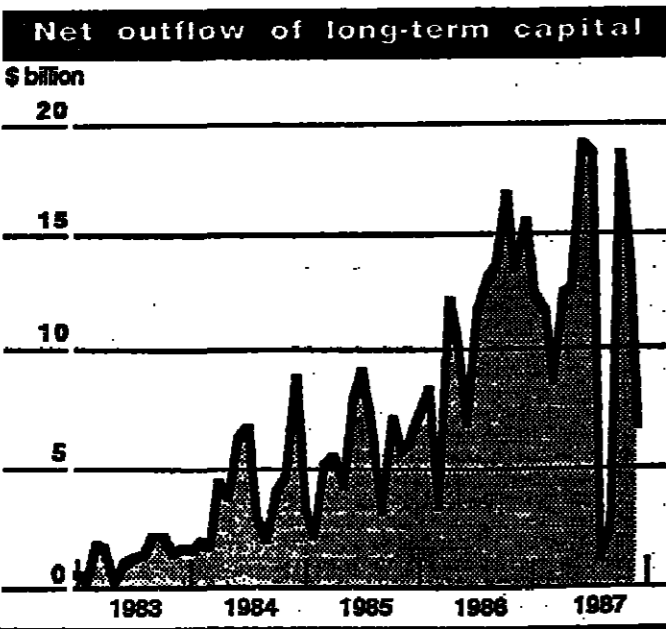
The Bank of Japan's reserves grew last year by \$37bn. But that official support has been accompanied by more pressure on the US authorities to take action to defend the dollar. Following the stock market crash last October, which has been attributed in part to the perilous state of US finances, the US Government announced a package of measures to cut its budget deficits over the next two years. That did not stop the fall of the dollar, and so by early January, concern was growing afresh about the February US treasury bond auction.

However, once again, a combination of intervention, renouveau of official Japanese purchases of US treasuries and new commitments by US Federal Reserve to support the dollar appeared to do the trick. Whether the recent stability of the dollar and the declining trend of US trade deficits will continue remains to be seen.

Many Japanese economists in recent weeks about US economic trends, but institutional investors will probably want to see a few months of stability before venturing back into the US bond market in any volume.

It is also likely that the Japanese authorities will want to do what they can to head off another crisis in capital flows in this, an election year in the US. Japan's image in the US is at a very low point because of the huge trade imbalance between the two countries. The Japanese will not want to be seen as the people who also force the US to accept humiliating conditions for maintaining the flow of funds to finance the deficit.

Ian Rodger



IT IS HARD to believe now that the Japanese government bond market was, only a few years ago, regarded as one of the most stable in the world.

These days, the world's second-largest government bond market is by far the most volatile and trading in it is certainly not for the faint-hearted.

Even those who might be expected to know what they are doing often get burned. In September, the country's largest securities house, Nomura, lost \$100m as bond prices collapsed. For the year, it was able to turn its respectable bond trading profits of about \$600m, according to officials at the firm, but other securities houses were unable to cover the losses made in the month during the rest of the year.

Part of the problem of volatility stems from the extraordinary concentration of daily market activity in one benchmark issue. The benchmark is established by consensus from 10-year bonds with a sizeable tradable float and a coupon close to the current yield.

On a busy day, the equivalent of the entire stock of the benchmark can change hands three or four times. In 1987, the yield of the benchmark swung from 2.55 per cent on May 14 (when three-month certificates of deposit rates were at 3.85 per cent) to 6.4 per cent on October 5.

The benchmark status makes it the focus of most of the speculative funds in the longer-term markets, and yields on these issues are occasionally more than half a percentage point below similar issues without benchmark status.

Nobody seems to be able to come up with a complete explanation of why so much trading is concentrated in one issue. However, once a pattern of one highly liquid bond and an array of illiquid bonds has been established, it becomes self-reinforcing.

The following factors all seem to have played a part, however: ■ A segmentation between holders of government bonds. Institutions, such as insurance companies, tend to buy and hold the higher-yield issues, reducing the volume of non-benchmark bonds available to trade. The securities firms and city banks tend to be active, short-term holders of bonds.

■ Restrictions on short selling by dealers, which increases their preference for the most liquid issues.

■ The limited array of high quality assets in which to place liquidity and the relative underdeveloped state of the shorter-term markets, and the consequent tendency to use the bond market as a short-term park for funds.

■ "On the investment side, we still need to develop a bill, note or paper market as an alternative to deposit-type assets. Because of a lack of appropriate instruments for investment, the bond market is used as a substitute for short-term investment. We don't think this is a very healthy development," says Mr Takeshi Ohta, deputy governor for international relations at the Bank of Japan.

■ The long period before settlement, which has made the benchmark a particularly suitable instrument for speculation. The effect of this has, however, been ameliorated by the reduction in the settlement period. Settlement

**Government bonds**

**No game for faint hearts**

now takes place every five days, compared with the 20-day period which applied before last May.

While nobody expects the market to regain its steadiness of the early years of this decade, there are a number of factors which suggest that the volatility of the benchmark may well decline in the future.

Mr Masahiro Dozen, senior managing director of Daiwa Securities, says that the introduction of the shorter settlement period has already led "to a cooling of the benchmark effect."

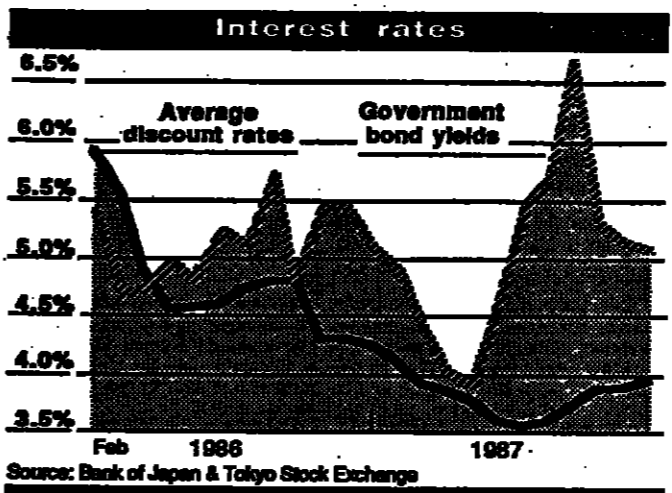
Indeed, Bank of Japan officials say that it is likely that this settlement period will be reduced further in the future.

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While the actual failure rate for trades in the market has been small, the central bank is clearly concerned about the payment



risk entailed in the high turnover in the benchmark and a long settlement period.

Furthermore, arbitrage is likely to increase in importance as the concept gains wider understanding here and this should gradually reduce the benchmark effect. Big anomalies persist both within the cash market and between the cash and futures markets. Cash-futures arbitrage has been a profitable business for firms such as Salomon Brothers.

The big losses of last year have also introduced an element of caution into the minds of speculators, and while this is in their minds, they seem less likely to push long-term bond yields so far below short-term rates as they did last May. Researchers at Salomon have established a link between the volatility of the government bond market and uncertainty about the yen-dollar foreign exchange rate.

Put simply, it suggests that when worries increase about a dollar decline against the yen, the volatility of the Japanese bond market increases. This is because Japanese institutions hold back from investment in dollar assets and place the funds instead into the short-term markets, pushing down rates, and into the domestic government bond market.

So, if as some believe, the dollar is now close to its lows against the yen, the likelihood of volatility in the Japanese government bond market is thus reduced.

Yet several factors spell great uncertainty this year for the market. It is true that Japanese financial institutions remain flush with cash, and that the

level of redemptions and interest payments in the market is now exceeding the amount of new issues. Daiwa estimates some ¥4.5 trillion will be injected into the market in this way in the year starting in April.

That said, many investors are aware that interest rates across the economy have already touched post-war lows. It is arguable that the UK in 1985 and the US in 1945 - countries also at the peak of their economic power - enjoyed lower interest rates than those now prevailing in Japan. But the scope for further declines is clearly limited.

Foreign investors seem unlikely to help out much. In contrast with their performance in the stock market - where they have been persistent sellers as share prices and the yen moved to unprecedented highs - foreigners' recent experience in the Japanese bond market has been good.

Foreigners' appetite for Japanese government bonds will be reduced by the tougher policing of the market by the Ministry of Finance on its withholding tax regulations for the new fiscal year starting in April. Indeed, overseas holders were again net sellers of Japanese bonds in December. Previously, many foreign investors have avoided the tax, levied at 20 per cent, by using Japanese firms, as nominal holders of the bonds and conduits for the coupon payments. This will not be allowed in future, and the Ministry is expected to keep a close eye on attempts to avoid tax through coupon washing.

Stephen Fidler

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**TOKYO CAPITAL MARKETS 6**

**The stock market**

**Not exactly a crash**

There is an air of quiet satisfaction in Tokyo over the performance of the Japanese stock market. Widely viewed before October as the market most likely to trigger the next world share price crash, it has in fact outperformed almost all the world's share markets.

During the tense days of October, a combination of factors seems to have offered support, including "circuit breaker" mechanisms such as the limits on daily share price movements.

In contrast to London and New York, where there is an assumed obligation to make a market in all circumstances, Tokyo is a "best-efforts" market. This reduced the potential for a destabilising overhang of stock in the hands of trading firms in Tokyo, which in any case had a bigger cushion of capital with which to handle selling than their counterparts abroad.

Tokyo also lacks computer trading systems and an active stock index futures market, both cited as exaggerating the price swings in New York.

In the slightly longer term, cultural factors appeared to come into play. Much remains of the system of government guidance on which the post-war economy was built, allowing the Ministry of Finance to play a behind-the-

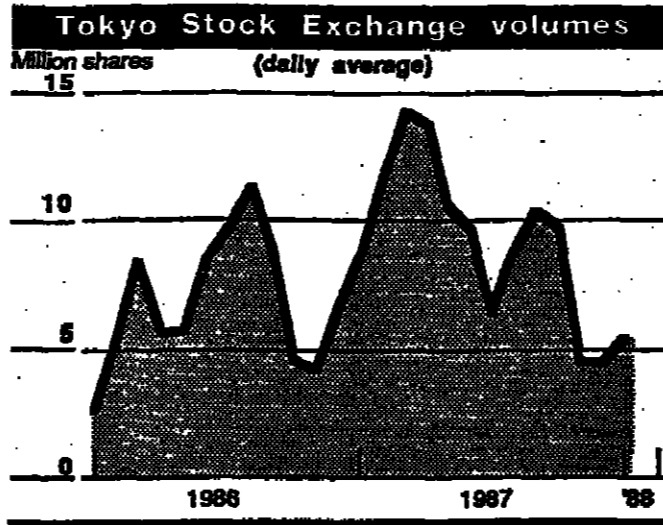
scenes role to calm the market in meetings with both big securities firms and institutional investors.

The *quid pro quo* of their co-operation appears to have been a relaxation of certain rules that might have put the market under pressure this year.

Perhaps most important, though, was the stability of the holdings of a large part of the equity market. The well-known cross-holdings of shares by companies held steady, while the main Japanese institutions - 27 of them dominate the market - also stood fast. As a result, the Ministry of Finance plans to take no action following the events of October. It believes that what happened in Tokyo could not be defined as a crash.

A good sign, though, has been the return of foreigners to the market in the early part of the year. The huge sales from abroad of Japanese stocks after Black Monday - foreigners liquidated close to \$16bn in holdings in late October alone - was the culmination of almost two years of net selling by foreigners.

Many observers think their holdings, which have dropped to about 2 per cent of the market's capitalisation from a peak of more than 8 per cent, cannot drop much lower. Tokyo, after all, now accounts for 40 per cent



of world market capitalisation. It is still true, however, that foreigners remain highly suspicious of the huge price-to-earnings multiples at which Japanese shares trade, notwithstanding the explanations for why this is so.

This is why, starting with the US pension funds which began to commit money into Japan in December, foreigners seem to have been focusing on the shares of smaller growth companies in Tokyo's second section, which trade on significantly lower multiples than the very liquid, big capitalisation stocks. Many do not contemplate quick profits but regard them as investments with at least a two or three-year time horizon.

The low market turnover, says Mr Ron Magder, Japanese equity research analyst from Salomon Brothers Asia, is because there has been no major commitment of funds yet to the market by the Japanese institutions.

Yet they cannot sit on their hands for ever, and the money flowing into them has to go somewhere. Mr Tomohiro Kawase, who is responsible for finance and investment planning for Nippon Life, now the world's largest life insurance company, says: "Basically, we have a domestic overliquidity problem."

The outlook for Japanese institutional investors is regarded as positive, though they have not followed through with the net buying made around the time of the crash. Securities firms in Japan are certainly hoping for the stock market to derive some benefit from the abolition of the much-abused *maruyū* system of tax-breaks for small savers this year, although the rumblings about the imposition of capital gains tax is unlikely to be helpful.

Longer term, the market is undergoing significant structural changes, of which this year's launching of a stock index futures market in Tokyo is just one example.

New techniques of portfolio management are sweeping into Japan, as Japanese firms adopt the practices first brought to Tokyo by US and British fund

**Forex trading soars**

TOKYO FOREIGN exchange market is expanding so rapidly that banks are running short of overseas traders.

The yen's rise against the US dollar, the expansion of Japanese portfolio investment overseas, and the liberalisation of the Tokyo financial markets, have all played their part in expanding currency trading in Japan.

Currency brokers, who account for 10 to 20 per cent of the total market, handled daily volume of \$6.4bn in the yen-dollar spot market last year - 50 per cent more than 1986. In yen-dollar swaps volume rose by 44 per cent to \$9.7bn a day. Meanwhile, brokers' trading in the spot market in other currencies was 56 per cent up at \$4.0bn.

Statistics for the much larger inter-bank market are not published. But Mr Keichiro

Kitade, country treasurer of Citibank, the US bank, says that, in yen-dollar business, Tokyo is the largest trading centre in the world.

The last published comparison in 1986, put Tokyo in third place in terms of overall daily turnover, with \$48bn, against \$60bn for New York and \$50 for London. Japanese traders believe that Tokyo has almost certainly overtaken New York in size.

With the expansion has come an increase in participants in the market. The days of the 1970s, when Bank of Tokyo, Japan's pre-eminent foreign exchange bank, dominated the market are long gone. About 10 banks now have large shares in the market, including several foreign companies. Indeed, foreign exchange is one of the few areas of the Tokyo financial

Stefan Wagstyl

**Short-term markets**

**The strain is showing**

DEREGULATION HAS created a hybrid out of the Japanese short-term financial markets.

While some interest rates remain under the direct control of the Bank of Japan, others are determined by the market, setting up potential strains which can only be solved by further deregulation. This will require the development of new techniques of monetary control and cash management by the authorities, and an appreciation of new risks by the private sector, particularly the banks.

For the banks, the next stage of the process takes place next month. The floor on deregulated wholesale time deposits will be lowered to ¥50m from ¥100m, while the scope to issue certificates will be widened out to two years and down to two weeks from the current one-month to one-year band. Further deregulation of small denomination time deposits is also expected soon.

Mr Tadashi Fujita, deputy general manager of the domestic money market department of Sumitomo Bank, says that from the point of view of banks' funding, liberalisation will almost be completed next year.

But, as he says, this will bring new risks for the banks. "If interest rates are allowed to fluctuate much more than now, which means higher risks on interest rates as well as for liquidity..."

There is a potential for strains, too, because the deregulation of the assets side of banks' balance sheets is moving ahead more slowly. While the rates at which banks borrow are being freed, many of their lending rates are still fixed. There is therefore, says Mr Fujita, "a need for us to have a new pricing system."

Changes in other areas too has been slower than many, particularly foreign banks and their governments, would like. The Bank of Japan, for example, still seems wedded to the principle of collateralisation in the call money or interbank market.

Because of a shortage of suitable collateral, the market has shrunk in importance compared with other funding markets. But foreign banks say they are victims of a vicious circle which locks them out of lending to Japanese customers. The collateralised market is the cheapest source of funds for banks, yet foreign banks cannot participate in it because they lack the collateral. Yet they cannot get the collateral unless they are making loans to Japanese customers.

Mr Takeshi Ohta, deputy governor for international relations at the Bank of Japan, says that there are misunderstandings about the rigidity of the interbank market, which is rather small anyway compared to other funding markets. Any disadvantage to foreign banks is, he says, offset by other advantages, such as low reserve requirements for on the inflow of capital and their access to the discount window.

Nevertheless, the collateralisation principle has inhibited the establishment of a true interbank market inside Japan.

Critics say the Bank is reticent to abandon it partly because the growth of an uncollateralised market would encourage a credit gradation among Japanese banks, which could cause problems for banks of a lower credit standing.

More important, perhaps, the Bank is also said to be reluctant to give up its use of the market to guide monetary conditions. A free interbank market would force it to use other instruments to fine tune monetary policy, and allow the creation of liquidity which it is currently ill-equipped to control.

The problem of using other methods of monetary control is magnified by the lack of well developed short-term paper markets, used by central banks in most developed countries as the lever on bank reserves.

The shortage of such short-term investment - as opposed to funding - instruments has also been blamed for the slow progress of the internationalisation of the yen and is the main reason for the pressure from the United States to develop them. Apart from bank deposits, there is little choice for an investor who wants short-term yen

assets. Mr Ohta concedes: "The lack of bills and other paper in the short-term money market does prevent the yen from being more widely used."

The Bank favours the development of a Treasury bill market as a form of short-term government funding. Yet the Ministry of Finance, which at present uses its bills for cash management rather than funding purposes, has not yet been persuaded to give up the convenience of the present system. It currently issues bills at below the discount rate, the only buyer of which is the Bank of Japan. There is thus no regular issuance and when the central bank sells these bills, it must take a loss in doing so.

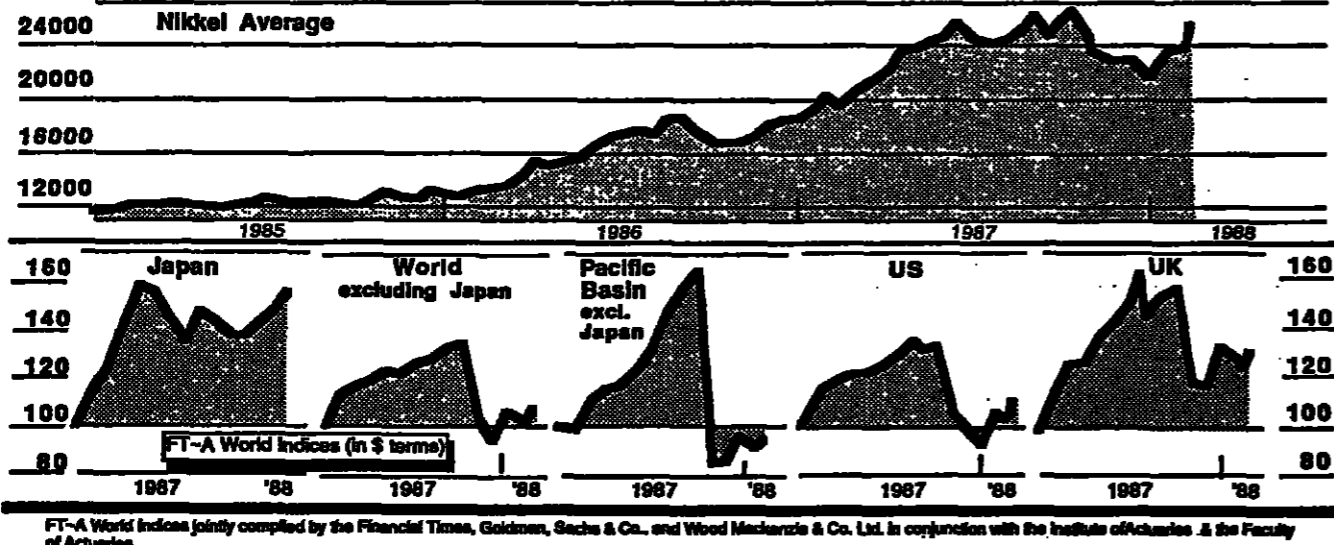
Steps have been taken, though, toward the creation of other short-term markets. That in bankers' acceptances, launched in 1985, has so far proved a failure. Borrowers can still obtain finance more cheaply from banks and a stamp duty makes the market all but unworkable.

Despite taxation problems, the yen commercial paper market, given the go-ahead in November, seems to have got off to a much stronger start.

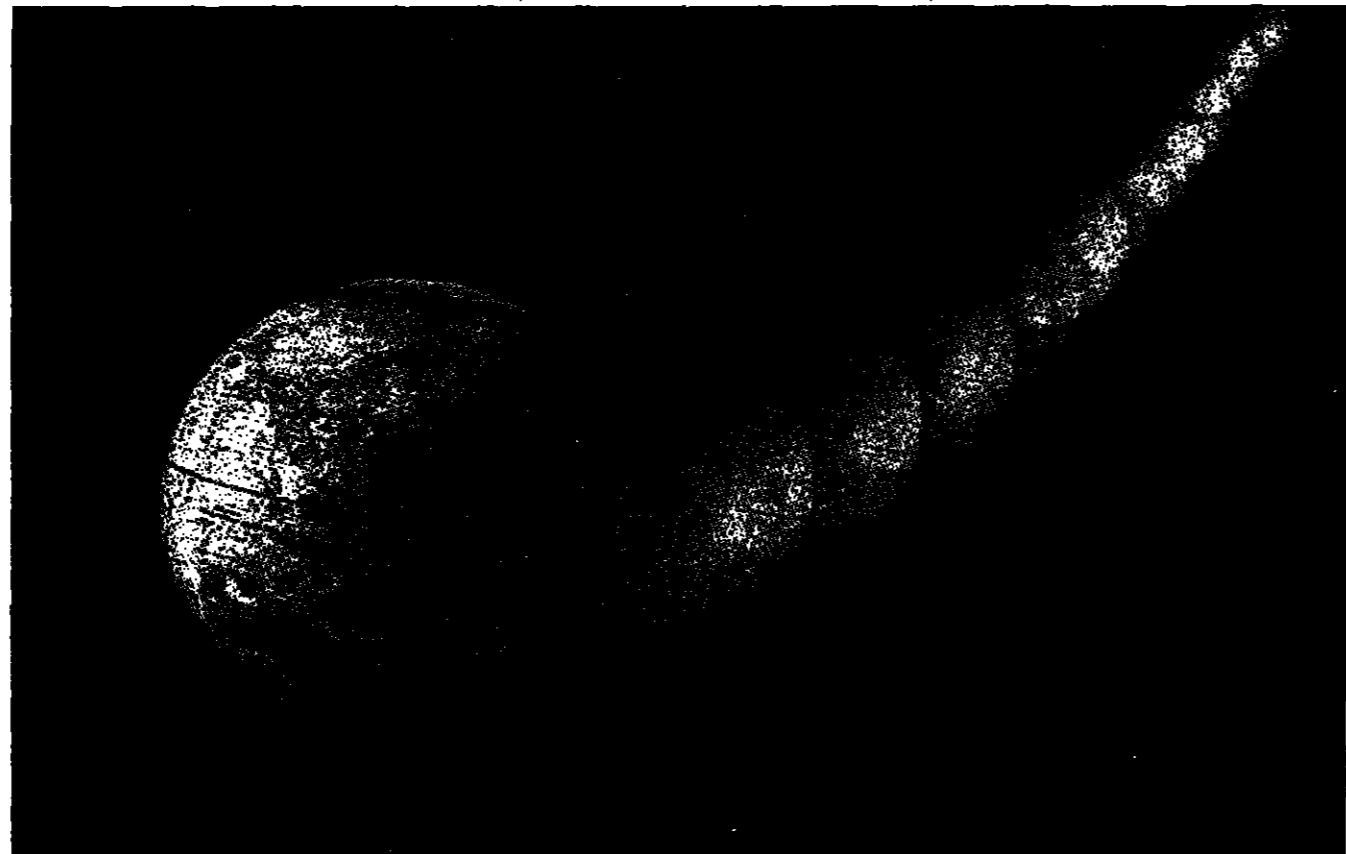
However, both the Suruyen and Samurai commercial paper markets have begun more slowly, partly because foreign exchange

Stephen Fidler

**How the market has moved**



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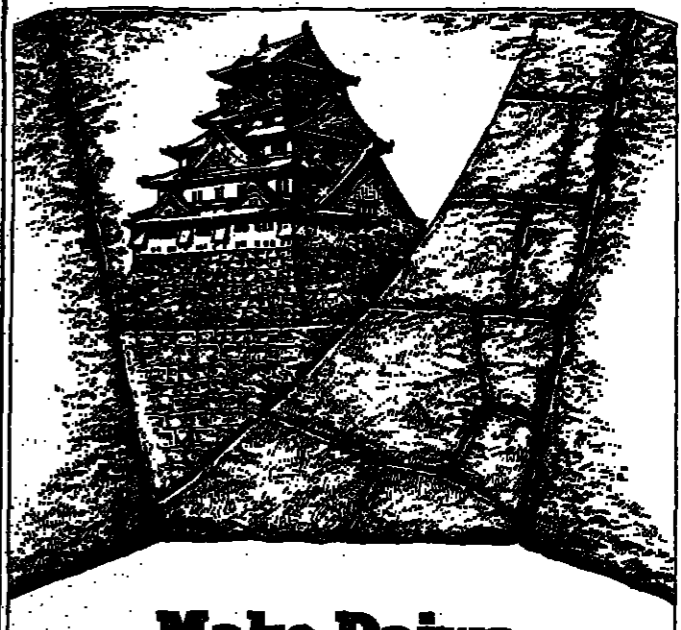
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**TOKYO CAPITAL MARKETS 7**

**Domestic corporate bonds: new issue procedures are still too cumbersome and expensive for borrowers**

**Deregulation aims to bring the exiled market home**

IT IS a curious fact that, while Japan is the pre-eminent capital exporter in the world, its foreign bond market has been shrinking, and Japanese companies continue to raise most of their bond financing overseas.

Outstanding Samurai bonds - the name given to issues made in yen by foreign borrowers in the Japanese market - actually shrank in 1987.

Some ¥500bn of bonds were taken out of the market in the year to August, and new issues by foreigners in the Japanese market during 1987 (including so-called Shogun issues bought in foreign currencies) were estimated to be down about 40 per cent in yen terms.

The old saying about the Japanese corporate bond market - that "it does exist... in Europe" - is as true as ever.

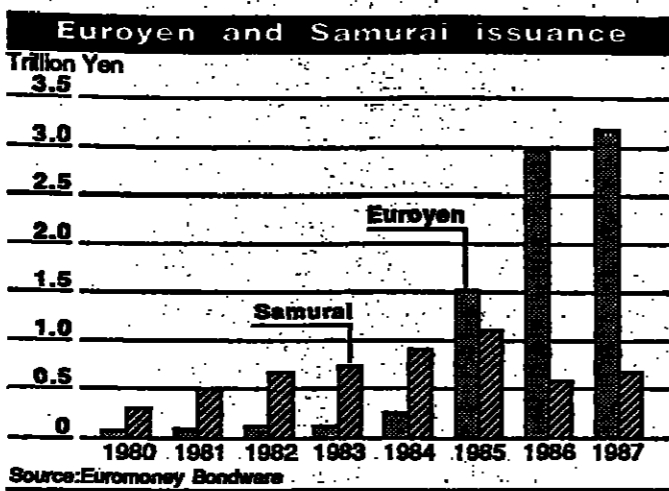
In a recent report on the matter, Daiwa Securities comments: "Declining interest rates and the emergence of a more versatile Euroyen market have led to many calls in the Samurai market and a decline in new issues, despite measures to improve the market's competitiveness against Euroyen."

The problem for the Tokyo market has several dimensions. New issue procedures are still too cumbersome and expensive for borrowers, while potential investors are put off by the lack of a secondary market in the instruments.

A conflict of interest between banks and securities houses is complicating the search for solutions, while taxation questions hinder the market's further development.

So far steps taken by Japan's Ministry of Finance to correct this have met with little success. Officials are not motivated by a desire to destroy the Euroyen market - important in their stated objective of internationalising the yen - but to create an effective mother market for the currency inside Japan. Over such a market, they would, of course, enjoy greater control than they now claim over the external market.

The measures have included a relaxation of rules on private placements. Key investors, such



Source: Euromoney Bondwatch

as the Exim Bank and postal life insurance, have since November been able to buy all of a privately-placed foreign issue. Instead of the 20 per cent to which they were previously limited.

But, as is often the case in Tokyo, attempts at liberalising

attempts to liberalise the market have been beleaguered by disputes

the market have been beleaguered by the running disputes between banks and securities firms.

So, for example, while the securities houses have called for the abolition of a rule which says most private Japanese issues of domestic bonds require bank support, the banks naturally say the arrangement is necessary.

Banks - involved in the private placement market but not the public market - would like to see an easing of a two-year embargo on the sale of private offerings and of the provision that, when they do sell the bonds, they split them up. Brokers oppose this, and support the rule that limits private placements by foreign borrowers to one-third of public Samurai offerings.

In the public bond market, mandates for corporate bonds were simply rotated among securities firms until the Ministry opened up competition for man-

market. A so-called Daijyo bond, issued by the World Bank into the Japanese market in May, was cleared through the big European clearing houses, Euro-clear and Cedel, and the ministry is said to be studying the possibility of broadening the number of borrowers authorised to make such issues.

Mr Masahiro Dozen, senior managing director at Daiwa, is among those who believe that a huge step towards bringing the markets back to Tokyo would be made if the ministry allowed Japanese residents to bring foreign currency issues to the Japanese market. This would allow the patriation of the Japanese equity warrants market.

Some \$20.5bn of bonds with equity warrants attached were issued in the Euro market by Japanese companies last year, out of total dollar new issue volume of \$46.03bn. (Euroyen issues amount to \$22.5bn). But would oppose such a move, however, since they can underwrite such issues in Europe but not in Japan.

Even without this, and even if straight bond issuance in the domestic market continues at a limited pace, analysts expect the domestic and external markets in convertible bonds for Japanese companies to continue active.

Provided the stock market holds up, banks seeking to improve their capital base in line with new internationally-accepted capital adequacy proposals are expected to provide a constant source of supply in coming years.

Arguably, the liberalisation of the domestic market is taking place at an opportune time. The conflict of the private sector's fund raising needs with that of the government has ceased to be an issue, since the latter can support its deficit entirely through internal financing.

Last year and this, net redemptions and interest payments in the government bond market will exceed the amount raised through new issues. In the fiscal year starting next month, some ¥4.5 trillion in surplus funds will be injected into the market in this way.

Stephen Fidler

**Futures and options**

**The barrier will remain**

THE LAUNCH of a comprehensive market in financial futures and options later this year is likely to intensify competition between Japanese banks and securities companies.

Financial companies are already busy preparing to trade the new instruments, while the Ministry of Finance puts the finishing touches to proposals due to be put before the Diet (parliament) in the next few months.

The ministry falls well short of proposing a fully-liberalised market in which companies have equal access to the new instruments. Instead, the plans reflect the ministry's willingness to respect the existing barriers between banks and securities companies - each fought bitterly to defend its vested interests.

As a result, there will be restrictions on Japanese banks' and securities companies' using the new markets, although these rules will not apply to foreign banks and securities companies in Tokyo.

Nevertheless, the proposals will enable all financial companies in Tokyo active in bonds, stocks, money and currency markets to increase the range of instruments they trade.

Futures are not new to Tokyo. The Tokyo Stock Exchange's market in Japanese government bond futures, launched in 1985, is now the largest in the world - with a turnover last year of

¥1,826 trillion (million million), double the 1986 total.

Meanwhile, the Osaka Stock Exchange has had a modest success with a highly-restricted 50-equity stock futures contract.

The ministry's proposals would allow stock exchanges to launch futures contracts in stock-index futures and in foreign government bonds, including US ones. Meanwhile, a new financial futures exchange would be created, trading futures and options in interest rates and currencies.

Banks would have unlimited access to the new financial futures exchange - both as brokers and on their own account. In addition, they will be able to trade government bond futures on their own account (as they do already) but as brokers.

Securities companies would be able to trade all stock exchange instruments, plus everything on the new financial futures

exchange except spot currency options.

The last restriction reflects the banks' refusal to admit securities companies into the foreign exchange market. Katsutoshi Kaneda, a divisional deputy director at the Ministry of Finance's Securities Bureau, says that the October plunge in stock market prices has not affected the ministry's proposals.

"We believe in the economic function of futures and options [in improving the efficiency of markets]," he says. "We are looking to have a good relationship between the futures and the cash markets."

A key element of the Japanese market will be the fact that control of the futures exchange will be in the hands of banks and securities companies - and not of specialist futures brokers as in the US. Mr Yasuo Kanazaki, executive vice president of Nikko Securities, says this means

futures will be managed responsibly, with a close eye on the position in the underlying markets. Japanese officials hope the market will attract membership applications from foreign companies, including specialist Chicago-based futures brokers such as Refco and Cargill, two of the world's largest trading companies.

Meanwhile, Japanese companies will, in the next few months, be permitted to broker instruments traded on overseas exchanges to Japanese clients - except for cash options. They have been dealing in such instruments since last April, but on their own account only.

Moreover, in a similar liberalising move, companies will be permitted to trade foreign-quoted cash options on their own accounts only. The significance of this measure is that it will allow securities companies to trade foreign exchange cash options. By rolling over cash option positions, they will in effect be trading foreign exchange. If they are subsequently admitted to trading these instruments in Tokyo they would break into the heartland of bank-controlled territory - something the banks would oppose fiercely.

However, such a revision will not come for at least two years - since the ministry has said it will not review the new market before 1990.

Stefan Wagstyl

**Foreign competitors, having got to the party, are having little fun**

**Distracted by the shake-out**

THE CONCERNS of foreign financial institutions in Japan have shifted considerably in the last two years. Most of the regulatory obstacles which they claimed had long hobbled their efforts in the Tokyo market have been stripped away.

"From a regulatory perspective, there is nothing that we are kept out of that we want to be in," says Mr James Walsh, managing director of First Boston (USA).

Having arrived at the party though, most are finding that they are not having much fun. Not only is a group of sumo wrestler types standing between them and the bar, but they have also realised that there are troubles at home.

The shake-out in the London and New York markets is already having an effect. US commercial banks have led the way in paring back staff, while a handful of the

more than 40 foreign securities firms have already reduced their presence or pulled out.

It is not expected to end there. "No business can be run here in isolation and there is no doubt that some foreign firms here are going to have the rug pulled out from under them," says Mr Michael Connors, general manager of Barclays de Zoete Wedd Securities (Japan).

"I can honestly say that we feel less competitive pressure from foreign securities houses here than we did a year ago," says Mr Deryck Maughan, chairman of Salomon Brothers Asia, the largest foreign securities operation in Japan.

Doing business in Tokyo is not cheap. High rents, expensive expatriate packages and local salaries look colossal when converted from the stratospheric yen to more earthbound currencies. Membership of the Tokyo

Stock Exchange alone will cost the 16 foreign firms which will join this year at least ¥1bn each.

There are, of course, still some regulatory gripes among the foreign firms, although they have conceded that in some areas they have greater freedom of operation than their Japanese competitors. Foreign banks, for example, are permitted to own securities subsidiaries in Tokyo, something forbidden both to the indigenous banks and the US banks in their home market.

Many would like to see a more generous allocation in the government bond syndicate. Even this, though, is becoming less contentious - 20 per cent of the key 10-year issues are already being auctioned, and this is expected to be increased to 30 per cent.

Securities firms are still not allowed to deal in foreign exchange, which is one business

at least that many foreign banks have found profitable since they were allowed into the Tokyo foreign exchange market more than two years ago. However, this is a restriction which also applies to Japanese securities firms.

Another widespread complaint from the foreign securities houses is that they are never allowed any significant management positions in the domestic new issues market.

The Ministry of Finance argues that this is not a matter of regulation, but of market conduct. It is true too that many European domestic markets - such as Switzerland - still restrict foreign participation and the Japanese firms themselves do not forget their early struggles in the US market.

The problems faced by the commercial banks are in some respects similar to those con-

Continued on page 8

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## TOKYO CAPITAL MARKETS 8

Japanese financial companies abroad: FT writers assess their current performance in New York and London

## Life companies gather know-how Now for UK securities

WALKING THROUGH the dealing rooms of Nikko Securities in New York is like reliving a part of Wall Street's past.

In charge of the company's equity business is John Conlon, who had been with E F Hutton for 10 years and joined the Japanese company last spring. Nikko's computer analyst is Mike Geran, recently arrived from E F Hutton. Its oil analyst is Sal Lacqua, ex-L F Rothschild.

It seems that the vulnerabilities of Wall Street's indigenous companies can sometimes be a bonus for Japanese securities houses seeking to expand their presence in New York.

After two years or so of rapid and aggressive expansion, Japan's Big Four securities houses - Nomura, Daiwa, Nikko and Yamaichi - are already well established. Their global expansion has been one of the major stories of the 1980s.

A newer trend has been the entry of Japan's enormous life insurance companies into the securities industry. Two out of the top 10 Japanese acquisitions in the US last year were Nippon Life Assurance's purchase of a \$338m minority stake in Shearson Lehman Brothers and the \$300m minority stake in Faine Webber taken by Yasuda Mutual Life Insurance Co.

These deals were evidence of the Japanese commitment to US securities markets. There has

been no apparent erosion of the desire to build up a presence in the US securities industry because of the shock of October's share price collapse. Indeed, Japanese life insurers were able to take advantage of a perception that US securities houses would need to bolster their capital in the brave new world after the crash.

Japanese insurance companies are barred from the securities business at home. The move into the US securities business, if only at arms length, represents an effort to build up know-how in anticipation of deregulation of their home market, according to Mr Toshio Mori, chairman of Nikko Securities Co. International Inc in New York.

Banking, too, is an attractive proposition. As US commercial banks lobby furiously in Washington for the repeal of Glass-Steagall, the Act which separates banking and securities activities, arguing in part that they need to expand their profit base to compete in the international arena with Japanese financial institutions, those very organisations continue to encroach on their patch.

Last month, a subsidiary of the Bank of Tokyo bought the Union Bank of Los Angeles, California's fifth-largest bank, from Standard Chartered Bank for \$750m. The deal will create a bank with \$15bn in assets and make the

bank the second-largest foreign-owned banking company in the US. The largest is Marine Midland, owned by Hong Kong and Shanghai Banking Corp.

Another banking deal which ranked within the top 10 of Japanese acquisitions in 1987 was the purchase of a minority stake in BankAmerica Corp, worth \$380m, by a group of Japanese banks and insurance companies.

Japanese real estate developers have already bought up substantial chunks of landmark buildings in New York - even the much loved Algonquin Hotel, made famous in the 1930s and 1980s as the regular lunchtime meeting spot of alumni from New Yorker magazine, is now Japanese-owned.

The latest trend, which could dominate foreign takeover activity in the coming year, is an aggressive Japanese buying foray into American manufacturing industry.

Publicly-reported Japanese acquisitions in the US jumped to a record \$5.9bn during 1987, more than doubling the \$2.7bn total in the previous year. The combination of a cheap dollar and the allure of the huge US domestic market has behind this buying spree which most expect to continue unabated this year.

The most spectacular, and by far the largest deal last year, was Sony Corp's \$2bn purchase of CBS Inc's record business last

autumn. And 1988 got off to a lively start with Bridgeston's purchase of 75 per cent of Firestone Tire and Rubber Co's tyre operations for \$1bn.

This interest in corporate America provides the ingredients for a profitable shift in the US business focus of Japan's large securities firms towards mergers and acquisitions. This is, of course, a trend which has been seen in the strategies of US securities companies, looking for a less-earning alternative to increasingly competitive, low margin business like municipal bonds and commercial paper.

Nikko's Mr Mori predicts much more aggressive Japanese take-over and merger activity in the US this year and expects his company as well as other Japanese securities houses to benefit.

He pointed out a number of reasons why the US is an attractive place for the Japanese to do business including the appreciation of the yen and the rising cost of labour in Japan which he said was equal to or even higher than labour costs in the US.

Yamaichi, too, is interested in expanding its corporate finance business. Mr Shunzo Yamada, senior executive vice president, said mergers and acquisitions will be a very attractive prospect for the next year or so. He noted that, unlike European companies which appeared to be interested in US acquisitions because they

look cheap, the Japanese interest is more strategic. "Japanese firms want to be here as part of a global strategy," he said.

Another area for expansion is futures, increasingly central as a means of hedging Japanese holdings in dollar-denominated securities. The major Japanese securities houses are applying for booths on the floor of the Chicago Board of Trade.

After two years of extremely fast expansion in the traditional businesses of equity and bond trading, the accent now seems to be on consolidation and quality.

Despite the shock to confidence of the October crash, equities remain at the forefront of the thinking of Japanese securities houses. Mr Mori expects "massive investment" in US equities by the Japanese once confidence has been rebuilt (after perhaps three to six months) and as long as currency markets continue to stabilise. "Japanese institutional and individual investors will become the major force participating in the US market," he said.

In December, Nikko became the third of the Big Four to be authorised as a primary dealer in US government bonds. Yamaichi is still on the waiting list.

Janet Bush

## Foreigners distracted by trouble at home

Continued from page 7

fronted by the securities firms, and in some respects different.

Foreign bankers cite three main areas where they are disadvantaged in competing with the domestic banks: funding, banking relationships and the constraints imposed by the need to satisfy shareholders at home.

The special commercial bank problem is that of funding. It has long been the contention of foreign banks that the requirement that most interbank loans are backed by collateral puts them at a disadvantage.

Foreign banks simply lack the assets to use as collateral in that market, and the uncollateralised funding alternatives, such as the Euroyen market, are more expensive, making it almost impossible to compete in pricing of loans.

Bankers agree that to operate effectively in Tokyo one must be

perceived to have a long-term commitment to the place. This is important not only to customers, but also in the hiring of prospective Japanese employees.

Yet the focus of many publicly-held banks and securities firms, most particularly those from the United States, is on the short to medium term, often only 12 to 18 months. The consequence is policy which is often erratic.

Their Japanese competition is far less likely to retrench because of a short-term profit setback. Even with the introduction of new common capital adequacy proposals for banks worldwide, a significant shift in the strategy of the Japanese - to gain and hold market share - should not be expected any time soon.

The building of relationships with customers in Japan has proved particularly tough. In the words of one banker: "The Japa-

nese like dealing with the Japanese and we have always had to try harder to score."

Japanese firms have shown themselves to be highly proprietary about all their businesses - from domestic corporate bond syndication to the loans market.

Foreign banks have tended to be more innovative than the Japanese, but it has made little difference. "New structures or proposals that we take to Japanese customers are likely to be leaked to their prime Japanese banks, who then come up with similar ideas," says the head of the US bank.

"The Japanese do defend their patch vigorously, and it often goes further than what most of us would regard as Margolis of Queensberry rules," says Mr Marjhan of Selomon Brothers.

Foreign firms' focus in the months ahead, though, will be on

three things. They are already gearing up for stock exchange membership, which involves hiring experienced floor traders, and readying themselves for the new financial and stock index futures markets to be set up later this year in Tokyo.

The third element concerns the intention to bring back something of the Japanese bond market back to Tokyo from Europe. Efforts to do this include an expected introduction in October of US-style shelf registration procedures to speed up the long-winded issuance process.

For the longer-term, foreign houses here are contemplating the end in the next few years of Article 66, which enforces the distinction between commercial banking and the securities business. If and when it falls, the huge firepower of the Japanese banks will be trained on the securities markets, with all that implies for competitive pressure in an already competitive market.

Many firms have already clearly failed in their aim to be sitting at the table of the half-dozen or so "global players" in the world's financial markets. And with its sky-high costs and tough domestic business environments, Tokyo looks like being the graveyard for the pretensions of many others.

Japan, the world's largest exporter of capital, remains a necessary bridgehead to fulfilling that global ambition. But only the big Japanese firms, backed by a powerful currency, high equity prices which give them immense leverage, and an apparently insatiable desire to grow, seem assured of a seat at that table.

Stephen Fidler

LAST YEAR saw the Japanese rise to prominence in the London-based Eurobond market reach its apogee.

At the end of December, Nomura International, the London subsidiary of the largest securities firm, was ennobled in the number one slot in the Eurobond book-running league table, with 124 per cent of the market, about double that of its nearest rival, Credit Suisse First Boston.

The third, fourth, and fifth positions had all been claimed by the other three biggest securities houses: Daiwa, Nikko, and Yamaichi.

This year will see the Japanese houses beginning to have an impact on the UK domestic securities market - an area they have barely touched so far, but one where they are determined to build up a presence, albeit gradually.

The lead has been taken by Nomura. It is the only house to have started making markets in UK equities, an operation it began last August. But so far it quotes prices in just 11 stocks, while its analysts cover eight sectors.

This firm's nucleus of what is envisaged as a London-centred UK and European market-making and research operation, covering all the main sectors.

Nomura should also start making markets in gilts this year, having obtained notification from the Bank of England this month that it will obtain a licence to become a primary dealer.

Daiwa, too, applied for a licence last October, and is believed to have been slightly ahead of Nomura in putting together a team. However, its application is still under consideration.

It may seem paradoxical at first that the Japanese should be moving into these areas at a time when other houses have been closing down or retrenching their operations. Indeed, the Japanese will admit that the slump in volume after last October's stock market crash has led them to be more leisurely about their plans.

But the UK equity and government bond markets are still important to their global ambitions. It is in accordance with the Japanese long-term approach to business that they should be prepared to countenance little or no immediate return on capital invested in a new area, in order gradually to build up expertise.

The news that they were enter-

ing these markets prompted some UK houses to shake in their shoes. But the Japanese are keen to dispel fears that they intend to do to the UK domestic securities markets what they did to the car industry. They stress that their primary concern is to cater for the growing desire among their Japanese clients for diversification out of yen and dollar instruments.

As far as Eurobonds are concerned, the Japanese are expected to continue to bestride the market in 1988. They have fully participated in the upturn in issuing activity seen at the beginning of the year.

A key to their success is the continuing popularity of the equity warrants bond as an issuing vehicle for Japanese corporates (which swap the proceeds into yen at highly attractive rates). Though these issues disappeared between Black Monday and the end of 1987, they are now back in vogue among investors and regularly trade at premiums as high as 12 points above their issue prices.

The massive profits on these bonds are providing the Japanese securities houses with war chests which they are apparently using to offer attractive issuing terms to the most sought-after sovereign and state-backed Eurobond market borrowers.

The merchant banking subsidiaries of the Japanese banks, too, have recently achieved a much higher profile in the Eurobond new issues business, notwithstanding the fact that domestic legislation prohibits them from lead-managing issues for Japanese companies.

The most aggressive player has been IBI International, which last year shot from 16th to 11th place in the book-runners league table, according to IDD Information Services.

For the banks, success in the Eurobond business is seen as giving them leverage when they press for the abolition of Article 65 - the Japanese equivalent of the US Glass-Steagall Act.

Similarly, the securities houses are using their London operations to gain expertise in foreign exchange trading, and add to their funding capacity. Both Daiwa and Nomura have established banks over the last 18 months.

The Japanese banks established a reputation, some would say a notoriety, for undercutting European and US competitors in

the London-based syndicated loans market. However, along with their international counterparts, they have in recent years sought to boost margins and diversify into new types of lending.

In the background are last year's recommendations by the Bank for International Settlements, which moved to standardise bank regulation internationally. Whichever way they are used by the Japanese authorities, they are bound to force the banks to commit more capital to their lending operations.

Such pressure has led the banks to look more closely at the UK as a source of lending business, rather than simply using London as a basis from which to lend internationally. But, although they are well-established as lenders to UK local authorities, they are finding the UK corporate sector a difficult nut to crack.

This is not only because it requires new skills in credit analysis, but also because the UK banks exert a strong hold on UK companies. However, the banks are doggedly pressing on with the project. Fuji Bank's establishment of a representative office in Manchester last May, and Sumitomo's Birmingham office, bear testimony to this.

Sumitomo Bank has been the most aggressive in attacking the UK market. It operates a residential mortgage lending business, and has become increasingly active in property finance. Last May, for instance, it took part, along with Bank of Tokyo and Toyo Trust and Finance, in a £750m debt financing for Property Equity Fund, set up to provide finance to smaller developers.

In addition, the Japanese are participating in takeover finance. Industrial Bank of Japan, for instance, was part of the underwriting group for a £1.6bn financing for Barker & Dobson in its unsuccessful bid for Dee Corporation at the end of last year.

No Japanese institution has made the large-scale redundancies carried out by UK and US houses in the City recently. Yet they are not entirely untouched by the recession in London's financial markets. Even Nomura, which made \$52.7m pretax profit last year, says it will delay deciding how many graduates to take on until the last possible minute this year.

Clare Pearson

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